

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: MN-509 - Duluth/St. Louis County CoC

1A-2. Collaborative Applicant Name: St. Louis County Public Health & Human Services

1A-3. CoC Designation: CA

1A-4. HMIS Lead: St. Louis County Public Health & Human Services

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	No	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	No	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	No	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	No	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	Yes	Yes
13.	Law Enforcement	Yes	No	No
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	No	Yes
15.	LGBT Service Organizations	Yes	No	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes

19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	No	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	No
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBT persons	Yes	No	Yes
24.	Organizations led by and serving people with disabilities	Yes	No	No
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	No	Yes
27.	School Administrators/Homeless Liaisons	Yes	No	Yes
28.	Street Outreach Team(s)	Yes	No	Yes
29.	Substance Abuse Advocates	Yes	No	Yes
30.	Substance Abuse Service Organizations	Yes	No	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
Other:(limit 50 characters)				
33.	Elder Care Organizations	Yes	Yes	Yes
34.	Veteran's Services Organizations	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

Describe in the field below how your CoC:	
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

(limit 2,000 characters)

1, 3, 4. SLC CoC annually elects new members to the CoC governance board. When seats become available, announcements are made in all community meetings related to housing and a CoC-wide communication seeking members is sent out. Board Openings are posted on the CoC website. One-to-one outreach is made to all culturally specific providers. A similar process is conducted to fill seats on CoC subcommittees. SLC CoC also provides application support and stipends to formerly homeless individuals who participate in CoC meetings. SLC CoC has a Racial Equity & Accountability Project (REAP) Leadership team that is made of individuals who have experienced homelessness, with the majority being Black, Indigenous, or other People of Color. This team is a key part of CoC decision making processes and guides racial equity planning in our CoC. Additionally, we have one established seat on our CoC governance board for a formerly homeless individual and require engagement of individuals who have experienced homelessness in all our subcommittees. The CoC encourages grantees to employ people who have experienced homelessness. These individuals participate in CoC Committees. We have one established seat on our CoC governance board for a BIPOC

individual, which is appointed with support from local BIPOC led organizations such NAACP. We have two established seats on our CoC governance board for appointed members of Bois Forte Tribal & Fond Du Lac Tribal Nations. We work closely with Tribal Nations and culturally specific providers in all our CoC programming and equity initiatives. These seats are currently filled, and board members participate in CoC Committees. 2. SLC CoC runs all public documents through readability software to ensure that e-readers can read the documents, that documents are visually accessible, and that all documents are accessible at almost any reading/writing level. Additional supports for ASL translation and meeting accessibility are available on request.

1B-3.	CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,000 characters)

1.SLC CoC hosts monthly meetings of all housing providers—Housing Response Committee, the Rural Housing, & Affordable Housing Coalitions. SLC CoC also hosts a CoC-wide event known as the Summit to End Homelessness. These summits set CoC-wide strategies to prevent and end homelessness, with a major emphasis on the leadership of people with lived experience of homelessness. SLC CoC recently formed a plan to reduce unsheltered homelessness in our CoC, which targets American Rescue Plan Act (ARPA) funds to create more shelter and permanent housing. This plan was formed through collaborative meetings with housing providers, community advocates, CoC leadership, and local government representatives. In 2020, SLC CoC also conducted a CoC-wide environmental scan utilizing community interviews, community conversations, and HMIS data. This large-scale community assessment process has led to a renewed and deepened commitment to addressing racial disparities in our housing system. 2.SLC CoC leadership regular attends public meetings to convey relevant CoC information as well conducts 1:1 meeting as needed to seek input and consultation. This includes monthly housing provider meetings, coordinated entry meetings, and other public meetings related to housing. 3.SLC CoC leadership hosts and attends regular public meeting to solicit community feedback on strategy, policy formation, and funding opportunities. This includes soliciting feedback on CoC project scoring for annual NOFO application processes. This led SLC CoC to have funding priorities for projects with culturally responsive programming, domestic violence policies, and/or plans to address racial equity. SLC CoC also utilized public feedback and consultation on how to strategically use allotted Emergency Housing Vouchers. This led to SLC CoC targeting a Move On approach for these vouchers as well as targeting populations often untouched by the current coordinated entry priority list policies.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

Describe in the field below how your CoC notified the public:	
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

1, 2. SLC CoC publicly posted all competition notices and materials 35 days (08/30/2021) before the CoC deadline. CoC sent out public notices via email to all housing and homelessness providers within our CoC and to culturally specific providers. SLC CoC leadership also conducted one-to-one meetings with potential new applicants specifically reaching out to victim services providers. SLC CoC also hosted a public information session (09/09/2021) on the FY 2021 CoC NOFO Competition. SLC CoC specially met with several potential new applicants and discussed at length HUD's threshold criteria and our local competition process. Technical assistance sessions were hosted for all applicants, with a high level of technical support offered for new applicants. 3. SLC CoC publicly posted application instructions on our CoC website and sent them out via email to all housing providers. SLC CoC also hosted an information session, office hours, and technical assistance opportunities for all applicants. 4. SLC CoC publishes an annual Ranking & Review Policy & Competition Notice (08/30/2021), which in tandem detail all the project application requirements, scoring, and ranking policies, and procedures for all applicants. This policy was created with broad engagement from the CoC and governs our local processes. 5. SLC CoC conveyed all information both in writing and verbally in public meetings, provided one-to-one consultation, and office hours for all applicants. Additionally, SLC CoC ran all public materials through readability tests to assure that they were accessible for most education levels and compatible with eReader software. All public presentations were available with transcription on request.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

In the chart below:

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| 1. | select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or |
| 2. | select Nonexistent if the organization does not exist within your CoC’s geographic area. |

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.	Veteran's Services Organizations	Yes
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,000 characters)

1. SLC CoC encompasses two HUD ESG entitlement communities—Duluth & St. Louis County. While the Duluth ESG and County ESG entitlements provide services in different service areas, the CoC umbrella connects the dots between the various funding sources and aids with coordination of funded projects and services. Within SLC CoC there are two subgroups, the Affordable Housing Coalition (AHC), and the Rural Housing Coalition (RHC). RHC & AHC serves as the advisory committees for ESG programs and assist with ESG policy, standards, evaluation, and funding recommendations. Each group elects a representative to serve on the CoC Governance Board. ESG staff attends the monthly Heading Home Advisory Committee (CoC Governance) to provide updates on the applications, process, and awards for the ESG funds and seek input. Additionally, the SLC CoC Coordinator served on the evaluation committee for ESG-CV fund applications. 2. After an agency has been awarded the funds, a contract with the specific goal is sent to the agency. Every quarter, funded agencies are required to submit a report detailing program performance and outcomes. ESG Program staff report these outcomes to the CoC Governance meetings and other public hearings. 3. SLC CoC provides annual Point-in-Time Count information to ESG program administrators. This information supports the consolidated plan as well as local reports such as the Annual Housing Indicator Report. 4. ESG program administrators produced and submitted their HUD Consolidated Plans for program years 2020-2024. The Consolidated Plan includes consultation with and data from the SLC CoC members. Every year the Consolidated Plan is reviewed, and an Action Plan is created, which describes agencies and projects funded. The 2022 ESG Action Plans were drafted in October, following the steps of the Citizen Participation Plan. Public comments will open in December for approval in the spring.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are	No
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	not separated.	
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, Local Liaisons & State Coordinators.	
	NOFO Section VII.B.1.d.	

	Describe in the field below:
1.	how your CoC collaborates with youth education providers;
2.	your CoC's formal partnerships with youth education providers;
3.	how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4.	your CoC's formal partnerships with SEAs and LEAs;
5.	how your CoC collaborates with school districts; and
6.	your CoC's formal partnerships with school districts.

(limit 2,000 characters)

1,2. SLC CoC collaborates extensively with youth education providers to strengthen educational experiences for homeless youth/families experiencing homelessness/at risk of homelessness. Education representatives, a school social worker, and homeless school liaisons are active members of the CoC governance and committees. SLC CoC has implemented a case conferencing model where homeless school liaisons have regular meetings with shelter staff to identify and support students experiencing housing instability by providing transportation and wrap around services to support youth educational success. 3,4. SLC CoC collaborates with Minnesota Department of Education (MDE) to implement the homeless school liaison program, provide training opportunities, and gather school homelessness data. SLC CoC has formal partnerships with MDE through Minnesota Interagency Council on Homelessness (MICH) and MICH representatives participate in all CoC meetings. MN CoCs partnered with MICH to implement the Statewide Plan to End Homelessness which includes actions steps to improve access to education for youth/families experiencing homelessness. 5, 6. SLC CoC partners closely with homeless school liaisons across SLC to offer trainings, provide outreach, connect to housing resources, and provide wrap-around services for students experiencing homelessness. SLC CoC has a formal partnership with Duluth Public School through the Families in Transition (FiT) Program, which provides wrap-around services and intensive case management for families experiencing homelessness or at risk of homelessness. FiT program is integrated into the Coordinated Entry system in SLC CoC and provides assessments on-site for youth/families. Head Start programming is embedded in multiple CoC funded organizations to provide early education services to families with preschool age children. SLC CoC also partners with American Indian Integration Specialists to ensure culturally responsive programming is offered.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

SLC CoC policy requires that all youth/families experiencing homelessness or housing insecurity be immediately connected to a homeless school liaison to access all educational and support opportunities available. SLC CoC follows school district guidelines to inform youth and families experiencing homelessness or housing instability about their eligibility for educational services. As part of the McKinney Vento Homeless Education Assistance Act, MN public and charter schools must provide services that remove barriers to enrollment, attendance, and educational success of students. All students in SLC CoC experiencing homelessness are offered support for transportation, academic, housing search, and food support/mainstream benefits as needed. This information is included in school district application materials. The application requests information about residency and current living situation. If the response falls into any eligible category, a homeless school liaison follows up with the household to provide services and connect them to housing resources. For Head Start, homelessness is considered an automatic qualifier for eligibility and families receive priority for enrollment. Head Start also receives referrals from shelters for students who are preschool age. McKinney-Vento program information is provided at new teacher trainings and to new homeless liaisons. All families/unaccompanied youth who show up in youth serving agencies across SLC CoC are immediately connected to homeless school liaisons and rapidly enrolled in school. Additionally, alternative schooling options are presented as needed. SLC CoC shelter and transitional housing staff meet monthly with homeless school liaisons and youth organizations to identify unaccompanied youth and households with school age children who are experiencing housing insecurity to communicate eligibility of education support services.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

	MOU/MOA	Other Formal Agreement
1. Birth to 3 years	Yes	Yes
2. Child Care and Development Fund	Yes	Yes
3. Early Childhood Providers	Yes	Yes
4. Early Head Start	Yes	Yes

5.	Federal Home Visiting Program--(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6.	Head Start	Yes	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	Yes	Yes
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Annual Training--Best Practices.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,000 characters)

1.SLC CoC conducts regular publicly available training on trauma-informed care, dynamics of power and control, historical trauma, generational trauma, victims' rights, person-centered care, and resource navigation. Most recently, SLC CoC hosted a training on the intersection of domestic violence & homelessness on 11/12/2021. SLC CoC hosts the St. Louis County Health & Human Service Conference annually which includes trainings on best practice for working with domestic violence, sexual assault, and human trafficking survivors. Additionally, our Victim Service Providers (VSPs) conduct intensive training to ensure that all case managers and advocates are fully prepared to support individuals and families fleeing violence, sexual assault, and stalking. The City of Duluth is home to a national model known as the Duluth Model, which is an intensive domestic violence training that focuses on patterns of power and control used by abusers. All VSP staff are trained in the Duluth Model and many on-staff advocates complete the 40-hour State of Minnesota Sexual Assault Advocate training. 2.SLC CoC partners with neighboring CoCs to offer annual domestic violence training (most recently on 11/12/2021) Additionally, SLC CoC regularly partners with Tribal Nations and Urban Indigenous organizations to host training on historical trauma and connections to violence against indigenous women. All staff across our CoC housing organizations receive trainings on domestic violence and human trafficking at least annually. All Coordinated Entry (CE) staff members and agencies that complete CE assessments are invited to and regularly attend offered trainings. SLC CoC has partnered with a neighboring CoC to offer remote Domestic Violence Trainings for all providers and coordinated entry staff throughout the pandemic. This has filled the gaps for VSPs who lack capacity to go into every housing project and train staff on best practice related to domestic violence.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Using	
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De-identified Aggregate Data.	
NOFO Section VII.B.1.e.	

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

SLC CoC uses a combination of data to assess the scope of community needs related to people experiencing homelessness due to domestic violence (DV), human trafficking, sexual assault, exploitation, and stalking, including PIT data, de-identified aggregate data from Apricot (comparable database to HMIS), Coordinated Entry (CE) data, and the HMIS Core Report. This information is used to inform our CoC Plan, priorities and policies. Key findings in 2020-2021 include the following: 1) The 2020 PIT (both sheltered and unsheltered) identified that 56 persons (9%) experiencing homelessness the night of the PIT reported being a DV survivor. 2) SLC CoC uses de-identified CE and Apricot data to identify unmet service needs for DV survivors in the CoC. Of persons on the CES priority list in June 2021 during the last year, 311 reported fleeing DV in SLC. SLC CoC acknowledges that this population is at high risk and prioritizes them in our CES & PHA policies for housing placement. 3) The CoC uses the HMIS Core Report to better understand the extent of homelessness related to DV and improve planning efforts to meet the changing needs in our communities. This report identified that of persons served in all SLC CoC programs in June 2021, 353 people identify as DV survivors. Of those 353 individuals, 96 are currently fleeing domestic violence. This means that SLC CoC has both a high number of those waiting for housing and currently in housing who have experienced domestic violence. Through this data, the need for DV shelter and housing far outweighs the current capacity of the SLC CoC Housing and Homelessness response system. This data has been used to target DV shelter bed expansion across the CoC. This has led to increased staffing, 10 more site-based beds, and 30 scatter-site beds for those fleeing domestic violence. This data has also led the CoC to include DV funding as a main priority and support of an FY2021 NOFO Bonus Funds application.

1C-5b. Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols.	
NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:

- | | |
|----|----------------------------------|
| 1. | prioritize safety; |
| 2. | use emergency transfer plan; and |
| 3. | ensure confidentiality. |

(limit 2,000 characters)

1. In the SLC CoC Coordinated Entry System (CES), safety is priority for households fleeing violence and exploitation. SLC CoC prioritizes those fleeing violence in the CES process. SLC CoC has deep partnerships with Victim Service Providers (VSPs), landlords, and law enforcement agencies to ensure that those fleeing violence can quickly and safely leave and move from emergency shelter to housing as quickly as possible. Honoring survivor choice

and working closely with VSPs has been key to ensuring safety for survivors accessing the CES. SLC CoC policies ensure households have the option to turn down housing options because of safety concerns. 2. SLC CoC has clear transfer policies for households wishing to move to another CoC or another program/unit within our CoC. Close relationships are held with CoCs and tribes to support households in portability of rental assistance in other communities that may be safer. SLC CoC has a reasonable accommodation process in place with local Public Housing Authorities to support client program transfer based on safety needs. This process is designed to quickly move survivors if their abuser moves into the neighbors/housing project and/or discovers where they live. 3. Case consultations are confidential and follow guidelines to protect household identity. SLC CoC maintains a Coordinated Entry priority list outside of HMIS for households fleeing violence to protect confidentiality. Equal access to housing is guaranteed for all households in SLC CoC with or without their information being input into HMIS. CES staff in SLC COC have built in an additional step into the assessment and follow-up process to ensure that they are calling safe numbers and never leaving voicemails that could endanger those attempting to flee violence who are still living with abusers. This often means contacting VSPs prior to households and/or passing messages through case managers at VSP agencies.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual’s Gender Identity (Gender Identity Final Rule)?	Yes

1C-7.	Public Housing Agencies within Your CoC’s Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Duluth HRA	36%	Yes-Both	Yes
Virginia HRA	34%	Yes-Both	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	
	Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,000 characters)

1. SLC CoC has worked with both Duluth & Virginia Housing Authorities over the past years to adopt homeless preference. For Virginia HRA, homeless preferences have been added to public housing and Bridges vouchers. Virginia HRA has homeless preferences for two project-based section 8 programs located at Ivy Manor and Youth Foyer, which are both partnership with CoC funding for the remaining units. The Duluth HRA has adopted a homeless preference in 10 out of 13 of their programs, including Housing Choice Vouchers & Public Housing. Additionally, Duluth HRA has a fast track from homelessness to housing for families experiencing homelessness. This process is known as Green Baring and moves families out of transitional housing programs and onto Housing Choice Vouchers. Duluth HRA also administers project-based vouchers for several special projects that provide permanent and transitional housing options to those experiencing homelessness in our CoC. In 2021, Duluth HRA and SLC CoC collaboratively launched the Emergency Housing Voucher (EHV) program. This added 49 vouchers that have a homeless requirement for admission and are filled through our Coordinated Entry System. The EHV program utilizes a Move Up priority and a homeless priority. Additionally, SLC CoC has worked with PHAs in our geography to reduce barriers to housing by minimizing criminal background restrictions and to expand appeals processes for those with a history of eviction. Housing providers across SLC CoC work closely with our PHAs to support clients in completing intake and eligibility paperwork and obtaining needed identification to qualify for housing. For example, CHUM, the largest homeless shelter in SLC CoC, has a program to support clients in getting state/tribal identification cards and replacing social security cards and green cards as needed. PHAs across SLC CoC regularly access this program to qualify households for their programs.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

	1. Multifamily assisted housing owners		Yes
	2. PHA		Yes
	3. Low Income Tax Credit (LIHTC) developments		Yes

4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes
--	-----

1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

If you selected yes in question 1C-7c., describe in the field below:

- | | |
|----|---|
| 1. | how your CoC includes the units in its Coordinated Entry process; and |
| 2. | whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs. |

(limit 2,000 characters)

1. SLC CoC's 49 Emergency Housing Vouchers (EHVs) are filled through the Coordinated Entry System (CES). Duluth HRA has project-based Housing Choice Voucher units with a homeless preference that are filled through CES. SLC CoC is in the process of integrating some of these units into our Coordinated Entry System. For example, the recently opened Decker Dwelling apartments in the City of Duluth are currently taking in their first tenants and looking into how to use Coordinated Entry moving forward to fill open units. Currently, Virginia HRA uses the Coordinated Entry process to fill Bridges vouchers. SLC CoC & Virginia HRA are collaborating to expand access to more PHA units through Coordinated Entry in the future. 2. SLC CoC has a formal MOU signed with the Duluth HRA for administration of the Emergency Housing Voucher (EHV) program. Additionally, SLC CoC has an agreement with Duluth HRA as the host agency for cone of our Coordinated Entry System staff positions. SLC CoC also has a partnership with Duluth HRA on our winter warming center location. SLC CoC has applied for and contributed funding to help launch a permanent warming center location, which is owned and operated by Duluth HRA and staff by CHUM, the largest emergency shelter in SLC CoC. SLC CoC and Virginia HRA have an informal partnership with Ivy Manor PSH and Youth Foyer PSH projects as some units are PHA funded, and the rest are CoC funded. Both Virginia and Duluth HRA have historically been the administrative agency that collaborate with non-profit service providers to effectively run these programs.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	Yes
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1C-7d.1.	CoC and PHA Joint Application—Experience—Benefits.	
	NOFO Section VII.B.1.g.	

If you selected yes to question 1C-7d, describe in the field below:

1.	the type of joint project applied for;
2.	whether the application was approved; and
3.	how your CoC and families experiencing homelessness benefited from the coordination.

(limit 2,000 characters)

1. SLC CoC has partnered with Duluth HRA for several years on our winter warming center in Duluth. In 2020, SLC CoC applied for and received funding to help launch a permanent warming center location. The Duluth Warming Center is owned and operated by Duluth HRA and staffed by CHUM, which the largest emergency shelter in SLC CoC. In 2021, Duluth HRA and SLC CoC collaboratively launched the Emergency Housing Voucher (EHV) program. This added 49 vouchers that have a Move Up priority and a homeless priority. 2. SLC CoC Governance Board—Heading Home Advisory Council—enthusiastically supported both partnerships and both programs have successfully launched. 3. The Duluth Warming Center is a vital resource for unsheltered people experiencing homelessness in the City of Duluth and surrounding areas. Prior to a permanent location opening, SLC CoC has always had rush to find resources and host sites every Fall to protect unsheltered individuals and families from the deadly cold of Northern Minnesota winters. In winter 2019-2020, 588 unduplicated individuals accessed the Duluth Warming Center. The permanent nature of the new warming center has also meant that it has been easier to bring in behavioral health services, vaccination clinics, etc. The Duluth Warming Center has also become a key place for unsheltered individuals to access Coordinated Entry assessments and housing resources. The Emergency Housing Voucher (EHV) program launched in September 2021 and has a Move Up priority. EHV already have referrals with approved households currently processing paperwork and searching for housing units. Youth service providers in SLC CoC have expressed that this will be a key resource for stable youth to move into independent apartments, while creating room in more supportive housing setting for youth currently couch hopping or residing in emergency shelter.

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
--	-----

1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program—List of PHAs with MOUs.	
	Not Scored—For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
Duluth HRA

1C-7e.1. List of PHAs with MOUs

Name of PHA: Duluth HRA

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	26
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	26
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-coordinated entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

SLC CoC conducts an annual housing first assessment of all CoC funded projects and all applicants for CoC funds. This assessment includes detailed questions about non-discrimination, criminal background barriers, and late rent policies. Each project is also required to submit a copy of their lease and any

related organizational policies annually. All of this information is reviewed, scored, and feedback provided annually. Additionally, SLC CoC sets systems performance benchmarks related to returns to homelessness and exits to permanent housing. SLC CoC requests and monitors project outcomes on a minimum of a bi-annual basis. Projects that score low consistently in systems performance measures and the housing first assessment are in danger of reallocation through annual CoC project ranking processes. All projects funded by SLC CoC are required to use coordinated entry (CE) for all housing placements. SLC CoC monitors CE referrals to ensure that CoC funded projects are working with those with the highest barriers to housing and the highest priority needs first. SLC CoC's Planning & Evaluation Committee reviews all of this data outside of the NOFO project ranking process and provides feedback, recommends CoC trainings, and offers 1:1 support sessions for improving outcomes related to housing first principles. This includes nondiscrimination policy formation support, training on domestic violence and gender identity discrimination in housing related to transgender, gender non-conforming, nonbinary and two spirit identities. Additionally, SLC CoC has formed a seven-person team of Black, Indigenous, and other People of Color (BIPOC) who have all experienced homelessness to help guide further systems change across our CoC related to implicit biases, racism, and systemic discrimination.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	Yes
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1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

Describe in the field below:	
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

1.SLC CoC providers conduct street outreach (SO) throughout 100% of the geographic area, including rural/remote areas. SO identifies people experiencing unsheltered homelessness through various avenues including, but not limited to, engaging people on busy street corners and people living in encampments. SO also regularly visits places where free meals are served and needle exchange sites. SO also gains information that helps identify where people who are unsheltered may be living from a variety of sources including the street outreach hotline, community members, the MN Department of Transportation, local police departments, City Parks and Recreation, Sheriff’s office, and behavioral health providers. Methods of engagement center on relationship building, developing trust, and utilizing trauma-informed and harm

reduction approaches. 2, 3. Duluth SO happens daily 8am-8pm; Northern SLC street outreach happens on a more part-time basis but is available any time. SLC CoC maintains a 24/7 homeless hotline. SO is also offered as needed if a person is identified as being potentially unsheltered through a tip to the SO hotline. 4.SLC SO engages with people least likely to request assistance by engaging in a trauma conscious way to gain trust over time. This may be paired with providing resources that can serve as tools of engagement such as providing water, bus passes, laundry tokens, tents, tarps, winter gear, and hygiene kits and later help accessing other services and benefits. Youth SO workers engage youth, build rapport, and refer them to drop-in centers, shelters, or other age-appropriate services. Youth SO happens in close partnerships with schools across SLC CoC. SO workers specifically identify youth who are at-risk or victims of exploitation and human trafficking. SO is advertised on webpages, billboards, brochures, at shelters, youth organizations, schools, libraries, medical clinics, corrections, veterans, and DV services sites.

1C-11.	Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC’s geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	Yes
5.	Other:(limit 500 characters)	

1C-12.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.i.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of “Current.”	101	70

1C-13.	Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance—Information and Training.	
	NOFO Section VII.B.1.m	

	Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:
1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC’s geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

(limit 2,000 characters)

1.SLC CoC utilizes a statewide 2-1-1 hotline, which provides referrals on a wide variety of services. Whenever there is updated information, new resources, or opportunities relating to Mainstream Resources (MR), this information is sent out across the CoC and made available on the CoC website. Information is shared in collaborative meetings across the CoC on a bi-monthly basis at minimum. SLC has 2 Homeless Triage teams, which include a financial worker and social worker to assist with benefits access. County social workers go to CoC housing projects regularly to connect residents with available benefits. Throughout winter, our emergency warming centers host community partners to support access to benefits. 2. Meetings are held at least monthly with service providers to update the community on MR, changes to statute, rule, and funding for health care and other services. Staff share information about MR with stakeholders via email, and by participating in regional meetings, trainings, and events. SLC’s Public Health Nurses disseminate information at homeless shelters, schools, community events and 1:1 meetings with clients. 3. Triage Social Workers support MN Sure health insurance applications for individuals that enter our housing and homeless response system. SLC also has several insurance navigators located in community agencies and community sites such as the Public Library. SLC, triage and CoC programs also connect individuals to the state health insurance exchange (mnsure.org), and local navigators provide enrollment assistance. 4. SLC holds monthly meetings regarding new Medicaid benefit program--Housing Stabilization Services. SLC also has a licensed qualified staff who can complete eligibility documentation needed to enroll in HSS to increase access to this service. Multiple homeless service providers in the CoC are enrolled Medicaid providers and assist individuals and families obtain eligibility for Medicaid and to maximize covered services.

1C-14.	Centralized or Coordinated Entry System—Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
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NOFO Section VII.B.1.n.

Describe in the field below how your CoC's coordinated entry system:
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- | | |
|----|--|
| 1. | covers 100 percent of your CoC's geographic area; |
| 2. | reaches people who are least likely to apply for homeless assistance in the absence of special outreach; |
| 3. | prioritizes people most in need of assistance; and |
| 4. | ensures people most in need of assistance receive assistance in a timely manner. |

(limit 2,000 characters)

1. SLC's CoC Coordinated Entry System (CES) is accessible to the entire geography of the CoC, which includes two Tribal Nations. The CES also works closely with neighboring CoCs for ease of referrals and assisting to live where they choose. 2. The CES is accessed by calling the 2-1-1 hotline. All assessment services are available via phone to consider those who may have transportation barriers, lack of childcare, or be currently in treatment or incarcerated. Coordinated Entry (CE) is marketed throughout the county via websites, posters, business cards, community events, and media. CE has been marketed to social service agencies, medical institutions, corrections facilities, youth serving orgs, schools, and law enforcement. CE also advertises in many community spaces including gas stations, grocery stores, churches, restaurants, and via street outreach. Social Workers in emergency response services also help make CE referrals. Local Legal Aid offices and judges in evictions courts are also a key resource in connecting households to CE. 3. SLC CoC Coordinated Entry System (CES) prioritizes those with highest need through the assessment process, which utilizes community designed assessments and supplemental questions tailored to specific populations and geographies. The assessment process is person-centered and looks at the full picture of person to find best housing option. Household choice is also key to the SLC CoC process, which prioritizes where people want to live. SLC CoC has a CES policy that allows score modification based on case consult after learning more about a household's situation. 4. Each household continues to work with the case manager who completed the assessment until they access housing. Case managers offer support in accessing mainstream benefits, legal, healthcare, behavioral health treatment (if applicable) for all households while they wait for housing placements. SLC CoC has works diligently to fund additional support services and open more housing.

1C-15.	Promoting Racial Equity in Homelessness—Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
--	-----

1C-15a.	Racial Disparities Assessment Results.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	People of different races or ethnicities are more likely to receive homeless assistance.	Yes
2.	People of different races or ethnicities are less likely to receive homeless assistance.	No
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	No
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	Yes
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	No
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		Yes

1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.	
	NOFO Section VII.B.1.o.	

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

SLC CoC is a part of the statewide cohort for the Racial Equity & Accountability Project (REAP), which is a technical assistance and system change project of Minnesota Engagement on Shelter & Housing. As a part of this process, SLC CoC has launched a 7-person leadership team that is made up of Black, Indigenous, and People of Color (BIPOC) individuals who have all experienced homelessness. The REAP leadership team advises the CoC Governance on systems change related to housing and shelter. The REAP leadership team will be a permanent structure of our CoC governance and lead key changes to coordinated entry, housing first evaluation, and allocation of new funding opportunities in the future. Currently, SLC CoC has two seats on the CoC governance board for representatives appointed by Tribal Nations and an additional seat for any member of the BIPOC community. The CoC work closely with tribes and local BIPOC led organizations (such as NAACP) to fill these seats and solicit input and feedback. SLC CoC regularly reviews and evaluates racial disparities data on system-wide and project-level basis. This data is used as annual feedback loop to CoC grantees on how to improve project outcomes. SLC CoC is continually developing new trainings and strategies to support decrease disparate outcomes based on race across our housing continuum. SLC CoC passed a Nondiscrimination Policy that applies to all CoC funded programs, which is partnered with additional equity training. The CoC governance also participates in regular equity training and adopted a Land Acknowledgement Statement. The CoC emphasizes hiring BIPOC individuals and people with lived experience of homelessness. This can clearly be seen in staffing at housing and homelessness organizations. SLC CoC targets outreach to BIPOC led organizations as potential new providers for the Housing Stabilization Services and Housing Supports programs.

1C-16.	Persons with Lived Experience–Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	15	10
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	15	10
3.	Participate on CoC committees, subcommittees, or workgroups.	15	10
4.	Included in the decisionmaking processes related to addressing homelessness.	15	10
5.	Included in the development or revision of your CoC's local competition rating factors.	15	10

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	Yes
3.	The CoC works with organizations to create volunteer opportunities for program participants.	Yes
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	Yes
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	Yes
6.	Other:(limit 500 characters)	

1D. Addressing COVID-19 in the CoC’s Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.	
	NOFO Section VII.B.1.q.	
	Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:	
1.	unsheltered situations;	
2.	congregate emergency shelters; and	
3.	transitional housing.	

(limit 2,000 characters)

1, 2, 3. In March of 2020, SLC CoC developed hotel isolation and quarantine (I&Q) sites with shelter providers across the CoC. These sites provided hotel rooms for people experiencing homelessness who tested positive for COVID-19, are awaiting test results, or have had close contact with someone who tested positive. Hotel sites are no longer being utilized as the need has decreased. Instead, a site that was previously a customized living facility is now an I&Q site. Food is provided for all meals. Mental health and substance use disorder supports are available through telehealth and home health care when needed. This work has relied on the collaboration with SLC CoC, hotels, public health, hospitals, shelter, and other service providers. SLC CoC also worked with the City of Duluth and a shelter provider to lease hotel rooms for people experiencing homelessness who are over the age of 65 and/or have underlying conditions that put them at higher risk for contracting COVID-19. Across SLC we have designated public health liaisons assigned to specific shelters, board and lodges and congregate supportive housing providers to advise about symptom screening protocols, how to cohort COVID positive individuals in congregate shelters, and safety protocols/guidance to follow to mitigate risk in shelter settings. Public Health liaisons also discussed infection control measures such as frequent handwashing, social distancing, cover your cough, enhanced cleaning protocols, and masking guidelines. These relationships have been and continue to be instrumental in our approach, support, and response to COVID. Public Health liaisons regularly provide mobile vaccination and testing events at shelters and other supportive housing units across SLC CoC.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

The resources and guidance the State of Minnesota has provided to homeless programs to address COVID-19 will also be applicable to current and future respiratory diseases. The pandemic has also prompted the State to create new programs and practices that will help it address future public health emergencies. For example, the Minnesota Department of Health created a new permanent position, Senior Adviser on Health, Homelessness, and Housing, to be the department’s point person for helping homeless providers respond to future public health emergencies. Readiness for a public health emergency has improved by strengthening critical relationships across SLC CoC with public health departments and shelter/housing partners. Communication channels have been established to respond to any public health issues quickly if needed. This includes designated public health liaisons for shelters, transitional housing, board and lodge, and supportive housing units across the CoC. These relationships have been and will be instrumental in our approach, support, and response should there be a future public health emergency. SLC CoC’s work developing isolation and quarantine (I&Q) sites for people experiencing homelessness has led to established protocols that would serve in future emergencies. These protocols include I&Q sites, regular testing, and vaccination clinics. This work was done collaboratively with Public Health, SLC CoC, housing/shelter providers, and hospitals/emergency departments. Additionally, we have increased PPE supplies and increased knowledge and capacity for understanding how to mitigate health risks within congregate shelter settings.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

1-5. The Minnesota Department of Human Services (DHS) awarded \$22.8m to homeless service providers in ESG-CV funds. SLC CoC leadership participated in the review and scoring process with DHS. SLC CoC utilized part of our federal CARES Act allocation to support our community organizations and individuals disproportionately impacted by the COVID-19 public health emergency. CARES funding covered COVID-19 related costs for organizations serving priority settings and populations, including shelters and congregate

supportive housing sites. Priority populations included Black, Indigenous, People of Color (BIPOC) communities, people experiencing homelessness and housing instability, the elderly, LGBTQAI2S+ communities and people with disabilities. Organizations applied for assistance for PPE, physical modifications, additional staffing, service expansion, and related programmatic expenses related to COVID-19. The City of Duluth partnered with SLC CoC members utilizing CARES ESG funds to lease hotel rooms for shelter expansion purposes across the county as well as rental assistance (ESG) in rural areas in SLC CoC. SLC CARES funds were also allocated to support households who needed rental assistance to prevent homelessness who were not eligible for the State CARES funds. SLC CoC was an administrator for state CARES funds and collaborated with CoC partners to support processing applications and cutting checks. SLC CoC worked with partners across the CoC to develop marketing campaigns and materials for CARES rental assistance and the current GetRentHelpMN rental assistance program. Marketing efforts have included billboards, mailers, emails, flyers, and inserts in utility bills. Culturally specific materials have also been distributed across SLC CoC. SLC CoC also partnered with Legal Aid to have a virtual presence at eviction courts across the CoC to directly connect households with rental assistance or county and homelessness prevention funds.

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:

1.	decrease the spread of COVID-19; and
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).

(limit 2,000 characters)

1. SLC CoC coordinated with mainstream health to develop strong partnerships, regular meetings, correspondence, and consultation with the Minnesota Department of Health (MDH). MDH assigned a representative to support SLC CoC in decreasing the spread of COVID19. This includes ensuring safety measures were implemented in shelter and congregate sites for people experiencing homelessness and housing instability. SLC CoC has deep and continued partnerships with Public Health, hospitals and shelter providers. Together we created communication channels, isolation and quarantine sites (I&Q), and protocols for when people present at hospitals, shelters, etc. with symptoms. This included the establishment of an essential services hotline. SLC CoC partnered to ensure everyone had adequate PPE coupled with education to CoC members/providers as requested. 2. The Minnesota Department of Health (MDH) created a dedicated unit to support homeless facilities and other congregate settings. This team supports homeless facilities in COVID-19 prevention measures and provides hands-on support to facilities when they have active COVID-19 cases. MDH also developed, and regularly updated, guidance to shelters and other congregate settings on preventing COVID-19 and managing outbreaks. MDH also managed a PPE warehouse for homeless settings. Across SLC CoC, designated public health liaisons are assigned to specific shelters, board and lodges, and congregate supportive housing providers. These Public Health Liaisons advise about infection control with measures such as symptom screening, frequent handwashing, social

distancing, covering cough, masking, and enhanced cleaning protocols related to COVID-19. SLC provides numerous mobile vaccination and testing events at shelters and other supportive housing units across our CoC on a routine basis.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:

1.	safety measures;
2.	changing local restrictions; and
3.	vaccine implementation.

(limit 2,000 characters)

Across SLC CoC, there are designated St. Louis County Public Health liaisons. Public Health nurses and educators are assigned to specific shelters, board and lodges, and supportive housing providers. These relationships have provided housing/shelter providers guidance for PPE, isolation and quarantine protocols, handwashing and meal serving protocols, and coordinating mobile testing and vaccination sites. Liaisons are available to CoC partners/providers as needed for consultation and guidance. This includes site walk-throughs to provide recommendations on how a provider can support residents to safely isolate and quarantine. Liaisons continue to provide regular correspondence with current information regarding COVID trends, best practices, and resources. This occurs through a weekly provider letter that is distributed across SLC CoC. The Minnesota Department of Health (MDH) communicated directly with homeless service providers via weekly provider webinars and newsletters hosted by the Minnesota Interagency Council on Homelessness (MICH). MDH developed and regularly updated a guidebook to shelters and other congregate facilities on COVID-19 prevention and safety measures. MDH also participated in regular meetings, hosted by MICH, to answer CoCs' questions and share information. Over time, these CoC calls decreased in frequency from twice a week, to once a week, and they are now held monthly. St. Louis County Public Health liaisons have also provided education and support directly to people at shelters and board and lodge settings. Liaisons also train providers in shelter/housing sites on how to conduct and administer their own COVID tests.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

With the support of local Continuums of Care, the Minnesota Department of Health (MDH) identified all homeless service providers and assigned them a vaccinator. Facilities that did not have a common space to host a vaccine clinic, were given the option of transporting people to either state-run mass vaccination sites or local vaccine clinics focused on homeless settings. The

State gave priority to people living or working in homeless settings during its initial vaccine rollout. MDH contracted with several healthcare providers to conduct COVID-19 vaccine clinics in homeless settings, including one contractor specifically focused on vaccinations in encampments. SLC CoC learned early in the COVID-19 pandemic that it was most effective to go to where people are to provide education around vaccination and vaccination clinics. St. Louis County Public Health and CoC partners continue to implement mobile vaccination clinics throughout SLC CoC to ensure that people experiencing homelessness are served directly. Vaccine education to address has been provided including culturally specific campaigns, in close partnership with Tribal Nations and urban indigenous centers in SLC CoC. Public Health liaisons also provided education when requested and utilized motivational interviewing techniques to address vaccine hesitancy. SLC CoC also coordinates with other community partners who support those experiencing homelessness including food shelves, warming centers, domestic violence shelters, and resource centers. SLC CoC's goal was to be accessible at locations where people experiencing homelessness may be such as public transportation hubs/centers, food distribution sites, and community service events. Shelter staff identified gaps to ensure access to vaccines across our CoC.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

In the early months of COVID-19, victim service providers (VSPs) saw a decrease in the calls to local domestic violence agencies due to the lack of privacy for those experiencing domestic violence to seek help. Referrals and contact from law enforcement also decreased significantly. With schools and business opening again, this trend has changed with significantly more calls to all VSPs in SLC CoC. All VSPs reported that the severity of assault and injury in domestic violence incidences has increased significantly in the last year. This may be in part because domestic violence offenders are being arrested and released instead of held in jail until trial to decrease jail capacity during COVID-19. American Indian Community Housing Organization, the culturally specific VSP in SLC CoC, has reported an increase in calls from indigenous women seeking shelter to flee violence. Another major change was the eviction moratorium, which led to movement from shelter into housing slowing down across SLC CoC. This meant longer shelter stays and higher unmet needs across the CoC for those fleeing or attempting to flee violence. SLC CoC has partnered to help VSPs decompress shelter units to slow the spread of COVID-19. For most of our VSPs, this has meant using ESG-CV funds to pay for hotel rooms operating at the same bed capacity, but with spread out units. SLC CoC has secured new, permanent space for VSP providers. This has led to increased staffing, 10 more site-based beds, and 30 scatter-site beds for those fleeing domestic violence. This has led to additional beds being developed and available for use during COVID-19, especially in the most rural parts of the

CoC. SLC CoC is also renewing and strengthening partnerships with law enforcement who often are the first contact for those attempting to flee violence. SLC CoC has included DV funding as a main priority and supports funding the FY2021 NOFO DV Bonus Funds application.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

One key change that SLC CoC made to the Coordinated Entry System (CES) in response to COVID-19, was to move all housing assessments to phone assessments. As many services as possible were moved to telehealth services to support households on the CES priority list while they waited for housing placement options. Housing providers stepped in and did more than before the pandemic to complete mainstream benefits applications with households on the CES priority list. This filled gaps where other service providers were not as available and led to great outcomes based on established relationships with households. In combination, these strategies led to no gaps in services for households experiencing homelessness in SLC CoC. CES staff connected to COVID-19 isolation and quarantine sites and formed strong public health partnerships to ensure housing access information was available.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	08/30/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	08/06/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	Yes

1E-2a.	Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.	
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NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:
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- | | |
|----|--|
| 1. | the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and |
| 2. | considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. |

(limit 2,000 characters)

1.SLC CoC created a score tool through community input and adopting local measures for HUD’s system performance measures (SPMs). Key SPMs that were targeted returns to homelessness and exits to permanent housing, Additionally, income measures were scored, though given less points than previous years due to COVID-19’s economic impact. The CoC reviewed how each project scored on these factors and compared scores to SPMs adopted locally. In addition to SPMs, SLC CoC awarded points for housing first policies, domestic violence safety plans, harm reduction and trauma-informed practice, and racial equity policies. A new score area for the CoC this year was specific to culturally responsive care practices. SLC CoC required all applicants to submit APRs and a questionnaire to capture additional information on severity of needs and vulnerabilities related to addressing racial disparities, working with vulnerable populations, and adhering to housing first principles. 2. The majority of the SLC CoC project ranking score tool contained objective, data-based scoring criteria. There were a few criteria that were more subjective. This allowed reviewers to discuss multiple facets when deciding how to rank projects. These more subjective project scoring criteria can help offset low SPMs for projects serving those with the most barriers. This is an intentional balance of scoring for SLC CoC to ensure we are not asking a project to house chronically homeless individuals and then penalize them for lower performance. Additionally, SLC CoC has a clause in our ranking & review policy that allows for a reordering of the initial project ranking to protect rural resources and culturally specific housing projects. This clause was not utilized this year, but in previous years has been used to save our only tribal housing project from cuts and protect our only youth-focused housing in a rural part of the CoC.

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

Describe in the field below how your CoC:

- | | |
|----|--|
| 1. | obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications; |
| 2. | included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; |
| 3. | rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented). |

(limit 2,000 characters)

1. SLC CoC used a community input process to inform and finalize the CoC NOFO project ranking criteria and score tools. This process included a public NOFO feedback session in May 2021 and community presentations in existing housing provider meetings. These public sessions were attended by a diverse

set of stakeholders who provided key feedback. The creation of the FY2021 CoC NOFO project score criteria/tool was led by the SLC CoC Planning & Evaluation Committee, which hosts month public meetings and create recommendations for the CoC Governance. This committee has culturally and racially diverse membership. The final project scoring criteria was reviewed and approved by the SLC CoC governance, which has two seats for tribally enrolled people, one seat for an at-large Black, Indigenous, and People of Color (BIPOC) community member, and one seat for a person with lived experience of homelessness. 2. The SLC CoC Ranking & Review Committee conducted all review, selection, and ranking process for project applicants in the FY 2021 CoC NOFO. The SLC CoC Ranking & Review Committee include multiple people from different racial identities, including a tribally enrolled Anishinaabe person and three Black/African Heritage people. Additionally, two of the ten reviewers had experienced homelessness in the past and almost all reviewers have a history of working in housing, child protection, and/or Domestic violence programming. The final CoC NOFO Project listing was reviewed and approved by the SLC CoC governance, which has two seats for tribally enrolled people, one seat for an at-large BIPOC community member, and one seat for a person with lived experience of homelessness. 3. SLC CoC had specific scoring criteria on racial equity policies and culturally responsive programming for all agencies applying. Additionally, our housing first criteria addresses racial equity. Based on recent program data, no agencies are underserving BIPOC households in the CoC at this time.

1E-4.	Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Describe in the field below:	
1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

(limit 2,000 characters)

1. In 2020, SLC CoC created a reallocation policy and conducted community conversations to ensure that all projects understood the criteria for reallocation. SLC CoC determined that any project that had low performance or recaptured funds for two CoC NOFO cycles would be reviewed for involuntary reallocation. This policy also included a protection for recently transferred projects so that new grant administrators would have one full NOFO cycle to improve spending and performance before reallocation. This policy requires all projects to be reviewed for potential reallocation during the annual ranking and review process. 2. SLC CoC’s Ranking & Review committee only identified one project that qualifies for reallocation under the approved CoC reallocation policy. 3. SLC CoC did not chose to reallocate any funds this year. SLC CoC recently had five CoC program transfers from PHAs to local nonprofits. Due to the reallocation policy protections for recently transferred projects, none of these

projects were eligible for reallocation. If these projects do not spend down grant funds next year, they will all be eligible for reallocation in the FY2022 NOFO cycle. 4. SLC CoC did not chose to reallocate funds this year because the one project that qualified for reallocation was a rural, tribal housing project. This project qualified for reallocation due to unspent funds averaging \$5,000 per fiscal year. It is difficult to predict exact rental assistance amounts needed with unit turnover and delays in filling open units. 5. The SLC CoC reallocation policy was created through community input and approved by the CoC Governance. The policy was presented in all public housing provider meetings, CoC governance meetings, shared via email, posted on the CoC websites, and presented in a public NOFO Q&A session. This year SLC CoC improved the reallocation process by engaging CoC funded projects and CoC governance in updating the ranking & review policy.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No
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1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	10/08/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website—which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/14/2021
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2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	WellSky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

Select from dropdown menu your CoC’s HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/14/2021
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2A-4.	HMIS Implementation—Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

1. have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and
2. submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.

(limit 2,000 characters)

1, 2. SLC CoC does not currently have any CoC funded domestic violence programming, but some receive other HUD funds. CoC Domestic violence data is collected in separate, secure, confidential reports and databases maintained by Victim Service Providers (VSPs). All VSPs are onboarded in the Apricot Database and use internal spreadsheets/reports to collect additional data. All VSPs in SLC CoC receive funding from the Cost Neutral Transfer (CNT) process, which funds additional emergency shelter beds across SLC CoC. Through this process, VSPs submit a monthly CNT report to the CoC in lieu of HMIS data input. This deidentified report includes demographic information, entry data, and exit data. SLC CoC works closely with VSPs during our annual Point-in-Time Count to assure that we collect accurate and confidential information about the number of individuals currently in our emergency shelters, seasonal warming centers, and transitional/permanent housing projects have experienced domestic violence, sexual assault, human trafficking, and/or exploration in any form. Additionally, we collect this information at time of assessment for the Coordinated Entry (CE) and regularly conduct a quarterly review to identify how many households on our CE priority list have experienced domestic violence. Additionally, we use all available data from HMIS related to domestic violence as self-reported by households. All data used to assess domestic violence needs across our CoC is de-identified and all personal information is deidentified and kept confidential. In the upcoming year, the MN Office of Justice Programs (OJP) will conduct a needs assessment with VSPs on data gathering barriers, outline recommendations, and put new sustainable systems in place. In this process, the HMIS Lead Agency provides guidance on HMIS data standards and meets with VSPs as needed. SLC CoC will be partnering on this process to expand database capacity and accessibility for VSPs.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	222	49	148	85.55%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	180	13	167	100.00%
4. Rapid Re-Housing (RRH) beds	70	0	70	100.00%
5. Permanent Supportive Housing	537	0	527	98.14%
6. Other Permanent Housing (OPH)	468	0	452	96.58%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

NA: SLC CoC had no project types with bed coverage below 84.99 percent.

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	100.00%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

NA: SLC CoC had no project types with bed coverage below 84.99 percent.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2B-1.	Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes
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2B-2.	Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes
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2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2C-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	NOFO Section VII.B.5.b.	

Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,000 characters)

1. SLC CoC uses data pulled from CE assessment data and qualitative information from community conversation with housing providers and people who have experienced homelessness to determine risk factors for first-time homelessness. SLC CoC uses the HMIS first time homeless report, Coordinated Entry (CE) assessment data, and Homeless prevention program reports to determine who may be at risk of homelessness across the CoC. SLC CoC also collaborates closely with schools, county social workers, tribal and public child welfare agencies, churches, and non-profit agencies across the CoC to identify households at risk of homelessness. SLC CoC has a close partnership with the statewide 2-1-1 hotline, which is a key point for identification and referral for those at risk of homelessness. 2. SLC CoC saw a 50-person reduction in first time homelessness in FY2020. SLC CoC strategy to address households at risk of homelessness focuses on early identification and intervention, which often occurs through homeless prevention programming and/or emergency rental assistance. Households access prevention programming through the CE system and are connected to Triage Social workers and/or case managers at housing and homelessness agencies. Triage teams participate in weekly case manager meetings with CE staff and housing agencies to review individual cases and identify resources available to prevent homelessness. Ongoing case management is offered to households at risk of homelessness to provide tenancy sustaining services. In cases where homelessness cannot be prevented, SLC CoC quickly connects households to rapid rehousing programs and emergency shelter options as needed. 3. The SLC CoC Coordinator, under the direction of the CoC Governance Board, is responsible for overseeing the CoC strategy. These strategies are also supported by the CoC Planning & Evaluation Committee, which analyzes

homelessness data and makes recommendations for systems improvement to decrease first time homelessness.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	Describe in the field below:	
	1. your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,000 characters)

1. The CoC is engaged in discussions with policy makers and developers to increase affordable housing development. This has meant advocating for American Rescue Plan funding to be used for affordable housing and being engaged in use of Low-Income Tax Credit for development. SLC CoC has recently developed the Stepping Up 5-year Plan for funding shelter and permanent housing expansion across the CoC. SLC CoC has more than doubled Long Term Homelessness Housing Supports beds in the last two years. One key step SLC CoC took in 2020, was to convert an underutilized scattered site CoC PSH program to a site-based program for 32 chronically homeless adults. SLC CoC administers a Landlord Incentives Program to help assist those with criminal backgrounds to move from homeless to housed more quickly. SLC CoC’s strategy to decrease length of time homeless also targets individual economic stability through income growth and asset building. The process of income growth begins in emergency shelter and is emphasized throughout the housing continuum. 2. HMIS records length of time homeless by entry/exit dates. Providers receive regular reports to monitor all individuals and families by length of time homeless. Additionally, SLC CoC works closely with veteran serving agencies to monitor the length of time homeless for veterans across the CoC. Coordinated Entry processes in SLC CoC always give preference to qualified households with the longest length of homelessness first. SLC CoC uses case conferencing models to identify and support households who have experienced homelessness the longest in finding housing. 3. The SLC CoC Coordinator, under the direction of the CoC Governance Board, is responsible for overseeing the CoC strategy. These strategies are also supported by the CoC Planning & Evaluation Committee, which analyzes homelessness data and makes recommendations for systems improvement to reduce the length of time homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
	1. emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
	2. permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,000 characters)

1. SLC CoC has a 56 percent exits to permanent housing rate for all households exiting street outreach & emergency shelter, which is a 10% improvement from last year. SLC CoC has had an emphasis on increasing supportive services in the last year, which has added new street outreach workers, navigators, and housing stabilization case managers across the CoC. The CoC has also established a permanent warming center location, which has allowed for wrap-around services for unsheltered households. SLC CoC has strong coordination with rapid rehousing programs to move households quickly from homelessness to permanent housing. Additionally, all households in the CoC have access to Ready to Rent and First Time Homebuyer classes to gain life skills related to housing retention. 2. SLC CoC has a 91 percent exits to/retention of permanent housing rate for all households exiting permanent housing, which is a slight improvement from last year. The strategy also includes CoC support for the Landlord Tenant Connection, Legal Aid, and Homeless Prevention Programs, such as Landlord Incentives Program & Family Homeless Prevention & Assistance Program (FHPAP). Case managers work with households to connect them to wraparound services to maintain their housing. FHPAP flex funds support households needing short term financial assistance to maintain housing. SLC CoC has a commitment to expanding permanent supportive housing units available across the CoC. One way this is prioritized is through most strategic use of CoC funds, such as our recent conversion of an underutilized scattered-site PSH project to a 32-unit site based PSH project for chronic homeless adults. Additionally, the CoC has a strong partnership with PHAs and helped launch the Emergency Housing Voucher program and supported affordable housing development processes for PHAs in the CoC. SLC CoC continues to push for PSH development across the CoC. SLC CoC will address racial disparities in exits to permanent housing in FY2021.

2C-4.	Returns to Homelessness–CoC’s Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

Describe in the field below:

1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC’s strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,000 characters)

1. HMIS provides timely, accurate data to help identify people returning to homelessness. The data is used to develop strategies for focusing planning program resources across the CoC, and more specifically in weekly case conferencing meetings, where households who have been identified as returning to homelessness are discussed and prioritized. Shelters also ask individuals about previous homelessness on intake, and given the scale, likely know the individuals and can assist more quickly in connecting to resources. 2. SLC CoC saw a decrease in returns to homelessness in FY2020, with a 7 percent return rate in a 6 months and 2 percent return rate in 12 months. All CoC funded programs adhere to housing first and harm reduction protocols and avoid terminating tenancy whenever possible. When tenancy must be

terminated, other housing options are considered before exiting a household to homelessness. SLC CoC’s approach to reduce returns to homelessness is varied and person-centered. Examples include outreach to a range of stakeholders (corrections, police, hospitals), the Landlord Incentive Program for increasing “felon friendly” housing options, rental assistance and homeless prevention funds, Tenant Landlord Connection & Legal Aid for eviction prevention, Warrant Resolution Days, improved access to behavioral health treatment, and focused outreach/services to veterans who may be at risk of returning to homelessness. 3. The SLC CoC Coordinator, under the direction of the CoC Governance Board, is responsible for overseeing the CoC strategy. These strategies are also supported by the CoC Planning & Evaluation Committee, which analyzes homelessness data and makes recommendations for systems improvement to returns to homelessness. Racial disparities data is key to these considerations and the Planning & Evaluation committee will be diving deeper into these outcomes and intervention through FY2021.

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	

Describe in the field below:	
1.	your CoC’s strategy to increase employment income;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

(limit 2,000 characters)

1) SLC CoC’s strategy to increase employment income focuses on assessing the assets and barriers of individuals and families and connecting them to mainstream resources, and supporting them as they seek work. Programs create a person-centered plan with the individual or family to increase employment income. Examples include: direct training; mentoring programs; creating volunteer experiences that build skills; continuing education; resume building; assisting in applying for positions online and in person; and interview preparation. 2) SLC CoC strategy includes targeting employment increases while in homeless prevention, emergency shelter, rapid rehousing, and transitional housing programs. Employment income is prioritized through the housing continuum, but early engagement of households has been an effective strategy. To increase access to employment and employment training resources, SLC CoC housing provider staff connect participants with a network of employment services as part of their case management plan. Mainstream employment agencies include: Duluth Workforce Center; AEOA Employment & Training; Express Employment; ISD 709 (Adult Basic Education); Lake Superior College; Life House Futures; Yes Duluth; SOAR Career Solutions; MN Dept of Employment & Economic Development; and Family Assets for Independence in MN (FAIM). Several SLC homeless service providers are co-located with employment agencies. Housing providers also partner with childcare agencies or provide childcare on site so parents can work. SLC CoC also prioritizes hiring those with lived experience of homelessness and many housing agencies employ former clients. 3) The SLC CoC Coordinator, under the direction of the CoC Governance Board, is responsible for overseeing the CoC strategy. These strategies are also supported by the CoC Planning & Evaluation Committee,

which analyzes homelessness data and makes recommendations for improvements to income measures.

2C-5a.	Increasing Employment Cash Income–Workforce Development–Education–Training.	
NOFO Section VII.B.5.f.		
Describe in the field below how your CoC:		
1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and	
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.	

(limit 2,000 characters)

1, 2. The SLC CoC works collaboratively with multiple government and nonprofit employment and career training agencies. Households experiencing homelessness who are seeking employment are referred to an employment counselor who assesses the household to determine programs for which they may be eligible. The programs offer a wide variety of services including: education, training, assistance with job search, resume writing, and interviewing skills. This information is shared broadly including to all housing providers. SLC CoC has several housing programs specifically for those who experienced homeless. For example, youth housing provider, Life House has started the Legitimate Hustle employment program for youth, which builds entrepreneurial skills. Additionally, Soar Career Solutions works with those with criminal backgrounds to secure job training, certification, and employment. 2. SLC CoC partners with employment and training programs throughout the process from homelessness to stably housed. Some housing providers in the CoC, such as Arrowhead Economic Opportunity Agency (AEOA) and Life House, host their own employment programs for those experiencing homelessness. SLC CoC works with households experiencing homelessness to fill out job applications, prepare for interviews, get clothing for specific jobs (as needed), and secure transportation for employment opportunities. Once housed, the above-mentioned programs are still accessed by households and PSH providers share the information broadly with their clients. Often employment training, internships, and other programs are tailored to the specific needs of those the program assists, such as veterans, domestic violence, and youth programming. Housing providers across the CoC also employ those who have experienced homelessness and support them in advancing careers in affordable housing.

2C-5b.	Increasing Non-employment Cash Income.	
NOFO Section VII.B.5.f.		
Describe in the field below:		
1.	your CoC’s strategy to increase non-employment cash income;	
2.	your CoC’s strategy to increase access to non-employment cash sources; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.	

(limit 2,000 characters)

1. SLC CoC increases non-employment cash income for households throughout the continuum of housing. Households are assessed to identify assets and barriers to earned income when they first arrive in the housing continuum. This often mean that households in homeless prevention programs and emergency shelter begin the process to gain non-employment income. Households are then assisted in applying for benefits including: veteran benefits, tribal benefits, General Assistance, Minnesota Family Investment Program (MFIP/TANF) funds, and/or connection to SOAR advocacy for assistance in applying for Social Security/Supplemental Security Income. Households are assisted with applications and gathering of documentation as needed. Households applying for SS/SSI are also connected to legal resources to support appeals for benefits as needed. Households are also connected to medical professionals for professional statement of need documentation for SS/SSI benefits. 2. Housing partners collaborate with county social workers and financial workers to determine eligibly for non-employment income and access application materials and support application processes. A key strategy for SLC CoC is to form a network of support that households can access to gain stability. SLC CoC housing programs put emphasis on supporting clients with non-employment income into permanent housing setting with on-site supportive services. SLC CoC also participates in advocacy to increase non-employment income benefits. For example, the state's TANF (MFIP) cash assistance program received an increase of \$100 per family per month by the Legislature in 2019, which SLC CoC helped advocate for. 3. The SLC CoC Coordinator, under the direction of the CoC Governance Board, is responsible for overseeing the CoC strategy. These strategies are also supported by the CoC Planning & Evaluation Committee, which analyzes homelessness data and makes recommendations for improvements to income measures.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project—Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
---	-----

3A-1a.	New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	No
2.	State or local government	Yes
3.	Public Housing Agencies, including use of a set aside or limited preference	Yes
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

3A-2.	New PSH/RRH Project—Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
--	----

3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	Yes
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	Yes

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
Duluth CFCL 2nd F...	PSH	29	Housing

3A-3. List of Projects.

1. What is the name of the new project? Duluth CFCL 2nd Floor Apartments

2. Select the new project type: PSH

3. Enter the rank number of the project on your CoC's Priority Listing: 29

4. Select the type of leverage: Housing

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

- | | |
|----|---|
| 1. | Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and |
| 2. | HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons. |

(limit 2,000 characters)

NA

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

- | | |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,000 characters)

NA

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	Yes
2.	PH-RRH or Joint TH/RRH Component	No

You must click “Save” after selecting Yes for element 2 PH-RRH or Joint TH/RRH Component to view questions 4A-4 through 4A-4f.

4A-2.	Number of Domestic Violence Survivors in Your CoC's Geographic Area.	
	NOFO Section II.B.11.	

1.	Enter the number of survivors that need housing or services:	664
2.	Enter the number of survivors your CoC is currently serving:	353
3.	Unmet Need:	311

4A-2a.	Calculating Local Need for New DV Projects.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,000 characters)

1, 2. SLC CoC uses a combination of data to assess the scope of community needs related to people experiencing homelessness due to domestic violence (DV), human trafficking, sexual assault, exploitation, and stalking, including PIT data, de-identified data from the Apricot database, Coordinated Entry (CE) data, and the HMIS Core Report. Key findings in 2020-2021 include the following: The 2020 PIT (both sheltered and unsheltered) identified that 56 persons (9%) experiencing homelessness the night of the PIT reported being a DV survivor. SLC CoC uses de-identified data to identify unmet service needs for DV survivors in the CoC. Of persons on the CES priority list in June 2021 during the last year, 311 reported fleeing DV in SLC CoC. SLC CoC sees this as an unmet need of 311 households fleeing DV. SLC CoC acknowledges that this population is at high risk and prioritizes them in our CES & PHA policies for housing placement. The CoC uses the HMIS Core Report identified that of persons served in all SLC CoC programs in June 2021, 353 people identify as DV survivors. Of those 353 individuals, 96 are currently fleeing domestic violence. Finally, SLC CoC uses a combination of CES data and HMIS data to determine the total need in the CoC for DV shelter & housing. The combination of these reports identified that of persons served in all SLC CoC programs and on the CES priority list in June 2021, 664 people identify as DV survivors. Of those 664 individuals, 407 are currently fleeing domestic violence. 3. The current Coordinated Entry (CE) system does give priority to DV survivors, but there are still often long waits for households fleeing violence to get people into the housing, which can lead to survivors returning to abusers. SLC CoC has a fewer DV specific units compared to the need across the CoC. Additionally, DV household cannot always find housing options with high enough security measures to meet their safety needs.

4A-3.	New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project–Applicant Information.	
	NOFO Section II.B.11.(c)	

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

1. Applicant Name	The Salvation Army
2. Project Name	Coordinated Entry SSO DV Housing Navigator

4A-3a.	New SSO-CE Project–Addressing Coordinated Entry Inadequacy.	
	NOFO Section II.B.11.(c)	

Describe in the field below:

1.	how the current Coordinated Entry is inadequate to address the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and
2.	how the proposed project addresses inadequacies identified in element 1. above.

(limit 2,000 characters)

1. The current Coordinated Entry (CE) system does give priority to DV survivors, but there are still often long waits for households fleeing violence to get people into the housing. These long wait times and lack of DV specific housing often lead to survivors returning to abusers. Additionally, CE cannot always connect DV household with housing options with high enough security measures to meet their safety needs. Often the available units are scattered site without safe entries, security desks, too close to abuser/their family, video camera, etc. This can lead to DV households turning down housing options until a safer option is available through CE, which further slows down housing placement. Since households in DV emergency shelters are not listed in HMIS, to verify HUD homeless requirement the CE priority list manger(s) must call all DV programs to verify qualifications for each DV household. With an already stretched thin CE system, this can take some time and adds an additional step in the housing process. 2. The Salvation Army DV CE Navigator would work to address the above issues and move households from homeless to housed more quickly. Having a DV specific Coordinated Entry (CE) Navigator will bring more intensive outreach to survivors of domestic violence, sexual assault, stalking, and human trafficking/exploitation and to those fleeing violence. This will allow for one centralized person; survivors can tell their story too instead of being bounced around the housing systems. Having this CE DV Navigator to fill this role is more trauma-informed model then the current CE system model. This CE navigator position will also help to fill the gaps that exist with other subsidized units outside of CE and helping to ensure that DV survivors have access to these housing options as well. Ideally, this would lead to other subsidized units being onboarded into CE and HMIS in the future.

Applicant Name
This list contains no items

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	CE Assessment Tool	11/12/2021
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	11/12/2021
1C-7. PHA Moving On Preference	No	PHA Moving On Pre...	11/12/2021
1E-1. Local Competition Announcement	Yes	Local Competition...	11/12/2021
1E-2. Project Review and Selection Process	Yes	Project Review an...	11/12/2021
1E-5. Public Posting–Projects Rejected-Reduced	Yes	Public Posting–Pr...	11/12/2021
1E-5a. Public Posting–Projects Accepted	Yes	Public Posting–Pr...	11/12/2021
1E-6. Web Posting–CoC-Approved Consolidated Application	Yes	Web Posting–CoC-A...	11/12/2021
3A-1a. Housing Leveraging Commitments	No	Housing Leveragin...	11/12/2021
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: CE Assessment Tool

Attachment Details

Document Description: PHA Homeless Preference

Attachment Details

Document Description: PHA Moving On Preference

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Project Review and Selection Process

Attachment Details

Document Description: Public Posting–Projects Rejected-Reduced

Attachment Details

Document Description: Public Posting–Projects Accepted

Attachment Details

Document Description: Web Posting–CoC-Approved Consolidated Application

Attachment Details

Document Description: Housing Leveraging Commitments

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/14/2021
1B. Inclusive Structure	11/12/2021
1C. Coordination	11/12/2021
1C. Coordination continued	11/12/2021
1D. Addressing COVID-19	11/12/2021
1E. Project Review/Ranking	11/12/2021
2A. HMIS Implementation	11/12/2021
2B. Point-in-Time (PIT) Count	11/05/2021
2C. System Performance	11/12/2021
3A. Housing/Healthcare Bonus Points	11/11/2021
3B. Rehabilitation/New Construction Costs	11/05/2021

FY2021 CoC Application	Page 58	11/12/2021
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3C. Serving Homeless Under Other Federal Statutes	10/29/2021
4A. DV Bonus Application	11/12/2021
4B. Attachments Screen	11/12/2021
Submission Summary	No Input Required

St. Louis County CoC-MN 509

1C-14

CE Assessment Tool

Coordinated Entry Assessment: St. Louis County

Date: _____ Referring Agency: _____ Agency Contact Person: _____

Client Street Address: _____ City / State: _____

Client Phone #: _____ Client Email Address: _____ Priority List: (X) North South Both

	First Name	M.I.	Last Name	DOB	SS#	HH Type
1	HH					Couple w/ No Kids
2						2 parent Fam.
3						Fam. Single Parent
4						Male Single Parent
5						Youth- Family
6						Youth- Single
7						Non-Cust. Caregiver
8						Grandparent w/ Kids
						Single
						Other(Specify)

HMIS Consent / Release Signed?: Y N

Agency Client ID # (Initials & DOB): _____

HH Type	HH Size
Couple w/ No Kids	# of People
2 parent Fam.	# Adults (18+)
Fam. Single Parent	# Kids (Under 18)
Male Single Parent	
Youth- Family	
Youth- Single	
Non-Cust. Caregiver	
Grandparent w/ Kids	
Single	
Other(Specify)	

	HH	2	3	4	5	6	7	8
Gender								
Ethnicity								
Primary Race								
Secondary Race								
Relationship to HoH								
In Home?								
Foster Care? (24 & Under)								
Veteran?								
Pregnant?								
Domestic Violence Victim?								
# of Times Homeless last 3 Yrs								
# of Months homeless last 3 Yrs								
# of Months continuous homeless prior to entry								

F-Female, M-Male, MTF-Male to Female, FTM-Female to Male, GNC-Gender Non-Conforming
 H - Hispanic, N - Non-Hisp., U - Unknown
 1 (NA) - Nat. Am./Alaskan, 2 (AS) - Asian, 3 (AA) - Black/Af. Am., 4 (HA) - Haw./Pac. Is.
 5 (W) - White, 6 (U) - Unknown, 8 (NC) - Not Collected
 AA - Acc. Adult, S - Son, D - Daughter, O - Other (Specify)
 Yes / No
 Yes* / No *(If Ver. See Ver. Section below)
 Yes* / No *(If pregnant, when due?)
 If DV - When did it occur?
 Singles, Adults, HoH any age
 Singles, Adults, HoH any age
 Singles, Adults, HoH any age

MN Homless Definition	
Not Homeless	
1st time & < 1 Yr.	
Many times but not LTH	
LTH (LTH=1 Yr Continuous or 4Xs in last 3 Yrs.)	

HUD Homless Definition	
Cat. 1 - Homeless	
Cat. 2 - Imminent Risk	
Cat. 3 - Under Other Federal Statutes	
Cat. 4 - Fleeing Domestic Violence	
At Risk	
Stably Housed	

Type of Entry	
HUD - If HH meets HUD's Definition of Homeless	
Basic - If HH does not meet HUD's definition	

Leave any in the last 3 months?	No
Adoptive Home (from Foster Care System)	
Foster Home	
Juvenile Detention Center	
County Jail / Workhouse	
State or Federal Prison	
Mental Health Treatment Facility or Hospital	
Drug or Alcohol Treatment Facility	
Combined MI / CD Treatment Facility	
Group Home	
1/2 way house	
Residence for the Physically Disabled	
Client doesn't know	
Client Refused	

Last Permanent Housing Address

Living Situation Last Night	
Place Not Meant for Habitation (Vehicle, substandard building, outside, etc.)	
Emergency Shelter (Including emergency hotel/motel voucher)	
Safe Haven	
Interim Housing	
Foster Care / Group Home	
Hospital / Other Non-Psych. Medical Facility	
Jail, Prison, or Juvenile Detention Facility	
Long Term Care Facility or Nurs. Hm.	
Psychiatric Hospital or Other Psych. Facility	
Substance Abuse Tx. / Detox. Facility	
Hotel / Motel w/o Emerg. Shelter \$	
Home Owner- No Subsidy	
Home Owner- Subsidized	
Perm. Hsg. for Former Homeless (non RRH)	
Rental w/o Subsidy	
Rental w/ VASH Subsidy	
Rental w/ GPD TIP Subsidy	
Rental w/ RRH or Other Subsidy	
Residential or 1/2-way house w/ no homeless criteria	
Staying or Living w/ Family	
Staying or Living w/ Friends	
Transitional Hsg. for Homeless	
Other (Specify):	

Length of Stay
1 night or less
2-6 nights
1 week-<1 month
1 month-<90 days
90 days-<1 year
1 year +
Don't Know
Refused

Homeless Start Date
__ - __ - __

How long since last Perm Hsg.?	
Years	Months

Homeless Status Documented?	
Yes	No

Housing Summary

	Move-In Date	Move-Out Date:	City	County	State
Residence Type					
Emergency Shelter		Rental by client- No Subsidy			
Place not meant for Habitation		Rental by client- Subsidized			
Hotel / Motel w/o emergency shelter voucher		Owned by client			
Transitional Housing for the homeless		Foster Care Home			
Permanent Housing for the homeless		Hospital - Non-psychiatric			
Staying / Living with family- Temporary		Psychiatric Facility			
Staying / Living with family- Permanent		Substance Abuse Treatment / Detox			
Staying / Living with friends- Temporary		Jail, Prison, Juvenile Detention Ctr			
Staying / Living with friends- Permanent		Safe-Haven			
		Other (Specify):			
Move-In Date		Move-Out Date:	City	County	State
Residence Type					
Emergency Shelter		Rental by client- No Subsidy			
Place not meant for Habitation		Rental by client- Subsidized			
Hotel / Motel w/o emergency shelter voucher		Owned by client			
Transitional Housing for the homeless		Foster Care Home			
Permanent Housing for the homeless		Hospital - Non-psychiatric			
Staying / Living with family- Temporary		Psychiatric Facility			
Staying / Living with family- Permanent		Substance Abuse Treatment / Detox			
Staying / Living with friends- Temporary		Jail, Prison, Juvenile Detention Ctr			
Staying / Living with friends- Permanent		Safe-Haven			
		Other (Specify):			
Move-In Date		Move-Out Date:	City	County	State
Residence Type					
Emergency Shelter		Rental by client- No Subsidy			
Place not meant for Habitation		Rental by client- Subsidized			
Hotel / Motel w/o emergency shelter voucher		Owned by client			
Transitional Housing for the homeless		Foster Care Home			
Permanent Housing for the Homeless		Hospital - Non-psychiatric			
Staying / Living with family- Temporary		Psychiatric Facility			
Staying / Living with family- Permanent		Substance Abuse Treatment / Detox			
Staying / Living with friends- Temporary		Jail, Prison, Juvenile Detention Ctr			
Staying / Living with friends- Permanent		Safe-Haven			
		Other (Specify):			

Household Monthly Income: *(Identify HH member and then include all cash income(s) for those household members)*

HH / AA / Child #										
Income Source(s)										Total HH Monthly Income
Last 30 day amount										
Start Date										
End Date										

Noncash Benefits *(Identify HH member and then include all non-cash benefits like MA, Medicare, Foodstamps, etc. for all household members)*

HH / AA / Child #										
Benefit Source										
Last 30 day amount <i>(if applicable)</i>										
Start Date										
End Date										

Disability Information *(Identify HH member and then include all physical, mental, and specific chemical disabilities for all household members)*

HH / AA / Child #										
Disability Type										
Start Date										
End Date										
Long term?	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N
Verification on file?	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N
Receiving Services?	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N	Y / N

What accommodations do you require for housing due to health and / or disability? *(Explain)*

Have you ever had a Diagnostic Assessment? Yes: No:

If Yes, When was the most recent one? If Yes, Where?

Chronic Homelessness Assessment

Chronic Homelessness means:

- 1 A homeless individual with a disability who lives in a place not meant for human habitation, a safe haven, or in an emergency shelter AND has been homeless continuously for at least 12 months or on at least 4 separate occasions in the last 3 years where the combined occasions must total at least 12 months. (Occurrences must be separated by a break of at least 7 nights. Stays in Institutions of fewer than 90 days do not constitute a break.)
- 2 An individual who has been residing in an *institutional care facility** for fewer than 90 days and met all of the criteria in paragraph 1 of this definition before entering that facility.
- 3 A family with an adult Head of Household (or if there is no adult in the family, a minor HoH) who meets all of the criteria in paragraphs 1 or 2 of the definition, including a family whose composition has fluctuated while the HoH has been homeless.

*If an Institutional Stay is less than 90 days or stay in THP or Perm. Hsg. is less than 7 days, did the HH stay on the streets or Shelter on the night before entry?:

Y	N	Did you stay less than 7 days?:	Y	N
---	---	---------------------------------	---	---

On the night before the Institutional stay, did you stay on the streets, emergency shelter, or safe haven?:

Y	N
---	---

I have read and understand the definition for Chronic Homelessness as stated above. To the best of my knowledge, I believe that the client is Chronically Homeless.

Y	N
---	---

Diversion Questions:

Primary cause of current crisis:

Can you stay with family / friends?	Y	N	If Yes, how long can you stay?
-------------------------------------	---	---	--------------------------------

Do you have other funds and / or resources?

Y	N	If yes, what and what amount?
---	---	-------------------------------

Are you eligible for Child Support?

Y	N	If Yes, have you already applied?
---	---	-----------------------------------

Have you applied for any Emergency Assistance or other crisis funds in the last 18 months?

Y	N
---	---

If Yes, describe outcome:

Other	
United States Citizen(s)?:	Y N
Registered Voter?:	Y N

Are you working with a County Social Worker?

Y	N
---	---

Owe Utilities?:

Y	N
---	---

If yes, who? Amount?:

Owe Previous Landlords?:	Y	N
Owe on Storage Unit?:	Y	N
If yes, who? Amount?:		

Veteran Questions:

Has any household member ever Served in Active Duty, National Guard, or Reserves?:

Y	N	If Guard or Reserve, ever called to active duty?
---	---	--

If Yes, Specify:

# of months Served:		Type of discharge:
---------------------	--	--------------------

Receiving VA disability pay?

Y	N
---	---

Have Military Disability Status Rating?

Y	N	Referred to Homeless Veteran Registry?
---	---	--

Active duty prior to 9/7/1980?

Y	N
---	---

Receiving VA Disability?

Y	N
---	---

Tribal Membership:

Are you a member of a local tribe?	Y	N	If yes, which tribe are you affiliated? (Indicate below)
Lower Sioux Indian Community in the State of MN			Minnesota Chippewa Tribe - White Earth
Mdewakanton Sioux Indians			Prarie Island Indian Community Minnesota
Minnesota Chippewa Tribe - Bois Fort			Red Lake Band of Chippewa Indian
Minnesota Chippewa Tribe - Grand Portage			Shakopee Mdewakanton Sioux Community MN
Minnesota Chippewa Tribe - Fond du Lac			Upper Sioux Community
Minnesota Chippewa Tribe - Leech Lake			Other:
Minnesota Chippewa Tribe - Mille Lac Band			

Legal Records: Does any member have a legal / criminal history? Y N *If yes, please list offenses in the sub assessment below*

Relationship to HoH	Offense Type: (Check One)	Classification	# of Offenses	Conviction Date	End Date	Active Warrant or Open Case?	Registered Sex Offender?
	Atson	Felony					
	Drug Offense	Gross Mis.					
	Non-Violent	Misdemeanor					
	Sex Offense						
	Violent Crime						
	Atson	Felony					
	Drug Offense	Gross Mis.					
	Non-Violent	Misdemeanor					
	Sex Offense						
	Violent Crime						

Do you have any Court Evictions (Unlawful Detainers)? Y N *If Yes, How many and when? #*

Are you currently on probation? Y N *If Yes, who is your Probation Officer? If Yes, for how long? #*

Is this household a candidate for the HSASAMP? Y N

Is this household a candidate for the SUDJ? Y N

Is this household a candidate for the Landlord Incentive Program (LIP)? Y N

Are you willing to live anywhere in the State? Y N

If you are not currently living in the City or County that you want to live in, what connections do you have to the area? (explain):

City of Choice #1: _____

City of Choice #2: _____

City of Choice #3: _____

Alternative Contact Name: _____

Relationship: _____

Alternate Phone #: _____

Email address: _____

The following questions are for staff use only:

1: Is this household experiencing housing instability?

2: Does the Head of Household need support communicating their needs to help with housing?

3: Does the Head of Household need support getting around to help with housing?

4: Does the Head of Household need support with decision making related to their housing?

5: Does the Head of Household need support managing challenging behaviors to help with housing?

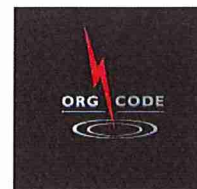
**Vulnerability Index -
Service Prioritization Decision Assistance Tool
(VI-SPDAT)**

Prescreen Triage Tool for Single Adults

AMERICAN VERSION 2.01

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**COMMUNITY
SOLUTIONS**



Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:

- VI-SPDAT V 2.0 for Individuals
- VI-SPDAT V 2.0 for Families
- VI-SPDAT V 1.0 for Youth

All versions are available online at

www.orgcode.com/products/vi-spdatt/

SPDAT Series

The Service Prioritization Decision Assistance Tool (SPDAT) was developed as an assessment tool for front-line workers at agencies that work with homeless clients to prioritize which of those clients should receive assistance first. The SPDAT tools are also designed to help guide case management and improve housing stability outcomes. They provide an in-depth assessment that relies on the assessor's ability to interpret responses and corroborate those with evidence. As a result, this tool may only be used by those who have received proper, up-to-date training provided by OrgCode Consulting, Inc. or an OrgCode certified trainer.

Current versions available:

- SPDAT V 4.0 for Individuals
- SPDAT V 2.0 for Families
- SPDAT V 1.0 for Youth

Information about all versions is available online at

www.orgcode.com/products/spdat/

SPDAT Training Series

To use the SPDAT, training by OrgCode or an OrgCode certified trainer is required. We provide training on a wide variety of topics over a variety of mediums.

The full-day in-person SPDAT Level 1 training provides you the opportunity to bring together as many people as you want to be trained for one low fee. The webinar training allows for a maximum of 15 different computers to be logged into the training at one time. We also offer online courses for individuals that you can do at your own speed.

The training gives you the manual, case studies, application to current practice, a review of each component of the tool, conversation guidance with prospective clients – and more!

Current SPDAT training available:

- Level 0 SPDAT Training: VI-SPDAT for Frontline Workers
- Level 1 SPDAT Training: SPDAT for Frontline Workers
- Level 2 SPDAT Training: SPDAT for Supervisors
- Level 3 SPDAT Training: SPDAT for Trainers

Other related training available:

- Excellence in Housing-Based Case Management
- Coordinated Access & Common Assessment
- Motivational Interviewing
- Objective-Based Interactions

More information about SPDAT training, including pricing, is available online at

<http://www.orgcode.com/product-category/training/spdat/>

VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

SINGLE ADULTS

AMERICAN VERSION 2.01

Administration

Interviewer's Name _____	Agency _____	<input type="radio"/> Team <input type="radio"/> Staff <input type="radio"/> Volunteer
Survey Date DD/MM/YYYY ____/____/____	Survey Time ____	Survey Location _____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only "Yes," "No," or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question or the assessor does not understand the question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

First Name _____	Nickname _____	Last Name _____
In what language do you feel best able to express yourself? _____		
Date of Birth DD/MM/YYYY ____/____/____	Age _____	Social Security Number _____
		Consent to participate <input type="radio"/> Yes <input type="radio"/> No

IF THE PERSON IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.

SCORE:

0

A. History of Housing and Homelessness

1. Where do you sleep most frequently? (check one)

- Shelters
- Transitional Housing
- Safe Haven
- Outdoors**
- Other (specify):** _____
- Refused**

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1. **SCORE:**

0

2. How long has it been since you lived in permanent stable housing? _____ Years Refused

3. In the last three years, how many times have you been homeless? _____ Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1. **SCORE:**

0

B. Risks

4. In the past six months, how many times have you...

- a) Received health care at an emergency department/room? _____ Refused
- b) Taken an ambulance to the hospital? _____ Refused
- c) Been hospitalized as an inpatient? _____ Refused
- d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? _____ Refused
- e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? _____ Refused
- f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? _____ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE. **SCORE:**

0

5. Have you been attacked or beaten up since you've become homeless? Y N Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF HARM. **SCORE:**

0

VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

SINGLE ADULTS

AMERICAN VERSION 2.01

7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? Y N Refused

IF "YES," THEN SCORE 1 FOR **LEGAL ISSUES**.

SCORE:

0

8. Does anybody force or trick you to do things that you do not want to do? Y N Refused
9. Do you ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF EXPLOITATION**.

SCORE:

0

C. Socialization & Daily Functioning

10. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money? Y N Refused
11. Do you get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? Y N Refused

IF "YES" TO QUESTION 10 OR "NO" TO QUESTION 11, THEN SCORE 1 FOR **MONEY MANAGEMENT**.

SCORE:

0

12. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled? Y N Refused

IF "NO," THEN SCORE 1 FOR **MEANINGFUL DAILY ACTIVITY**.

SCORE:

0

13. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? Y N Refused

IF "NO," THEN SCORE 1 FOR **SELF-CARE**.

SCORE:

0

14. Is your current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because family or friends caused you to become evicted? Y N Refused

IF "YES," THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS**.

SCORE:

0

VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

SINGLE ADULTS

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D. Wellness

15. Have you ever had to leave an apartment, shelter program, or other place you were staying because of your physical health? Y N Refused
16. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart? Y N Refused
17. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you? Y N Refused
18. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help? Y N Refused
19. When you are sick or not feeling well, do you avoid getting help? Y N Refused
20. **FOR FEMALE RESPONDENTS ONLY:** Are you currently pregnant? Y N N/A or Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH**.

SCORE:

0

21. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past? Y N Refused
22. Will drinking or drug use make it difficult for you to stay housed or afford your housing? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE**.

SCORE:

0

23. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:
- a) A mental health issue or concern? Y N Refused
- b) A past head injury? Y N Refused
- c) A learning disability, developmental disability, or other impairment? Y N Refused
24. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH**.

SCORE:

0

IF THE RESPONENT SCORED 1 FOR **PHYSICAL HEALTH** AND 1 FOR **SUBSTANCE USE** AND 1 FOR **MENTAL HEALTH**, SCORE 1 FOR **TRI-MORBIDITY**.

SCORE:

0

VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

SINGLE ADULTS

AMERICAN VERSION 2.01

25. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? Y N Refused

26. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? Y N Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR MEDICATIONS. **SCORE:**
0

27. **YES OR NO:** Has your current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you have experienced? Y N Refused

IF "YES", SCORE 1 FOR ABUSE AND TRAUMA. **SCORE:**
0

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	0 /1	Score: Recommendation: 0-3: no housing intervention 4-7: an assessment for Rapid Re-Housing 8+: an assessment for Permanent Supportive Housing/Housing First
A. HISTORY OF HOUSING & HOMELESSNESS	0 /2	
B. RISKS	0 /4	
C. SOCIALIZATION & DAILY FUNCTIONS	0 /4	
D. WELLNESS	0 /6	
GRAND TOTAL:	0 /17	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ___ : ___ or Night
Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?	phone: (____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the adult at some point in the future
- safety planning

Appendix A: About the VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using "gut instincts" in lieu of solid evidence. Communities need practical, evidence-informed tools that enhance their ability to satisfy federal regulations and quickly implement an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

Version 2

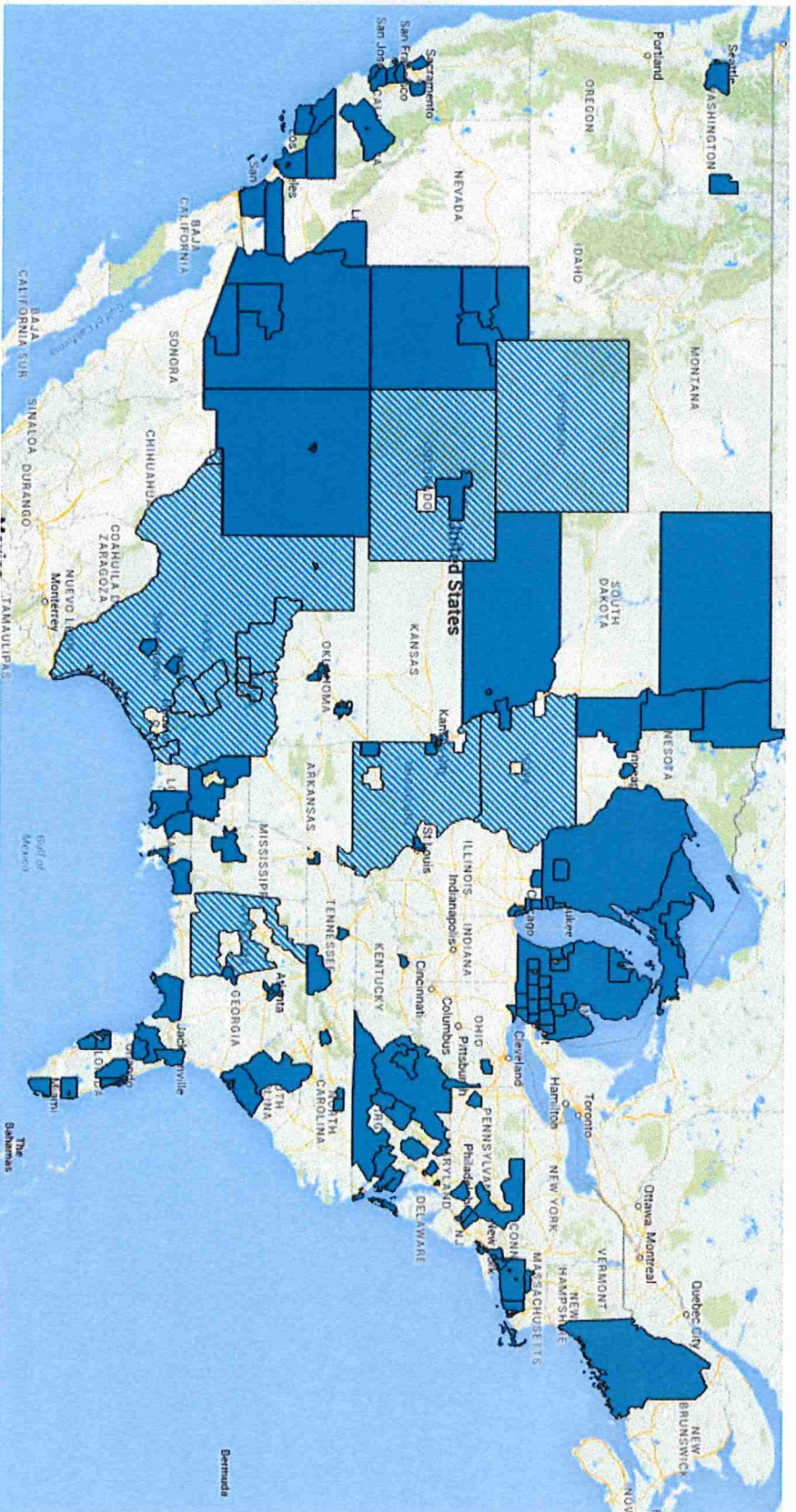
Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool. Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

You will notice some differences in Version 2 compared to Version 1. Namely:

- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

SINGLE ADULTS

AMERICAN VERSION 2.01

A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

- Alabama**
 - Parts of Alabama Balance of State
- Arizona**
 - Statewide
- California**
 - San Jose/Santa Clara City & County
 - San Francisco
 - Oakland/Alameda County
 - Sacramento City & County
 - Richmond/Contra Costa County
 - Watsonville/Santa Cruz City & County
 - Fresno/Madera County
 - Napa City & County
 - Los Angeles City & County
 - San Diego
 - Santa Maria/Santa Barbara County
 - Bakersfield/Kern County
 - Pasadena
 - Riverside City & County
 - Glendale
 - San Luis Obispo County
- Colorado**
 - Metropolitan Denver Homeless Initiative
 - Parts of Colorado Balance of State
- Connecticut**
 - Hartford
 - Bridgeport/Stratford/Fairfield
 - Connecticut Balance of State
 - Norwalk/Fairfield County
 - Stamford/Greenwich
 - City of Waterbury
- District of Columbia**
 - District of Columbia
- Florida**
 - Sarasota/Bradenton/Manatee, Sarasota Counties
 - Tampa/Hillsborough County
 - St. Petersburg/Clearwater/Largo/Pinellas County
 - Tallahassee/Leon County
 - Orlando/Orange, Osceola, Seminole Counties
 - Gainesville/Alachua, Putnam Counties
 - Jacksonville-Duval, Clay Counties
 - Palm Bay/Melbourne/Brevard County
 - Ocala/Marion County
 - Miami/Dade County
 - West Palm Beach/Palm Beach County
- Georgia**
 - Atlanta County
 - Fulton County
 - Columbus-Muscogee/Russell County
 - Marietta/Cobb County
 - DeKalb County
 - Hawaii
 - Honolulu
- Illinois**
 - Rockford/Winnebaggo, Boone Counties
 - Waukegan/North Chicago/Lake County
 - Chicago
 - Cook County
- Iowa**
 - Parts of Iowa Balance of State
- Kansas**
 - Kansas City/Wyandotte County
- Kentucky**
 - Louisville/Jefferson County
- Louisiana**
 - Lafayette/Acadiana
 - Shreveport/Bossier/Northwest
 - New Orleans/Jefferson Parish
 - Baton Rouge
 - Alexandria/Central Louisiana CoC
- Massachusetts**
 - Cape Cod Islands
 - Springfield/Holyoke/Chicopee/Westfield/Hampden County
- Maryland**
 - Baltimore City
 - Montgomery County
- Maine**
 - Statewide
- Michigan**
 - Statewide
- Minnesota**
 - Minneapolis/Hennepin County
 - Northwest Minnesota
 - Moorhead/West Central Minnesota
 - Southwest Minnesota
- Missouri**
 - St. Louis County
 - St. Louis City
 - Joplin/Jasper, Newton Counties
 - Kansas City/Independence/Lee's Summit/Jackson County
 - Parts of Missouri Balance of State
- Mississippi**
 - Jackson/Rankin, Madison Counties
- North Carolina**
 - Gulf Port/Gulf Coast Regional
 - Winston Salem/Forsyth County
 - Asheville/Buncombe County
 - Greensboro/High Point
- North Dakota**
 - Statewide
- Nebraska**
 - Statewide
- New Mexico**
 - Statewide
- Nevada**
 - Las Vegas/Clark County
- New York**
 - New York City
 - Yonkers/Mount Vernon/New Rochelle/Westchester County
- Ohio**
 - Toledo/Lucas County
 - Canton/Massillon/Alliance/Stark County
- Oklahoma**
 - Tulsa City & County/Broken Arrow
 - Oklahoma City
 - Norman/Cleveland County
- Pennsylvania**
 - Philadelphia
 - Lower Merion/Norristown/Abington/Montgomery County
 - Allentown/Northeast Pennsylvania
 - Lancaster City & County
 - Bristol/Bensalem/Bucks County
 - Pittsburgh/McKeesport/Penn Hills/Allegheny County
- Rhode Island**
 - Statewide
- South Carolina**
 - Charleston/Low Country
 - Columbia/Midlands
- Tennessee**
 - Chattanooga/Southeast Tennessee
 - Memphis/Shelby County
 - Nashville/Davidson County
- Texas**
 - San Antonio/Bexar County
 - Austin/Travis County
 - Dallas City & County/Irving
 - Fort Worth/Arlington/Tarrant County
 - El Paso City and County
 - Waco/McLennan County
 - Texas Balance of State
 - Amarillo
 - Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
 - Bryan/College Station/Brazos Valley
 - Beaumont/Port Arthur/South East Texas
- Utah**
 - Statewide
- Virginia**
 - Richmond/Henrico, Chesterfield, Hanover Counties
 - Roanoke City & County/Salem
 - Virginia Beach
 - Portsmouth
 - Virginia Balance of State
 - Arlington County
- Washington**
 - Seattle/King County
 - Spokane City & County
- Wisconsin**
 - Statewide
- West Virginia**
 - Statewide
- Wyoming**
 - Wyoming Statewide is in the process of implementing

St. Louis County CoC-MN 509

1C-7

PHA Homeless Preference

Streamlined Annual PHA Plan <i>(High Performer PHAs)</i>	U.S. Department of Housing and Urban Development Office of Public and Indian Housing	OMB No. 2577-0226 Expires: 02/29/2016
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Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families

Applicability. Form HUD-50075-HP is to be completed annually by **High Performing PHAs**. PHAs that meet the definition of a Standard PHA, Troubled PHA, HCV-Only PHA, Small PHA, or Qualified PHA do not need to submit this form.

Definitions.

- (1) **High-Performer PHA** – A PHA that owns or manages more than 550 combined public housing units and housing choice vouchers, and was designated as a high performer on both of the most recent Public Housing Assessment System (PHAS) and Section Eight Management Assessment Program (SEMAP) assessments.
- (2) **Small PHA** - A PHA that is not designated as PHAS or SEMAP troubled, or at risk of being designated as troubled, and that owns or manages less than 250 public housing units and any number of vouchers where the total combined units exceeds 550.
- (3) **Housing Choice Voucher (HCV) Only PHA** - A PHA that administers more than 550 HCVs, was not designated as troubled in its most recent SEMAP assessment, and does not own or manage public housing.
- (4) **Standard PHA** - A PHA that owns or manages 250 or more public housing units and any number of vouchers where the total combined units exceeds 550, and that was designated as a standard performer in the most recent PHAS or SEMAP assessments.
- (5) **Troubled PHA** - A PHA that achieves an overall PHAS or SEMAP score of less than 60 percent.
- (6) **Qualified PHA** - A PHA with 550 or fewer public housing dwelling units and/or housing choice vouchers combined, and is not PHAS or SEMAP troubled.

A.	PHA Information.																										
A.1	<p>PHA Name: <u>Housing & Redevelopment Authority of Virginia, MN</u> PHA Code: <u>MN007</u> PHA Type: <input type="checkbox"/> Small <input checked="" type="checkbox"/> High Performer PHA Plan for Fiscal Year Beginning: (MM/YYYY): <u>04/2021</u> PHA Inventory (Based on Annual Contributions Contract (ACC) units at time of FY beginning, above) Number of Public Housing (PH) Units <u>275</u> Number of Housing Choice Vouchers (HCVs) <u>582</u> Total Combined <u>857</u> PHA Plan Submission Type: <input checked="" type="checkbox"/> Annual Submission <input type="checkbox"/> Revised Annual Submission</p> <p>Availability of Information. In addition to the items listed in this form, PHAs must have the elements listed below readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. Additionally, the PHA must provide information on how the public may reasonably obtain additional information of the PHA policies contained in the standard Annual Plan, but excluded from their streamlined submissions. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project (AMP) and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official website. PHAs are also encouraged to provide each resident council a copy of their PHA Plans.</p> <p>The Housing and Redevelopment Authority of Virginia, MN will post it's PHA plan at the following locations: Columbia/Rouchleau Apartments, 600 3rd Avenue North, Virginia, MN Pine Mill Court Administration Office, 442 Pine Mill Court, Virginia, MN www.vhra.org</p> <p>The public may obtain information on Virginia HRA policies by contacting the main office at Pine Mill Court Administration Office, 442 Pine Mill Court, Virginia, MN or by telephone at (218)741-2610.</p> <p><input type="checkbox"/> PHA Consortia: (Check box if submitting a Joint PHA Plan and complete table below)</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <thead> <tr> <th rowspan="2" style="width: 25%;">Participating PHAs</th> <th rowspan="2" style="width: 10%;">PHA Code</th> <th rowspan="2" style="width: 25%;">Program(s) in the Consortia</th> <th rowspan="2" style="width: 20%;">Program(s) not in the Consortia</th> <th colspan="2" style="width: 20%;">No. of Units in Each Program</th> </tr> <tr> <th style="width: 10%;">PH</th> <th style="width: 10%;">HCV</th> </tr> </thead> <tbody> <tr> <td>Lead PHA:</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Participating PHAs	PHA Code	Program(s) in the Consortia	Program(s) not in the Consortia	No. of Units in Each Program		PH	HCV	Lead PHA:																	
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		PH	HCV																								
Lead PHA:																											

B.	Annual Plan Elements
B.1	<p>Revision of PHA Plan Elements.</p> <p>(a) Have the following PHA Plan elements been revised by the PHA since its last Annual PHA Plan submission?</p> <p>Y N</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Statement of Housing Needs and Strategy for Addressing Housing Needs.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Deconcentration and Other Policies that Govern Eligibility, Selection, and Admissions.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Financial Resources.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Rent Determination.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Homeownership Programs.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Safety and Crime Prevention.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Pet Policy.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Substantial Deviation.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Significant Amendment/Modification</p> <p>(b) The PHA must submit its Deconcentration Policy for Field Office Review. The deconcentration policy for the Virginia HRA has not changed since it was last submitted to the HUD Field Office.</p> <p>(c) If the PHA answered yes for any element, describe the revisions for each element below: The HRA has not made any changes to these areas since the last annual plan; however, HUD has issued proposed rules that may affect the plan elements.</p>
B.2	<p>New Activities.</p> <p>(a) Does the PHA intend to undertake any new activities related to the following in the PHA's current Fiscal Year?</p> <p>Y N</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Hope VI or Choice Neighborhoods.</p> <p><input type="checkbox"/> <input checked="" type="checkbox"/> Mixed Finance Modernization or Development.</p> <p><input checked="" type="checkbox"/> <input type="checkbox"/> Demolition and/or Disposition.</p> <p><input checked="" type="checkbox"/> <input type="checkbox"/> Conversion of Public Housing to Tenant Based Assistance.</p> <p><input checked="" type="checkbox"/> <input type="checkbox"/> Conversion of Public Housing to Project-Based Assistance under RAD.</p> <p><input checked="" type="checkbox"/> <input type="checkbox"/> Project Based Vouchers.</p> <p><input checked="" type="checkbox"/> <input type="checkbox"/> Units with Approved Vacancies for Modernization.</p> <p><input checked="" type="checkbox"/> <input type="checkbox"/> Other Capital Grant Programs (i.e., Capital Fund Community Facilities Grants or Emergency Safety and Security Grants).</p> <p>(b) If any of these activities are planned for the current Fiscal Year, describe the activities. For new demolition activities, describe any public housing development or portion thereof, owned by the PHA for which the PHA has applied or will apply for demolition and/or disposition approval under section 18 of the 1937 Act under the separate demolition/disposition approval process. If using Project-Based Vouchers (PBVs), provide the projected number of project-based units and general locations, and describe how project basing would be consistent with the PHA Plan.</p> <p>Public Housing Repositioning The Virginia HRA currently owns and operates 275 public housing units. The units are located at the following locations:</p> <ol style="list-style-type: none"> 147 one and two bedroom units are located in the Columbia/Rouchleau high-rise at 600/602 3rd Avenue North, Virginia, MN 110 one, two and three bedroom units are located in Pine Mill Court, Virginia, MN. These units are in townhouse style buildings. 18 two, three and four bedroom units are located in scattered site duplexes and single family homes in the City of Virginia, MN. <p>Due to the backlog of repairs needed in the public housing program across the nation, HUD has encouraged agencies operating public housing to consider the current repositioning options available to them. The Virginia HRA has capital needs that cannot be addressed with its current operating and capital funds. In order to determine if repositioning could benefit HRA projects and its residents, the Virginia HRA has contracted with a consultant to work with the HRA to assess the feasibility of all available options including: demolition, disposition, voluntary conversion, declaration of trust release, conversion of public housing to tenant based assistance, conversion of public housing to project-based assistance under RAD and any other options made available by HUD. This process will involve the HRA board, its tenants and a hired consultant. If any repositioning option is determined to be beneficial, the HRA will proceed with the most advantageous option that will result in increased stability for our projects and residents. This approach is consistent with the PHA Plan as we are working to preserve affordable housing units and improve our resident's quality of life through improvements to the condition, attractiveness, and image of HRA-owned housing and grounds, which is an agency strategic plan goal.</p> <p>Project Based Vouchers The Virginia HRA will continue to examine its utilization and the need for additional PBV in Fiscal Year 2019. If it is determined there is a need, the budget allows and PBV units will help further the mission of the Agency and provide additional housing opportunities for low-income households, the HRA may issue another RFP to base more units in accordance with the current Administrative Plan.</p> <p>In addition, if the Virginia HRA, through its evaluation of repositioning options, comes to the conclusion that conversion involving project based vouchers best serves the HRA and its public housing residents, the HRA will project base vouchers at any or all of its current public housing units.</p>

	<p><u>Units with Approved Vacancies for Modernization</u> The HRA will request approval for vacancies for modernization at the Pine Mill Court project in 2021. There will be numerous improvements that will require tenants to temporarily move out of their unit.</p> <p>Depending on future capital funding, the Virginia HRA may need to request approval for additional vacancies for modernization. This will depend on whether there is sufficient Capital funding and the availability of funding from the Minnesota legislature to move forward with capital projects. The HRA also requests modernization vacancy approvals on an as needed basis for unit turnover that require repairs due to damages beyond a normal turnover.</p> <p><u>Other Capital Grant Programs</u> The HRA will continue to explore and utilize, when appropriate, all capital grant programs available to improve the public housing units and the backlog of capital improvements needed. In addition to HUD resources, the HRA will also pursue state funded programs, when available. The HRA was awarded funding in 2019 from the Minnesota Housing Finance Agency (MHFA) for a window, door and lead-based paint abatement project in units that have not been rehabilitated in Pine Mill Court. It is anticipated that MHFA will issue an application for additional funding for improvements. The Virginia HRA plans to apply for this funding to make additional improvements identified in the agency's capital plan.</p>
<p>B.3</p>	<p><i>2015-2020 Goals and Objectives</i> Goal #1: Residents will experience a higher quality of life through improvements to the condition, attractiveness, and image of existing HRA-owned housing and grounds.</p> <p><i>Action Items Completed:</i></p> <ol style="list-style-type: none"> 1. <i>Two elevators in the Columbia Apartment building were upgraded for the residents of the Columbia/Rouchleau.</i> 2. <i>Fire safety upgrades and security cameras were completed in the Columbia/Rouchleau Apartments.</i> 3. <i>Minnesota Housing Finance Agency awarded the Virginia HRA funding and approved an expanded scope of work for exterior improvements.</i> 4. <i>The City of Virginia has included Pine Mill Court and is moving forward with road improvements inside Pine Mill Court.</i> 5. <i>Pine Mill Court residents participated a food forest project.</i> <p>Goal #2: Prospective and current residents and landlords will receive tailored and timely communication and education from the HRA team that facilitates greater mutual understanding.</p> <p><i>Action Items Completed:</i></p> <ol style="list-style-type: none"> 1. <i>Communication with tenants increased at Pine Mill Court with a new bi-annual newsletter that is hand delivered to residents.</i> 2. <i>Communication with tenants at Columbia/Rouchleau increased with information being submitted by the HRA to the resident originated newsletter.</i> 3. <i>Information on the agency strategic plan was shared with all residents.</i> 4. <i>All new tenants, landlords and Section 8 participants receive the Attorney Generals handbook.</i>
<p>B.4.</p>	<p>Most Recent Fiscal Year Audit.</p> <p>(a) Were there any findings in the most recent FY Audit?</p> <p>Y N <input type="checkbox"/> <input checked="" type="checkbox"/></p> <p>(b) If yes, please describe:</p>
<p>Other Document and/or Certification Requirements.</p>	
<p>C.1</p>	<p>Certification Listing Policies and Programs that the PHA has Revised since Submission of its Last Annual Plan</p> <p><u>Form 50077-ST-HCV-HP</u>, <i>Certification of Compliance with PHA Plans and Related Regulations</i>, must be submitted by the PHA as an electronic attachment to the PHA Plan.</p>
<p>C.2</p>	<p>Civil Rights Certification.</p> <p><u>Form 50077-ST-HCV-HP</u>, <i>Certification of Compliance with PHA Plans and Related Regulations</i>, must be submitted by the PHA as an electronic attachment to the PHA Plan.</p>

<p>C.3</p>	<p>Resident Advisory Board (RAB) Comments.</p> <p>(a) Did the RAB(s) provide comments to the PHA Plan?</p> <p>Y N <input type="checkbox"/> <input checked="" type="checkbox"/></p> <p>The Virginia HRA published a notice in the local paper indicating the plan was available for review and comment. Due to the COVID-19 pandemic, an in-person tenant meeting to review the plan was not held; however, the Virginia HRA sent a notice to all tenants stating the plan was available for their review and comment. No comments on the plan were received.</p>
<p>C.4</p>	<p>Certification by State or Local Officials.</p> <p>Form HUD 50077-SL, <i>Certification by State or Local Officials of PHA Plans Consistency with the Consolidated Plan</i>, must be submitted by the PHA as an electronic attachment to the PHA Plan.</p>
<p>D</p>	<p>Statement of Capital Improvements. Required in all years for all PHAs completing this form that administer public housing and receive funding from the Capital Fund Program (CFP).</p>
<p>D.1</p>	<p>Capital Improvements. Include a reference here to the most recent HUD-approved 5-Year Action Plan (HUD-50075.2) and the date that it was approved by HUD.</p> <p>The 2017-2021 has been submitted in the HUD EPIC system and was approved by the local field office on 1/5/2018.</p>

Pine Mill Court and Scattered Site (AMP 1) Local Preferences:

Points Per Preference	Preference
3	“Working” families, where the head, spouse or sole member is employed at least 20 hours per week or is disabled.
2	Households with an adult household member who lives, works, goes to school or has been notified s/he is hired to work in the City of Virginia.
1	Homeless Households.*

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

PHA Policy

The PHA will use the following local preferences:

1. Funding Reduction: The PHA will offer a preference to any family that has been terminated from its HCV and other small programs due to insufficient program funding.
2. Green bar: Twenty-nine homeless families who currently reside in an established transitional housing program.
3. Involuntary Displaced: Individuals who are displaced according to the following:
 - a. Federal Disaster (e.g. flood or fire) that makes units uninhabitable as a result of a disaster declared or otherwise formally recognized pursuant to Federal disaster relief laws.
 - b. Government action:
 1. Federal, State, or local body or agency.
 2. In connection with code enforcement or public improvement of development program.
 3. Disabled Public Housing tenants requesting a unit transfer for whom the HRA owns no housing unit that will meet their disability-related needs or which can feasibly be modified to meet said needs.
4. Spirit Valley Young Mothers Program: Five vouchers to be used for the Spirit Valley Young Mothers Program. For this preference, referrals must be made by the YWCA, and any applicant under the age of 18 must provide certification of emancipation or evidence of responsibility for basic life needs.
5. New Beginnings Program: Two vouchers to be used for the North Shore Horizon (aka New Beginnings Housing) development. For this preference, referrals must be made by North Shore Horizons.
6. Military Deployment: All persons who have been deployed and lost their assistance due to said deployment. Applications must be received within six months of the end of said deployment.

The PHA will first assist families that have been terminated from the HCV program due to insufficient funding and then assist families that qualify for the VAWA preference.

Income Targeting Requirement [24 CFR 982.201(b)(2)]

HUD requires that extremely low-income (ELI) families make up at least 75 percent of the families admitted to the HCV program during the PHA's fiscal year. ELI families are those with annual incomes at or below the federal poverty level or 30 percent of the area median income, whichever number is higher. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.

Low-income families admitted to the program that are "continuously assisted" under the 1937 Housing Act [24 CFR 982.4(b)], as well as low-income or moderate-income families admitted to the program that are displaced as a result of the prepayment of the mortgage or voluntary termination of an insurance contract on eligible low-income housing, are not counted for income targeting purposes [24 CFR 982.201(b)(2)(v)].

PHA Policy

The PHA will monitor progress in meeting the income targeting requirement throughout the fiscal year. Extremely low-income families will be selected ahead of other eligible families on an as-needed basis to ensure the income targeting requirement is met.

Order of Selection

The PHA system of preferences may select families based on local preferences according to the date and time of application or by a random selection process (lottery) [24 CFR 982.207(c)]. If a PHA does not have enough funding to assist the family at the top of the waiting list, it is not permitted to skip down the waiting list to a family that it can afford to subsidize when there are not sufficient funds to subsidize the family at the top of the waiting list [24 CFR 982.204(d) and (e)].

PHA Policy

Applicants will be selected from the waiting list by Preference factors and then date and time of application.

WOMEN'S COMMUNITY DEVELOPMENT, EXISTING HOUSING FOR SHEILA'S AND ALISHA'S PLACE

SITE EVALUATION AND PROPOSAL SELECTION NARRATIVE

Women's Community Development Organization (WCDO) has requested and the Duluth HRA's Board of Commissioners has approved project based voucher (PBV) assistance for sixteen units of permanent supportive housing, see Attachment A. The existing projects consist of five units at Sheila's Place, 1323 -31 East Second Street and 11 units at Alisha's Place, 315 North Second Ave West. The specific addresses of each unit are listed in Attachment D.

Sheila's Place was constructed in 1908 and in 2003; it was renovated from 10 units to 5 town house style units. Each unit has its own entry. General condition of the building is satisfactory with the exception of some minor maintenance issues. A five stall garage was constructed in 1999. **Five homeless families with children are housed in these units.**

Alicia's place was constructed in 1908 and in 2005 it was renovated from 16 to 11 Units. Improvements included plumbing and fixtures for the 11 new apartments, two public restrooms, one laundry area, two new boilers, and a new 2" water supply line. General condition of the building is satisfactory with the exception of some general maintenance items. The 3 story building houses the 11 apartments and an office area staffed by the Human Development Center. **All units house homeless single individuals** with five meeting the chronic homeless definition. Support services are offered to all residents.

24 CFR Sec.983.51: Competitive Selection Process.

Public notice of the HRA's request for PBV's is outlined in Attachment B. The Duluth HRA uses the selection process in accordance with the selection procedures outlined in Attachment C. The HRA's staff makes an evaluation of the request for PBV based on the goals and objectives outlined in the selection criteria.

24CFR Sec. 983.52: Housing type.

The PBA will be used for the preservation of existing housing at Sheila/s and Alisha's Place.

Alicia's Place site is in Census Tract 17. All units are located in a neighborhood with multiple amenities. The housing units are located near the downtown area which provides easy access to multiple services and amenities. The Government Services Center is within 3 blocks, the bus line is a couple of blocks away, a small grocery store is within 3 blocks, schools, hospitals, clinics and other services are within walking

Lutheran Social Service Center for Changing Lives - Duluth
APPLICATION FOR PROJECT BASED VOUCHER

SITE EVALUATION AND PROPOSAL SELECTION NARRATIVE

Lutheran Social Service of Minnesota has requested and the Duluth HRA's Board of Commissioners has approved project based voucher (PBV) assistance for 10 units of permanent affordable housing at The Center for Changing Lives - Duluth see Attachment A. The existing project consists of 10 units in a three story building located at 1422 East Superior Street, Duluth, MN 55805. The specific addresses each of each unit is listed on Attachment D

Lutheran Social Service of Minnesota will use public and private financing to construct the Center for Changing Lives - Duluth, providing 20 new centralized housing units and services on a vacant parcel of land on the east edge of downtown, overlooking Lake Superior. Modeled after the successful Center for Changing Lives & Park Avenue Apartments in Minneapolis, the Center for Changing Lives- Duluth services will be tailored specifically to the region's need for homeless, runaway and unaccompanied youth in the Region. In order to meet these needs the Center for Changing Lives-Duluth will include 20 units of housing. Ten units will be one bedroom apartments with project-based Section 8 vouchers.

A three story elevator building will be built on the currently vacant site now used for parking. Building finishes are designed as an acknowledgment of the natural materials and context of the north shore, including horizontal wood siding interspersed with architectural veneer precast vertical elements. Brick veneer accents will be featured throughout. Large banks of horizontal and vertical windows echo the paneling design and help visually divide the building façade along East Superior Street. Plate glass and aluminum street-level elements bring sunlight, are welcoming to visitors and activate the street level. The building design allows for both levels to take advantage of the stunning views of Lake Superior adjacent to the property's southern perimeter; with a large, landscaped patio; and courtyard with a labyrinth garden feature on the first floor.

The Duluth Center for Changing Lives is divided into three distinct but related elements:

1. Homeless Youth Services: The first floor of the Center for Changing Lives- Duluth will include service space for LSS' youth street outreach program, Truancy action, the Wellness Center (a medical clinic for youth), the O.N.E. (Oh No Eighteen!) life skills program for youth aging out of foster care, and the Together for Youth GLBT support program. LSS will also consolidate its administrative and senior management offices for Duluth in the building, and is tentatively planning to include a speculative office component to be rented at market rate rents (1st floor) (more details below)

The Center for Changing Lives-Duluth will be constructed with great attention to sustainable building practices and energy efficient design to reduce its carbon footprint and act as a demonstration project in this targeted redevelopment area of the City. The Center for Changing Lives-Minneapolis was the first LEED-certified building of its kind in the state; the Duluth location will be built to Minnesota Green Communities standards.

The need for youth services in Duluth – particularly safe, affordable housing – is extremely high. There are limited resources in the community, and none of those existing are centrally located, making effective outreach and service delivery to an already challenging population logistically problematic. The Center for Changing Lives-Duluth will co-locate a continuum of housing for youth

and crucial support services under one roof, transforming an underutilized corner and creating a community asset dedicated to quality of life for future generations.

2. **Permanent Supportive Housing Apartments for Youth:** ten (10) affordable one-bedroom apartments targeting young people in need of affordable housing. While all youth served are at risk of homelessness, we anticipate at least 4 will meet the definition of long-term homeless at intake. The apartments will be located on the second floor with security and services provided by Renaissance Program staff on the third floor and will include a dedicated staff responsible for service coordination. The co-location of service providers within the building will allow regular connection and contact with the residents and access to additional services as needed. (2nd floor)

3. **The Transitional housing for youth at The Renaissance Program:** ten (10) units of transitional, supportive housing for homeless and runaway youth aged 16-20; units consist of individual bedrooms and communal kitchen, dining and lounge areas, bathrooms and laundry facilities. This secured entry space includes two offices where residents meet with case managers to develop individual action plans for education, employment and other goals. Common areas are utilized for Life Skills Training and other programming. These units will be available for youth for up to 18 months. (3rd floor)

24 CFR Sec.983.51: COMPETITIVE BIDDING PROCESS

Public notice of the HRA's request for PBVs is outlined in Attachment B. The Duluth HRA uses the selection process in accordance with the selection procedures outlined in Attachment C. The HRA's staff makes an evaluation of the request for PBV based on the goals and objectives outlined in the Selection Criteria.

24 CFR Sec 983.52; HOUSING TYPE

The PBV will be used for 10 one bedroom units of permanent supportive housing.

24 CFR SEC 953.53: NO INELIGIBLE UNITS

Not applicable

24 CFR Sec 9983.54: NO SUBSIDIZED HOUSING

There is no other public subsidy for the operation of the 10 units of permanent supportive housing at the property.

24 CFR Sec 983.55: NO EXCESS PUBLIC ASSISTANCE

There is no excess public assistance to be utilized for the operating and support of the project. LSS will be providing private funds to support the services offered for the residents.

24 CFR Sec 983.56: PBV CAP NOT EXCEEDED

While 50% of the units will be PBA at this property, all units will be provided supportive services thereby meeting the cap exemption. The target population for the PBA units includes:

DECKER

April 15, 2019

Joel Kilgour, Chair
Duluth Affordable Housing Coalition

Dear Mr. Kilgour:

Please consider this letter as One Roof Community Housing’s application for approval to apply to Minnesota Housing for Low Income Housing Tax Credits for Decker Dwellings. One Roof is working to develop land near Miller Hill Mall which will create 42 units of affordable housing that will be known as Decker Dwellings and is seeking a resolution that indicates the City of Duluth’s support for this development because it meets a locally identified critical housing need in Duluth.

Our proposed development is a three-story, 42 unit housing development located adjacent to Schneiderman’s furniture near 4725 Decker Road. The table below details the number of bedrooms, gross rent, rent limits, income limits, special population (if any), and rental subsidy source (if any) of the apartments to be constructed.

# of Units	Bedrooms	Gross Rent	Rent Limit	Income Limit	Special Population	Rental Subsidy
5	1	\$ 650	30% AMI	30% AMI	Persons with Disabilities	Project Based Vouchers
4	1	\$ 650	60% AMI	60% AMI	High Priority Homeless	Project Based Vouchers
1	1	\$ 765	60% AMI	60% AMI	--	--
18	2	\$ 803	50% AMI	50% AMI	---	--
3	2	\$1,036	80% AMI	80% AMI	---	---
8	3	\$1,207	80% AMI	80% AMI	---	---
3	3	\$ 928	50% AMI	50% AMI	---	---

To give further context to the incomes of the residents to live in the building the following table shows actual incomes per household size for households of 1-4 at 30%, 60%, and 80% of Area Median Income.

Household Size	30% AMI	60% AMI	80% AMI
1	\$15,000	\$30,000	\$40,000
2	\$17,160	\$34,320	\$45,760
3	\$19,290	\$38,580	\$51,440
4	\$21,420	\$42,840	\$57,120

We will be reserving four of the affordable units as permanent supportive housing units for High Priority Homeless individuals, with services provided by the Human Development Center (HDC). We have secured rental assistance for 4 these four units from the Duluth HRA. Further, we will reserve five units for households containing Persons With Disabilities (PWD)--also with services from HDC. We anticipate applying to the Duluth HRA for five additional units of Project Based Section 8. Should we be unable to secure this assistance, HDC will provide rental assistance in the form Housing Support. It is anticipated that there will be significant overlap between these two populations--with many (possibly all) tenants qualifying for both categories despite the type of unit to which they are assigned.

GARFIELD SQUARE APARTMENTS
APPLICATION FOR PROJECT BASED VOUCHER

Garfield Square, LLLP, a nonprofit housing provider and developer, will own and operate Garfield Square Apartments at 10 Piedmont Ave. in Duluth, Minnesota. The owner is requesting 40 one-bedroom Project Based Vouchers under 15 year contract for this proposed apartment complex.

The proposed Garfield Square Apartments will contains 50 one-bedroom apartments that will serve high barrier single adults who have experienced multiple bouts of homelessness. These individuals often have mental health issues and dual occurring disorders. They frequently have difficult rental histories and criminal records and therefore are extremely hard to house. Many of the potential residents will qualify as Long Term Homeless or at- risk of Homelessness. There is an extreme shortage of affordable rental housing, especially supportive housing, in the Duluth Area.

The initial targeted residents of the new Garfield Square project are the current residents at the Esmond located at 2100 West Superior Street in Duluth. The Esmond, formerly the Seaway Hotel, was taken over by the HRA in 2012. The current project, where many of the potential residents of Garfield Square live, is in such poor shape that it would not pass a HQS inspection. It is not a place people should be living. As a result, the current residents pay a very low rent out of pocket by scraping together what they can afford, but this rent is not enough for the building owner to provide safe and sanitary housing. Nor do the residents have enough money to find other housing in the City of Duluth. And, even if there was housing available, these residents have such poor rental history and sketchy income streams, that it is unlikely a landlord would agree to rent to them. The Project Based Section 8 that will be available at Garfield Square will take the stress of paying rent away from these residents and allow them the luxury to address many of their other barriers to housing.

As stated above, even if the residents could find a voucher or other rental assistance in the current market to pay a higher rent, there is nowhere for these people to go. The proposed development will bring much needed new housing to Duluth. The vacancy rate in Duluth has continued to decline, currently at 0.7%, and fewer landlords are accepting Section 8 Rental Assistance in their units. The market study has determined the capture rate of the proposed Garfield Square to be a tiny 4.1%.

The proposed Garfield Square development is the result of many years of planning and numerous community meetings in an effort to find safe and sanitary housing for a group of residents who currently live in the Esmond. Currently, there is nowhere else in Duluth for these people to go and, as a result, they remain at a substandard property. The Lincoln Park Neighborhood Small Area Plan specifically mentions the redevelopment of the Esmond and building new housing for the residents as a high priority. The substandard and outdated Esmond building will be stabilized and renovated into a new use by the HRA once new housing for the current residents is found. The new use of the Esmond will hopefully bring a better product in the form of work-force housing and some retail producing additional vitality in the neighborhood.

Subsidy Layering Review Checklist for Low-Income Housing Tax Credit Projects using Section 8 Project Based Assistance (PBA)

Project Name: Gimaajii Mino-Bimaadiziyaan

Location: 202 W 2nd Street, Duluth, MN 55802

Housing Authority: Housing and Redevelopment Authority of Duluth, MN

Narrative Description of Project:

Gimaajii will provide 29 units of permanent supportive housing. Units will range in size from efficiencies (four units), one-bedrooms (five units), two-bedrooms (11 units), and three-bedrooms (nine units). The 10 units of Project-Based Assistance requested in this application will be distributed among 5 three-bedroom units and 5 two-bedroom units.

Additional rental assistance has been secured for the remaining 19 units from the Fond du Lac Band of Ojibwe (five units), Hearth Connection/State of Minnesota (9 units), and the Office on Violence Against Women (five units).

Gimaajii will serve households earning between 0-60% Area Median Income. Fifteen of the units will serve households experiencing long-term homelessness. Five units will serve survivors of domestic violence. AICHO will provide case management services onsite to residents of the housing.

For a complete narrative description of the project, see attached narrative (Tab #1).

Sources of Funds:

Please see attached sources and uses (Tab #2).

Uses of Funds:

Please see attached sources and uses (Tab #2).

Commitment Letters From All Sources of Financing Disclosing Significant Terms

Please see attached commitment letters (Tab #3).

Tax Credit Allocation Commitment Letter from State Housing Finance Agency

Not applicable.

Historic Tax Credits (as applicable)

Estimated equity to the development: \$1,203,584.

August 15, 2017

Pam Benson
Duluth Housing and Redevelopment Authority
222 E. 2nd Street
Duluth, MN 55805

RE: Request for Project-Based Rental Assistance for Gateway Towers- Response to July 31, 2017 advertisement

Dear Ms. Benson:

The following is Center City Housing's request for 8 units of Project Based Rental Assistance for the development known as Gateway Towers, located at 600 W. Superior Street in Duluth. Below we have addressed each of the Proposal Review Criteria.

1. Documented need for the proposed type of residential housing in the proposed geographic area. Projects that serve youth will receive highest priority in this category.

Center City Housing Corp is nearing completion of a \$13 million renovation of Gateway Towers. Gateway was built 40 years ago and has served low income members of the Duluth community for all of that time. Several years ago, the previous owner of Gateway Tower found that they could not operate the building at even break-even operations. The building needed a complete over-haul of mechanical systems, apartments and common areas. Center City and One Roof Community Housing worked for several years to secure the funding necessary for the rehab. Simultaneously, both developers worked with service providers in the community to identify special housing needs in the community. The development team recognized a significant need for housing for homeless unaccompanied youth. Center City has set aside 11 units for unaccompanied youth, 8 of whom will meet the State of Minnesota's definition of long term homeless. All 8 Project Based Vouchers sought with this proposal will be used to serve these 8 long-term homeless youth.

2. Proposal requires significant rehabilitation such as major systems replacements, modifications for handicapped residency, energy efficiency improvements or aimed at correcting major violations of Housing Quality Standards. If new construction, document that there is a sufficient demand for the construction of new rental units that cannot be met by the rehabilitation of existing units.

Gateway Tower is nearing completion of a \$13 million rehabilitation of the building. This has included; replacement of the steam heat system, replacement of the waste stacks, lead abatement, replacement of elevators, the addition of handicapped accessible units,

Lincoln Park Apartments
2424 West Fifth Street
Duluth, MN 55806

APPLICATION FOR PROJECT BASED VOUCHER

Lincoln Park Apartments is the adaptive reuse of a portion of the former Lincoln Park School located in west Duluth, Minnesota. Lincoln School Limited Partnership, an affiliate of Sherman Associates (the project development and property manager), acquired the property in July 2012 from the school district. The total building size is approximately 150,000 square feet, of which approximately 100,000 square feet will be converted into 50 affordable apartments. The balance of space is and will remain leased to commercial tenants including the Boys & Girls Club, Community Action of Duluth, the Human Development Center and Lincoln Park Children & Family Collaborative. Future tenants of the building will benefit from the close proximity to these mission-oriented organizations.

The project will be financed by Housing Tax Credits (awarded by MHFA in November 2013), a Redevelopment Grant (awarded by DEED in October 2013), TIF from the City of Duluth (final approval anticipated April 2014) and a conventional first mortgage.

The project is expect to close on its financing in May and be available for occupancy in late-spring 2015.

All 50 of the apartments will be affordable, with rents set a 50% to 60% of the area median income (AMI). 10 of the project's units will be benefit from project-based vouchers (PBV) from the Duluth HRA. 7 of the project's units will be designated for tenants meeting the state's definition of long-term homelessness (LTH). It is anticipated that these tenants will have their rent supported by the requested PBV. The following table summarizes the unit mix for the property:

# of Beds	# of Baths	# of Units	PBV?	LTH?	Rent Restriction	Income Restriction
2 BR	1	13	No	No	50%	60%
3 BR	2	2	No	No	50%	60%
0 BR	1	2	Yes	Yes	FMR	60%
0 BR	1	1	Yes	No	FMR	50%
1 BR	1	1	Yes	Yes	FMR	50%
1 BR	1	1	Yes	No	FMR	50%
2 BR	1	3	Yes	Yes	FMR	50%
3 BR	2	2	Yes	Yes	FMR	50%
1 BR	1	3	No	No	60%	60%
2 BR	1	17	No	No	60%	60%
3 BR	2	5	No	No	60%	60%
TOTAL		50	10	10		

PROPOSAL FOR PROJECT BASED SECTION 8 UNITS

New San Marco Apartments Request for 40 Project Based Section 8 Units

October 27, 2005

This is an application for forty (40) Project Based Section 8 units at the New San Marco Apartments. This is an off site new-construction development to be built at 222-228 West Third Street in Duluth. Low Income Housing Tax Credits and soft financing have been secured from the Minnesota Housing Finance Agency. The U.S. Department of Housing and Urban Development has committed SHP Capital and Service Funding to the project. The City of Duluth, the Federal Home Loan Bank and Greater Minnesota Housing Fund are also participating in the financing of the development. Construction of the project will begin on or about February 1, 2006 and be completed and ready for occupancy on or about April 1, 2007.

In order to improve the housing stock in Duluth, Minnesota, Center City Housing Corporation has taken on the role of developer and owner of the proposed development. The development will house 30 Single Room Occupancy units and 40 efficiency units. The property is being developed to serve very low income persons.

The Managing Member of the limited liability company will enter into a 10 year Housing Assistance Payment Contract with the HRA. All 40 units assisted by the Project Based Section 8 will be efficiency units with private kitchens and baths. All units will meet the Fair Housing Requirements.

To meet the goals of the HRA:

- The property will contribute to the upgrading and long term viability of the housing stock of Duluth. The new housing is being built with durable materials and will be of good quality. Since the housing stock in Duluth is old, this housing will expand the availability of newer and healthier housing stock.
- This development will increase the housing stock by 70 units. Located in the downtown area, the site has excellent access to services, jobs and public transportation.
- This property has leveraged funds from a variety of sources. 77% of the funds are from private sources and 23% are from public funding sources.

NEED - In Duluth, dozens of chronic alcoholic men and women reside in shelters, halfway houses, abandoned buildings, and vacant lots in and around Duluth's downtown neighborhood. Their alcohol abuse causes them to be ill housed, malnourished, and vulnerable to physical and emotional exploitation. They make use of community services such as Duluth police intervention, the Detox Center, mental health and emergency social services and hospital emergency rooms on a regular basis.



CITY OF DULUTH

DEPARTMENT OF PLANNING & DEVELOPMENT
Community Development Division
411 W 1st St Rm 407 □ Duluth, Minnesota 55802-1197
Phone: 218/730-5480 Fax: 218/730-5915

Keith A. Hamre, Manager
khamre@duluthmn.gov

June 6, 2012

Jeff Corey, Executive Director
One Roof Community Housing
12 East Fourth Street
Duluth, Minnesota 55806

RE: Funding of the Supporting Housing Project - Hillside Apartments

Dear Jeff,

I am pleased to provide this letter in support of the Hillside Apartments project, which will provide critically needed permanent homes for homeless families with children in Duluth.

The Duluth City Council and City Administration have taken a number of actions in furtherance of this project. Council Resolution 11-0219, expressed the Council's support for the application to Minnesota Housing for tax credit financing, and Ordinance No. 10085 authorized the free conveyance of City property as part of the site assembly, were passed unanimously.

The recent City of Duluth Housing Indicator Report, released April 24, 2012, found that in trying to rent a typical apartment in Duluth, "*..households with either extremely low income or low income would have a significant affordability gap to overcome.*" The Report also looks at the level of poverty in Duluth, based on 2010 Census information. Duluth has 22.2% of our population below the poverty rate, with almost one-in-four children living in families in poverty. The number of homeless families seeking shelter in homeless facilities is the highest it has ever been since shelters were opened in the 1970's. Permanent supportive housing for families is a "High" priority for the City's Consolidated Plan, as well as the 10 Year Plan to End Homelessness, and this priority is reflected in the award of Community Development Block Grant and other City funds to the Hillside Project.

The City has already made significant commitments to the project. During the feasibility phase of the project, the City awarded \$40,000 in HOME Program CHDO Pre-Development grants to both One Roof and Center City Housing for early staff work on planning the project. In addition to the contribution of land, another \$856,500 of City resources is being used for acquisition, relocation, and building demolition as part of the site assembly. An additional \$250,000 has been pre-committed for the construction of the new Hillside Apartments.

As a suballocator of approximately \$3,000,000 in tax credits, we partner with Minnesota Housing as part of a Joint Agreement to administer those credits. The Hillside Apartments project is the City's one and only priority project for 2013 credits, and we will be doing all that we can to ensure the project's application receives a favorable review.

Respectfully,

Keith A. Hamre, Manager
Community Development Manager

St. Louis County CoC-MN 509

1C-7

PHA Moving On Preference

EMERGENCY HOUSING VOUCHERS

What are EHV's? Why Are we talking about this?

On May 5th, 2021 HUD released Notice PIH 2021-15 (HA), which announced the creation of the Emergency Housing Voucher program using American Rescue Plan funds. Duluth HRA was awarded and accepted 49 Emergency Housing Vouchers on May 24th, 2021. These 49 Emergency Housing Vouchers (EHVs) will be administered by Duluth HRA in close partnership with St. Louis County Continuum of Care. Households experiencing homelessness at risk of homelessness or fleeing violence/exploitation will be prioritized. Vouchers will be offered to households on the Coordinated Entry System southern St. Louis County priority list. The Emergency Housing Vouchers allow for some flexible funds to support landlord incentives as needed and support higher rent rates than our typical housing voucher programs. These vouchers must be awarded by September 2023 and sunset in 2030.

Proposed EHV Priority:

Duluth area households can qualify to for an EHV in one of two ways:

1. Households must be currently experiencing homelessness, at-risk of homelessness, and/or fleeing violence/exploitation to qualify for voucher. EHV's would start at the bottom of the PSH tier (score of 8) of the CES Priority list & move up from there.
- (2) Households must currently be in Permanent Supportive Housing or Transitional Housing Programs in SLC CoC and interested in accessing EHV as a Move Up program. Move Up is a HUD program designed to move clients into units with less support (client's choice) and free up supportive housing units for others on the Priority list who may need more supports.

Background & Justification for this approach:

PSH Score of 8 & Up: This approach could help move households off the CES Priority list that are generally never reached by the CES process for PSH openings. There are currently 114 households with scores of 8 on the Duluth priority list, which includes 79 singles, 17 families, & 32 couples without children. 13 of these households are youth, 2 veterans, and 12 seniors (62+). There are currently 118 households with scores of 9 on the Duluth priority list, which includes 90 singles, 23 families, & 5 couples without children. 12 of these households are youth, 2 veterans, and 2 seniors (62+). Many of these households have been on the CES priority list for 2+ years.

Move Up Model: This model is the basis of a new HUD voucher program, and we could use this as a pilot to see if Move Up vouchers via HUD (only used for PSH not TH) could be a permanent resource for our CoC. This could help free up PSH units for households at the top of our current priority list. Local PSH/TH providers are giving feedback currently on how many clients could access this/benefit from this. So far our housing providers have stated 18-23 households in PSH and 7 in TH could benefit from a EHV Move Up voucher.

EMERGENCY HOUSING VOUCHERS

How to apply:

Move Up Model: Duluth area providers can apply for a Move Up voucher for a household ready to exit permanent or transitional housing to more independent housing options with rental assistance. This will work like any other program transfer in our CoC. Providers are asked to present the program transfer for approval at a Tuesday morning Case Manager meeting and then work with Duluth Priority List Manager Kate Bradley to determine eligibility. If eligible and approved, the client would apply via Duluth HRA. Service providers are asked to support households with the housing search and stabilization after moving.

PSH Score of 8 & Up:

Providers are asked to make a Coordinated Entry referral for households that may be a good fit for an EHV and then work with Duluth Priority List Manager Kate Bradley to determine eligibility. If eligible and approved, the client would apply via Duluth HRA. Service providers are asked to support households with the housing search and stabilization after moving.

Questions:?

Courtney Cochran
SLC CoC Coordinator

Kate Bradley
Duluth Priority List Manager

Rachel Downs
Duluth HRA

Cochranc@stlouiscountymn.gov

KBradley@duluthhousing.com

racheld@duluthhousing.com

Memorandum of Understanding

This Memorandum of Understanding (MOU) has been created and entered into on August 1, 2021.

Duluth HRA
222 East Second Street
Duluth, MN 55805

St. Louis County Continuum of Care (CoC)
320 West Second Street, Room 101
Duluth, MN 55802

I. Introduction and Goals

- a. The Duluth HRA and St. Louis County CoC are committed to administering EHV's in accordance with all program requirements.
- b. Duluth HRA goals and standards of success in administering the program include:
 - i. Facilitate the leasing process for eligible EHV households experiencing homelessness.
 - ii. Support the coordination and facilitation of the EHV process through ongoing collaboration and partnership with St. Louis County CoC and service providers.
- c. Duluth HRA and St. Louis County CoC staff who will serve as the lead EHV liaisons will be:
Lead HCV Liaisons:
 - Lenelle Hrabik, HRA Director of Rent Subsidy
 - Rachel Downs, HRA Rent Subsidy Supervisor

St. Louis County CoC staff:
Courtney Cochran
St. Louis County, MN CoC Coordinator

II. Populations eligible for EHV assistance to be referred by CoC

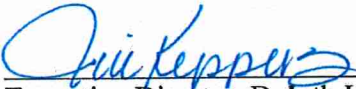
Eligible households include households that are:

- Single households Currently engaged with the Coordinated Entry System/on the Duluth priority list that Meet eligibility requirements for Permanent Supportive Housing (PSH) with a minimum score of eight.
- OR Currently in a CoC PSH or TH program and ready to move out with an emergency housing voucher.

We will also be taking additional consideration for households that are fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking.

- III. Services to be provided to eligible EHV households
- a. Partnering service providers will support households in completing applications and obtaining necessary supporting documentation to support referrals and applications for assistance; while aiding households in addressing barriers.
 - b. Partnering service providers will support the Duluth HRA in ensuring appointment notifications to eligible households.
 - c. Partnering service providers will provide housing search assistance for eligible households.
 - d. Partnering service providers will provide counseling on compliance with rental lease requirements.
 - e. Partnering service providers will assess households who may require referrals for assistance with security deposits, utility hook-up fees, and utility deposits.
 - f. Partnering service providers will assess and refer households to benefits and supportive services, where applicable.
- IV. Duluth HRA Roles and Responsibilities
- a. Coordinate and consult with St. Louis County CoC in developing the services and assistance to be offered under the EHV service fee.
 - b. Accept direct referrals for eligible households through the CoC Coordinated Entry System on to the designated EHV waiting list.
 - c. Duluth HRA will establish windows of time for EHV applicants to complete intake interviews for EHV.
 - d. Commit a sufficient number of staff and necessary resources to ensure that the application, certification, and voucher issuance processes are completed in a timely manner.
 - e. Commit a sufficient number of staff and resources to ensure that inspections of units are completed in a timely manner.
 - f. Designate a staff to serve as the lead EHV liaison.
 - g. Comply with the provisions of this MOU.
- V. St. Louis County CoC & Coordinated Entry System Coordinator Roles and Responsibilities
- a. Designate and maintain a lead EHV liaison to communicate with the Duluth HRA.
 - b. Refer eligible households to the Duluth HRA using the coordinated entry system.
 - c. Attend EHV participant briefings when needed.
 - d. Support service providers by ensuring awareness and accessibility of supportive services if appropriate and accepted by eligible households.
 - e. Comply with the provisions of this MOU.
- VI. Program Evaluation
- The Duluth HRA and St. Louis County CoC agree to cooperate with HUD, provide requested data to HUD or HUD-approved contractor delegated the responsibility of program evaluation protocols established by HUD or HUD-approved contractor, including possible random assignment procedures.

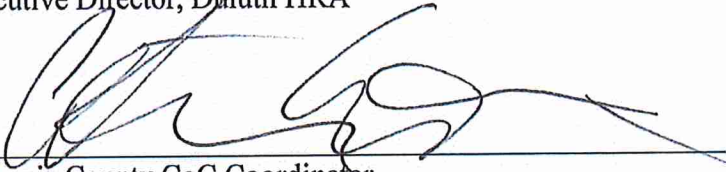
Signed by:



Executive Director, Duluth HRA

7/16/2021

Date



St. Louis County CoC Coordinator

7/27/2021

Date

St. Louis County CoC-MN 509

1E-1

Local Competition Announcement

<u>Q&A Session on 2021 CoC NOFO</u>	9/10/2021	Additional Files: ▪ <u>NOFO Q&A Session Notes</u>
<u>Permanent Supportive Housing Application Score Tool (Final)</u>	9/8/2021	<u>Download</u>
<u>Transitional Housing Application Score Tool (Final)</u>	9/8/2021	<u>Download</u>
<u>Rapid Rehousing Application Score Tool (Final)</u>	9/8/2021	<u>Download</u>
<u>NOFA New/Bonus Project Letter of Intent Template 2021</u>	9/8/2021	<u>Download</u>
<u>2021 NOFA Timeline</u>	9/2/2021	<u>Download</u>
<u>Domestic Violence Bonus Project Additional Score Tool</u>	9/1/2021	<u>Download</u>
<u>Final 2021 CoC Supplemental Application</u>	8/31/2021	<u>Download</u>
<u>Grant Inventory Worksheet (GIW) FY2021</u>	8/31/2021	<u>Download</u>
<u>Public Notice: FY2021 NOFO Call for Projects</u>	8/30/2021	<u>Download</u>
<u>FY2021 CoC HUD NOFO</u>	8/30/2021	<u>Download</u>
<u>FINAL 2021 Ranking & Review Policy</u>	8/24/2021	<u>Download</u>
		<u>Download</u> Additional Files: ▪ <u>Draft</u>

Organization	
Project Name	
CoC Model/Component	
Populations Served	
Date of Review	
Reviewer	

Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Exits to Permanent Housing Points Possible:	PSH: More than 93% of project leavers exit to permanent destination TH: More than 75% of participants exit to a permanent destination RRH: More than 90% of project leavers exit to permanent destination ES: More than 20% of project leavers exit to permanent destination 5	PSH: 93% of project leavers exit to permanent destination TH: 75% of participants exit to a permanent destination RRH: 90% of project leavers exit to permanent destination ES: 20% of project leavers exit to permanent destination 2.5	PSH: Less than 93% of project leavers exit to permanent destination TH: Less than 75% of participants exit to a permanent destination RRH: Less than 90% of project leavers exit to permanent destination RRH: Less than 20% of project leavers exit to permanent destination 0		Supplemental Application
DV Programming Points Possible:	Project has established program(s) specifically to support domestic violence survivors. 5	Project has plans to establish program(s) specifically to support domestic violence survivors. 2.5	Project has no plans to establish program(s) specifically to support domestic violence survivors 0		Supplemental Application
Orgs have a history of successfully working with DV survivors Points Possible:	Orgs have 3+ year experience working with DV survivors 5	Orgs have 1-3 years history working with DV survivors 2.5	Orgs have less than 1 year experience working with DV Survivors 0		Supplemental Application

**SLC MN CoC 509 –Scoring & Ranking Criteria
DV BONUS (DV)**

FY 2021 NOFA

Total Points (Add into project score tool)					Reviewer Comments:
Total Points Possible				15	

**ST. LOUIS COUNTY MINNESOTA (MN-509) CONTINUUM OF CARE 2021 LOCAL
COC PROGRAM COMPETITION CALL FOR NEW PROJECTS RELEASED:**

August 31st, 2021

BACKGROUND

The St. Louis County Minnesota Continuum of Care is seeking project applicants for FY 2021 funding via the U.S. Department of Housing and Urban Development (HUD) Continuum of Care Program competition. HUD released its Notice of Funding Opportunity (NOF) for FY2021 Continuum of Care Program Competition (FR-6500-N-25) on August 18th, 2021. The Continuum of Care (CoC) Program (24 CFR part 578) is designed to promote a community-wide commitment to the goal of ending homelessness; to provide funding for efforts by nonprofit providers, states, and local governments to quickly rehouse homeless individuals, families, persons fleeing domestic violence, dating violence, sexual assault, and stalking, and youth while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by homeless individuals and families; and to optimize self-sufficiency among those experiencing homelessness.

Nationwide, approximately \$2,656,000,000 is available in this FY 2021 CoC Program NOFO, including approximately \$77,000,000, available for non-competitive YHDP renewal and replacement expiring grants, and up to \$102,000,000 available for Domestic Violence (DV) Bonus projects (of which up to \$50,000,000 is carried over from the Further Consolidated Appropriations Act, 2020), described in Section II.B.5 of this NOFO. Per HUD guidelines, the St. Louis County CoC is eligible to apply for \$3,266,071 for existing renewal projects and new projects created through reallocation. This amount is called the CoC's Annual Renewal Demand (ARD). The CoC is also eligible to apply for approximately \$113,950 for CoC planning \$189,917 CoC bonus funds for new projects to serve any eligible population, and approximately \$569,752 in bonus funding specifically to serve survivors of domestic violence, dating violence, sexual assault, or stalking that are defined as homeless under 24 CFR578.3.

This Call for Projects advises all potential applicants of the general requirements that must be met in any project application for consideration of submission to HUD through the St. Louis County Minnesota Continuum of Care (SLC CoC) Local Competition. Project applicants may receive funds to support Permanent Supportive Housing, Rapid Re-Housing, Joint Transitional/Rapid Re-housing, HMIS, or Coordinated Entry in the SLC CoC For more details, please review the HUD Notice of Funding Opportunity (NOFO) for FY2021 Continuum of Care Program Competition (FR-6500-N-25), and the CoC Program Rule found in 24 CFR 578. All information for the SLC CoC Local Competition is posted on the CoC NOFO webpage at <https://www.stlouiscountymn.gov/departments-a-z/public-health-human-services/housing-and-homeless-programs/continuum-of-care-coc>.

FUNDING AVAILABLE ANNUAL RENEWAL DEMAND FUNDING:

2021 Annual Renewal Demand: \$3,266,071

These funds are limited to the projects listed on the SLC CoC's Grant Inventory Worksheet. Eligible project component types are those defined for each renewal project through the Grant Inventory Worksheet process. Projects seeking renewal funding may not change project component type or exceed the allowed funding levels by line item or in total, as shown on the Grant Inventory Worksheet. Projects may reduce budget line items, which would be considered voluntary reallocation. The CoC can also eliminate or reduce funding for these

**ST. LOUIS COUNTY MINNESOTA (MN-509) CONTINUUM OF CARE 2021 LOCAL
COC PROGRAM COMPETITION CALL FOR NEW PROJECTS RELEASED:
August 31st, 2021**

projects (involuntary reallocation) in accordance with the CoC's Ranking & Review Policy. Such changes create a reallocation fund which can be used to fund certain types of new projects described below.

NEW PROJECTS CREATED FROM REALLOCATED FUNDS OR COC BONUS FUNDS:

CoC Bonus Funding: \$189,917

Reallocation Funding: To Be Announced (if any)

New projects in this category may be proposed as standalone projects or as expansions of existing CoC-funded projects seeking renewal in the current funding round. Eligible new project component types for projects created from reallocation and/or bonus funds:

- Permanent Housing-Permanent Supportive Housing Projects for chronically homeless at program entry or who meet the definition of DedicatedPLUS.
- Permanent Housing-Rapid Rehousing Projects for people who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 (and paragraph (3) if the CoC is approved to serve this population).
- Rapid Rehousing or Joint Transitional Housing and Rapid Rehousing Component Projects for people who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 (and paragraph (3) if the CoC is approved to serve this population).
- Dedicated HMIS project for the costs at 24 CFR 578.37(a)(4) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant and is listed on the HMIS Lead form in the CoC Applicant Profile in e-snaps. Additionally, if the CoC has organizations within its geographic area that are victim service providers, the HMIS Lead, or subrecipient, may request HMIS funds for a comparable database. Victim service providers may also request HMIS funds in their project application budgets to enter data into a comparable database. The Institute for Community Alliances (ICA) is the SLC CoC HMIS Lead.
- Supportive Services Only Projects for Coordinated Entry Project to develop or operate a centralized or coordinated assessment system.

For new projects, preference will be given to housing projects that leverage other housing subsidies and healthcare resources to qualify the CoC for Housing and Healthcare Bonus Points.

NEW PROJECTS CREATED FROM DV BONUS FUNDS

DV Bonus Funding: \$569,752

New projects in this category may be proposed as standalone projects or as expansions of existing CoC-funded projects. DV Bonus funding may be used to expand an existing renewal project that is not dedicated to serving survivors of domestic violence, dating violence, or stalking so long as the DV Bonus funds for expansion are solely for additional units, beds, or

**ST. LOUIS COUNTY MINNESOTA (MN-509) CONTINUUM OF CARE 2021 LOCAL
COC PROGRAM COMPETITION CALL FOR NEW PROJECTS RELEASED:
August 31st, 2021**

services dedicated to persons eligible to be served with DV Bonus funding. Eligible project component types for projects created with DV Bonus funds:

- Permanent Housing-Rapid re-housing projects dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that are defined as homeless (24 CFR 578.3); (b)
- Joint TH and PH-RRH component projects defined in Section III.B.2.q of this NOFO dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking who are defined as homeless (24 CFR 578.3); or (c)
- Supportive services only (SSO)-coordinated entry project to implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking
- Per HUD guidelines for the DV Bonus funds, new DV Bonus project applications may not request less than \$50,000. In addition, victim service providers are required to use or create an Alternate Database comparable to HMIS (Homeless Management Information System) to produce reports for HUD and aggregate unduplicated count data for CoC planning.

COC PLANNING FUNDS:

CoC Planning Funding: \$113,950

This funding supports CoC planning activities, and only the collaborative applicant – St. Louis County Public Health & Human Services – may apply for it. The planning grant will not be ranked in this year's competition and is not competitive with housing or service projects.

PROJECT APPLICATION

By September 27th, 2021 all project applicants must submit a complete and correct Project Application in e-snaps AND submit documentation required for the CoC Local Competition or for use in the regional CoC-wide application (which includes all project applications). E-snaps is available at <https://esnaps.hud.gov/grantium/frontOffice.jsf>. See the resources section for further guidance. Project applications with all attachments must be submitted electronically in e-snaps for consideration for the FY2021 CoC Program national competition. Applicants must print a copy of the Submission Summary form from the CoC Project Application before closing their internet browser after the CoC Project Application has been submitted in e-snaps. This is the Applicant's receipt of submission and proof of compliance with the application deadline. The CoC will not give funding consideration to any applicant whose Application is determined to be late and that is unable to provide the CoC with a record of submission that verifies the Project Application was submitted prior to the application deadline date and time.

Required HUD national competition application (e-snaps) requirements for all projects:

ST. LOUIS COUNTY MINNESOTA (MN-509) CONTINUUM OF CARE 2021 LOCAL COC PROGRAM COMPETITION CALL FOR NEW PROJECTS RELEASED:

August 31st, 2021

- Complete, correct, and consistent Project Application, with complete and current Applicant Profile
- HUD required forms and attachments (in e-Snaps applicant profile and application)
- Match Letters dated between dates specified in FY2021 NOFO
- New & Renewal Project Application Elements for CoC Local Competition:
 - CoC Supplemental Application which includes Housing First Questionnaire, Financial Assessment Form (for all agencies currently receiving HUD CoC funds), and Supplemental Questions

All Project Application supplementary materials will be publicly available on the SLC CoC NOFA webpage at <https://www.stlouiscountymn.gov/departments-a-z/public-health-human-services/housing-and-homeless-programs/continuum-of-care-coc>.

SELECTIONS AND AWARD NOTICES COC LOCAL COMPETITION

The SLC CoC Ranking and Review Committee will review project applications the week of October 6th, 2021, using the CoC Project Scoring & Ranking Criteria was approved by Heading Home Advisory Committee, the CoC Governing Board on August 19th, 2021. The CoC Project Scoring & Ranking Criteria is available on the SLC CoC 2019 NOFA Webpage to allow applicants to view and ask questions about the ranking criteria prior to the scoring and ranking process. By October 22nd, 2021 the Ranking and Review Committee via SLC CoC Coordinator will provide all project applicants final notice of project acceptance/rejection, any funding changes, score, rank, Tier 1/Tier 2 status, and source of funds expected for the project (i.e. reallocated funds, CoC Bonus, or DV Bonus). The notification will also include any required changes applicants must make in e-snaps to meet project quality thresholds. All corrections in e-snaps must be made and the e-snaps project application resubmitted by November 10th, 2021 to be ranked and included in the project list submitted for review in the national CoC Program Competition.

HUD COC PROGRAM COMPETITION

HUD will conduct a threshold review of ranked projects for all CoCs that submit the CoC Consolidated Application by the application deadline. Projects and applicants that do not meet threshold eligibility and capacity requirements set forth in Sections V.C.3.b-c of the FY2021 NOFO will be rejected. HUD may also place conditions on a grant award that must be satisfied before HUD will execute a grant agreement with the applicant for the project. HUD may issue up to two conditional funding announcements, which have generally occurred between January and March following the CoC Collaborative Application deadline. HUD will select new and renewal project applications in Tier 1 in accordance with the criteria set forth in Section II.B.11.a of the FY2021 NOFO. The project application score(s), which will incorporate the CoC Collaborative Application score, will determine which projects in Tier 2 will be conditionally selected for award as set forth in Section II.B.11.b of the FY2021 NOFO. HUD may employ rating panels to review and rate all or part of the CoC Applications according to the rating criteria in Section VII of the FY2021 NOFO. Projects with rental assistance, leasing, or operations may be adjusted by

ST. LOUIS COUNTY MINNESOTA (MN-509) CONTINUUM OF CARE 2021 LOCAL COC PROGRAM COMPETITION CALL FOR NEW PROJECTS RELEASED:

August 31st, 2021

HUD during the review process to reflect changes in Fair Market Rents (FMRs) for the project area. Following the evaluation process, HUD will notify successful applicants of their selection for funding. Notification of project awards will be posted on the HUD website and distributed via the HUD Homeless Assistance Listserv. HUD will notify all other applicants, whose applications were received by the deadline, that have not been chosen for award by email. Award information will be sent by mail to the authorized representative(s) named in form SF424, lines 8 and 21. Administrative and reporting requirements for successful applicants is outlined in Section IX.B-E of the FY 2021 NOFO.

COC NOFO APPLICATION ASSISTANCE

- CoC Coordinator Assistance: Courtney Cochran, SLC CoC Co-Coordinator is available to provide technical assistance to Project Applicants in completing their E-snaps applications and supplemental documents. Courtney Cochran: Cochranc@stlouiscountymn.gov or (218) 725-5158.
- Project Applicant TA Lab: Representatives from the Minnesota Interagency Council on Homelessness (MICH) will be available to provide technical assistance to project applicants to complete and submit their project applications in E-snaps. This lab will be held at the St. Louis County Government Services Center in Duluth, MN or via a video call platform. The time/date for the lab will be sent to project applicants once determined.

HUD RESOURCES AND TECHNICAL ASSISTANCE

- Notice of Funding Opportunity for FY2021 HUD CoC Program Competition: [FY 2021 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants | HUD.gov / U.S. Department of Housing and Urban Development \(HUD\)](#) **Questions regarding specific program requirements for this NOFO should be directed to CoCNOFO@hud.gov.**
- HUD CoC Program Rule (24 CFR 578)
https://www.hudexchange.info/resources/documents/CoCProgramInterimRule_FormattedVersion.pdf
- E-snaps guides: <https://www.hudexchange.info/programs/e-snaps/>
- Other Training and Resources: Project applicants that need assistance competing the applications in e-snaps or understanding the program requirements under the CoC Program may access the Rule, training materials, and program resources via the HUD Exchange at <http://www.hudexchange.info/homelessness-assistance>.
- HUD Exchange Ask A Question (AAQ): Project applicants that require information and technical support concerning this NOF) and the applications in e-snaps may submit an electronic inquiry via the HUD Exchange e-snaps AAQ at www.hudexchange.info/homelessness-assistance/ The AAQ is accessible 24 hours each day. Starting 2 days prior to the application deadline for FY 2021 funds, the AAQ will respond only to emergency technical support questions up to the deadline of 8:00 PM Eastern time. Applicants experiencing technical difficulty should contact the e-snaps AAQ immediately for assistance and document their attempts to obtain assistance.

**ST. LOUIS COUNTY MINNESOTA (MN-509) CONTINUUM OF CARE 2021 LOCAL
COC PROGRAM COMPETITION CALL FOR NEW PROJECTS RELEASED:
August 31st, 2021**

- HUD Homeless Assistance Listserv: HUD may provide Collaborative Applicants and Project Applicants with additional information through HUD websites located at www.hud.gov and www.hudexchange.info and via the CoC Program email-based listserv. To join the listserv, visit www.hudexchange.info/maillinglist. This additional information will not change the selection criteria or selection process in this NOFA but may include items such as updates on the status of e-snaps and reminders of impending deadlines. This listserv will also include information only applicable to Collaborative Applicants (not project applicants), and project applicants are encouraged to contact your CoC Coordinator if questions arise from list serv posts.

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Organization	
Project Name	
CoC Model/Component	
Populations Served	
Date of Review	
Reviewer	

THRESHOLD CRITERIA

Criteria	Eligible	Ineligible	Eligible?	Data Source(s)
Eligible entity	Nonprofits, States, local govts, instrumentalities of State/ local gov, and public housing authorities.	Any entity that does not meet criteria identified in earlier column.		Project Application/Intent to Apply Form
Eligible population	Meets HUD requirements	Does NOT meet HUD requirements		Project Application/Intent to Apply Form
Date of Project App	Application is complete and includes all required attachments and is submitted to CoC coordinator before the deadline.	Application is incomplete, does not include all required attachments and/or is submitted to CoC coordinator after the deadline.		Project Application Submission Date
HMIS	Project has capacity and plan to participate in HMIS (or other comparable database for DV providers)	Project does not have capacity and plan to participate in HMIS (or other comparable database for DV providers)		Project Application/Intent to Apply Form
Match	25% match for everything but leasing.	No required match.		Project Application
HUD Monitoring	HUD Monitoring Report is provided as applicable and no unresolved significant findings are identified.	HUD Monitoring Report is not provided (if applicable) or contains unresolved significant findings that should preclude applicant from inclusion.		Project Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Administrative Costs	Admin costs are not greater than 10%	Admin costs greater than 10%.			Project Application
EVALUATION AND RANKING STANDARDS					
PROJECT EFFECTIVENESS					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Coordinated Entry Participation	More than 95% of project entries are from Coordinated Entry referrals	90-95% of project entries are from Coordinated Entry referrals	Less than 90% of project entries are from Coordinated Entry referrals		CoC Supplemental Application (Score indicated by number of points on self-assessment, question 5.)
Points Possible:	5	2.5	0		
eLOCCS Draw Downs	The project has completed regular quarterly draw downs in eLOCCS	The project missed one eLOCCS drawn down	The project missed two or more eLOCCS drawn downs		Financial Assessment
Points Possible:	5	2.5	0		
LOCAL CRITERIA					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Housing First Assessment	Project scores between 13 and 15 points on the Housing First Assessment	Project scores between 10 and 12 on the Housing First Assessment	Project scores less than 10 on the Housing First Assessment		Housing First Self-Assessment (Score indicated by number of points on self-assessment.)
Points Possible: 0-15	13-15	8-13	0-8		
Racial equity	Project has implemented strategies that promote racial equity in programming.	Project has plans to implement strategies that promote racial equity in programming.	Project does not have plans to implement strategies that promote racial equity in programming.		CoC Supplemental Application
Points Possible:	5	2.5	0		

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Evidence based, systemic approach to homelessness Points Possible:	Project utilizes evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 5	Project has plans to utilize or uses some evidence-based practices in their programming 2.5	Project does not utilize evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 0		CoC Supplemental Application
Culturally Specific/Responsive Programming Points Possible:	Project provides culturally specific/responsive programming 5	Project has plans to provide culturally specific/responsive programming 2.5	Project does not provide culturally specific/responsive programming 0		CoC Supplemental Application
Domestic Violence Policies Points Possible:	Project has implemented policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 5	Project has plans to implement policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 2.5	Project has no policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 0		CoC Supplemental Application
PERFORMANCE MEASURES (Renewal Projects Only)					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Exits or retention of permanent housing (PSH only) Points Possible:	More than 93% of participants exit to a permanent destination or remain in project 10	93% of participants exit to a permanent destination or remain in project 5	Less than 93% of participants exit to a permanent destination or remain in project 0		Annual Performance Report
Returns to Homelessness Points Possible:	Less than 15% of participants who exited to a permanent destination returned within 12 months 10	15% of participants who exited to a permanent destination returned within 12 months 5	More than 15% of participants who exited to a permanent destination returned within 12 months 0		Annual Performance Report
Earned Income (HoH and Adults) Points Possible:	15% of project participants maintained or increased earned income from project entry to annual assessment 2.5	10% of project participants maintained or increased earned income from project entry to annual assessment 1.25	Less than 10% of project participants maintained or increased earned income from project entry to annual assessment 0		Annual Performance Report
Non-employment Income (HoH and Adults) Points Possible:	65% of project participants maintained or increased non-employment income from project entry to annual assessment	55% of project participants maintained or increased non-employment income from project entry to annual assessment	Less than 55% of project participants maintained or increased non-employment income from project entry to annual assessment		Annual Performance Report

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

	2.5	1.25	0		
DV Bonus Points (See additional DV Bonus Score Sheet)				15	
Total Points					Reviewer Comments:
Total Points Possible				70 (Renewal) 45 (New) 60 (DV)	
Percentage					

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Organization	
Project Name	
CoC Model/Component	
Populations Served	
Date of Review	
Reviewer	

THRESHOLD CRITERIA

Criteria	Eligible	Ineligible	Eligible?	Data Source(s)
Eligible entity	Nonprofits, States, local govts, instrumentalities of State/ local gov, and public housing authorities.	Any entity that does not meet criteria identified in earlier column.		Project Application/Intent to Apply Form
Eligible population	Meets HUD requirements	Does NOT meet HUD requirements		Project Application/Intent to Apply Form
Date of Project App	Application is complete and includes all required attachments and is submitted to CoC coordinator before the deadline.	Application is incomplete, does not include all required attachments and/or is submitted to CoC coordinator after the deadline.		Project Application Submission Date
HMIS	Project has capacity and plan to participate in HMIS (or other comparable database for DV providers)	Project does not have capacity and plan to participate in HMIS (or other comparable database for DV providers)		Project Application/Intent to Apply Form
Match	25% match for everything but leasing.	No required match.		Project Application
HUD Monitoring	HUD Monitoring Report is provided as applicable and no unresolved significant findings are identified.	HUD Monitoring Report is not provided (if applicable) or contains unresolved significant findings that should preclude applicant from inclusion.		Project Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Administrative Costs	Admin costs are not greater than 10%	Admin costs greater than 10%.			Project Application
EVALUATION AND RANKING STANDARDS					
PROJECT EFFECTIVENESS					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Coordinated Entry Participation	More than 95% of project entries are from Coordinated Entry referrals	90-95% of project entries are from Coordinated Entry referrals	Less than 90% of project entries are from Coordinated Entry referrals		CoC Supplemental Application (Score indicated by number of points on self-assessment, question 5.)
Points Possible:	5	2.5	0		
eLOCCS Draw Downs	The project has completed regular quarterly draw downs in eLOCCS	The project missed one eLOCCS drawn down	The project missed two or more eLOCCS drawn downs		Financial Assessment
Points Possible:	5	2.5	0		
LOCAL CRITERIA					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Housing First Assessment	Project scores between 13 and 15 points on the Housing First Assessment	Project scores between 10 and 12 on the Housing First Assessment	Project scores less than 10 on the Housing First Assessment		Housing First Self-Assessment (Score indicated by number of points on self-assessment.)
Points Possible: 0-15	13-15	8-13	0-8		
Racial equity	Project has implemented strategies that promote racial equity in programming.	Project has plans to implement strategies that promote racial equity in programming.	Project does not have plans to implement strategies that promote racial equity in programming.		CoC Supplemental Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Points Possible:	5	2.5	0		
Evidence based, systemic approach to homelessness	Project utilizes evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered)	Project has plans to utilize or uses some evidence-based practices in their programming	Project does not utilize evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered)		CoC Supplemental Application
Points Possible:	5	2.5	0		
Culturally Specific/Responsive Programming	Project provides culturally specific/responsive programming	Project has plans to provide culturally specific/responsive programming	Project does not provide culturally specific/responsive programming		CoC Supplemental Application
Points Possible:	5	2.5	0		
Domestic Violence Policies	Project has implemented policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence.	Project has plans to implement policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence.	Project has no policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence.		CoC Supplemental Application
Points Possible:	5	2.5	0		
PERFORMANCE MEASURES (Renewal Projects Only)					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Exits to permanent housing Points Possible:	More than 90% of project leavers exit to permanent destination 10	90% of project leavers exit to permanent destination 5	Less than 90% of project leavers exit to permanent destination 0		Annual Performance Report
Returns to Homelessness Points Possible:	Less than 5% of participants who exited to a permanent destination returned within 12 months 10	5% of participants who exited to a permanent destination returned within 12 months 5	More than 5% of participants who exited to a permanent destination returned within 12 months 0		Annual Performance Report
Earned Income (HoH and Adults) Points Possible:	30% of project participants maintained or increased earned income from project entry to annual assessment 2.5	20% of project participants maintained or increased earned income from project entry to annual assessment 1.25	Less than 20% of project participants maintained or increased earned income from project entry to annual assessment 0		Annual Performance Report
Non-employment Income (HoH and Adults) Points Possible:	65% of project participants maintained or increased non-employment income from project entry to annual assessment 2.5	55% of project participants maintained or increased non-employment income from project entry to annual assessment 1.25	Less than 55% of project participants maintained or increased non-employment income from project entry to annual assessment 0		Annual Performance Report

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
 RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

DV Bonus Points (See additional DV Bonus Score Sheet)				15	Reviewer Comments:
Total Points					
Total Points Possible				70 (Renewal) 45 (New) 60 (DV)	
Percentage					

Notes From SLC CoC NOFO Q&A & Bonus Funds planning Session

 Courtney Cochran
To

[Reply](#) [Reply All](#) [Forward](#) [...](#)

Thu 9/9/2021 4:30 PM

Retention Policy [Inbox - 45 Days - Delete \(45 days\)](#)

Expires 10/24/2021

 NOFO Q and A 090921 notes.docx 26 KB	 2021 CoC NOFO Q&A.pptx 202 KB
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[Bing Maps](#) [Action Items](#)

Hello SLC CoC Housing Providers,

Please see attached for the PowerPoint & Notes from today's CoC NOFO information session. The attached PowerPoint includes resources for the application process and lots of information about the FY2021 priorities and application scoring process.

As a follow-up from today, SLC CoC will also be hosting an open meeting on Bonus Funds (DV/CoC). This will be a space for providers to do some planning together and get a sense of who may apply for bonus funds, discuss community needs, etc. This will take place on 09/14 from 11:30am to 12:30pm via Microsoft Teams. Please see below for the link to join this meeting.

Thank you! And please do not hesitate to reach out with all your NOFO questions or to set at time to meet with me and discuss your project applications or potential new/bonus project applications.

All the best,
Courtney

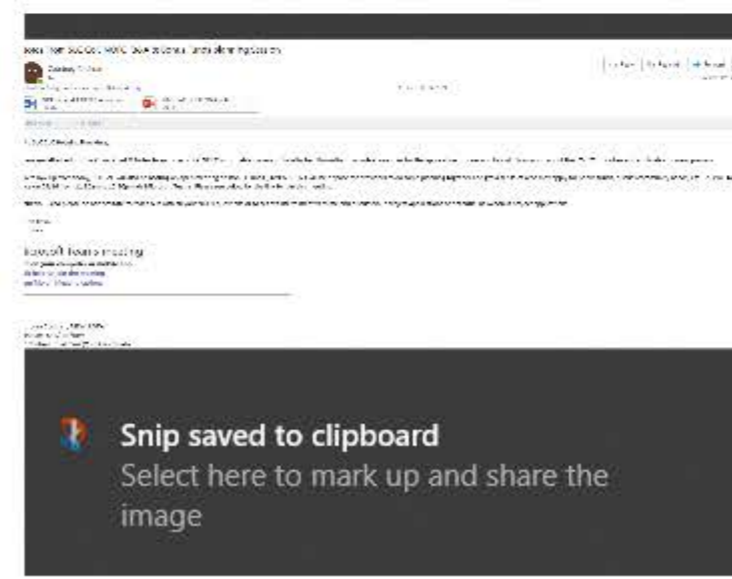
Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

[Learn More](#) | [Meeting options](#)

Courtney Cochran, MSW, LGSW
Pronouns: She/Her/Hers
SLC Continuum of Care (CoC) Coordinator
320 West Second Street, 101
Duluth, MN 55802
P: 218-725-5158



The screenshot shows a Microsoft Teams meeting link: [Join the meeting](#). Below the link, there is a snip tool notification that says "Snip saved to clipboard" and "Select here to mark up and share the image".

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Organization	
Project Name	
CoC Model/Component	
Populations Served	
Date of Review	
Reviewer	

THRESHOLD CRITERIA

Criteria	Eligible	Ineligible	Eligible?	Data Source(s)
Eligible entity	Nonprofits, States, local govts, instrumentalities of State/ local gov, and public housing authorities.	Any entity that does not meet criteria identified in earlier column.		Project Application/Intent to Apply Form
Eligible population	Meets HUD requirements	Does NOT meet HUD requirements		Project Application/Intent to Apply Form
Date of Project App	Application is complete and includes all required attachments and is submitted to CoC coordinator before the deadline.	Application is incomplete, does not include all required attachments and/or is submitted to CoC coordinator after the deadline.		Project Application Submission Date
HMIS	Project has capacity and plan to participate in HMIS (or other comparable database for DV providers)	Project does not have capacity and plan to participate in HMIS (or other comparable database for DV providers)		Project Application/Intent to Apply Form
Match	25% match for everything but leasing.	No required match.		Project Application
HUD Monitoring	HUD Monitoring Report is provided as applicable and no unresolved significant findings are identified.	HUD Monitoring Report is not provided (if applicable) or contains unresolved significant findings that should preclude applicant from inclusion.		Project Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Administrative Costs	Admin costs are not greater than 10%	Admin costs greater than 10%.			Project Application
EVALUATION AND RANKING STANDARDS					
PROJECT EFFECTIVENESS					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Coordinated Entry Participation	More than 95% of project entries are from Coordinated Entry referrals	90-95% of project entries are from Coordinated Entry referrals	Less than 90% of project entries are from Coordinated Entry referrals		CoC Supplemental Application (Score indicated by number of points on self-assessment, question 5.)
Points Possible:	5	2.5	0		
eLOCCS Draw Downs	The project has completed regular quarterly draw downs in eLOCCS	The project missed one eLOCCS drawn down	The project missed two or more eLOCCS drawn downs		Financial Assessment
Points Possible:	5	2.5	0		
LOCAL CRITERIA					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Housing First Assessment	Project scores between 13 and 15 points on the Housing First Assessment	Project scores between 10 and 12 on the Housing First Assessment	Project scores less than 10 on the Housing First Assessment		Housing First Self-Assessment (Score indicated by number of points on self-assessment.)
Points Possible: 0-15	13-15	8-13	0-8		
Racial equity	Project has implemented strategies that promote racial equity in programming.	Project has plans to implement strategies that promote racial equity in programming.	Project does not have plans to implement strategies that promote racial equity in programming.		CoC Supplemental Application
Points Possible:	5	2.5	0		

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Evidence based, systemic approach to homelessness Points Possible:	Project utilizes evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 5	Project has plans to utilize or uses some evidence-based practices in their programming 2.5	Project does not utilize evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 0		CoC Supplemental Application
Culturally Specific/Responsive Programming Points Possible:	Project provides culturally specific/responsive programming 5	Project has plans to provide culturally specific/responsive programming 2.5	Project does not provide culturally specific/responsive programming 0		CoC Supplemental Application
Domestic Violence Policies Points Possible:	Project has implemented policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 5	Project has plans to implement policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 2.5	Project has no policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 0		CoC Supplemental Application
PERFORMANCE MEASURES (Renewal Projects Only)					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Exits to permanent housing Points Possible:	More than 75% of participants exit to a permanent destination 10	75% of participants exit to a permanent destination 5	Less than 75% of participants exit to a permanent destination 0		Annual Performance Report
Returns to Homelessness Points Possible:	Less than 5% of participants who exited to a permanent destination returned within 12 months 10	5% of participants who exited to a permanent destination returned within 12 months 5	More than 5% of participants who exited to a permanent destination returned within 12 months 0		Annual Performance Report
Earned Income (HoH and Adults) Points Possible:	25% of project participants maintained or increased earned income from project entry to annual assessment 2.5	15% of project participants maintained or increased earned income from project entry to annual assessment 1.25	Less than 15% of project participants maintained or increased earned income from project entry to annual assessment 0		Annual Performance Report
Non-employment Income (HoH and Adults)	50% of project participants maintained or increased non-employment income from project entry to annual assessment	40% of project participants maintained or increased non-employment income from project entry to annual assessment	Less than 40% of project participants maintained or increased non-employment income from project entry to annual assessment		Annual Performance Report

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Points Possible:	2.5	1.25	0		
DV Bonus Points (See additional DV Bonus Score Sheet)				15	
Total Points					Reviewer Comments:
Total Points Possible				70 (Renewal) 45 (New) 60 (DV)	
Percentage					

St. Louis County CoC-MN 509

1E-2

Project Review and Selection Process

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Organization	Center City Housing Corp.
Project Name	Memorial Park Apartments
CoC Model/Component	PSH
Populations Served	Adults Only
Date of Review	October 5, 2021
Reviewer	Suzanne Kelley, Phillis Webb

THRESHOLD CRITERIA

Criteria	Eligible	Ineligible	Eligible?	Data Source(s)
Eligible entity	Nonprofits, States, local govts, instrumentalities of State/ local gov, and public housing authorities.	Any entity that does not meet criteria identified in earlier column.	x	Project Application/Intent to Apply Form
Eligible population	Meets HUD requirements	Does NOT meet HUD requirements	x	Project Application/Intent to Apply Form
Date of Project App	Application is complete and includes all required attachments and is submitted to CoC coordinator before the deadline.	Application is incomplete, does not include all required attachments and/or is submitted to CoC coordinator after the deadline.	x	Project Application Submission Date
HMIS	Project has capacity and plan to participate in HMIS (or other comparable database for DV providers)	Project does not have capacity and plan to participate in HMIS (or other comparable database for DV providers)	x	Project Application/Intent to Apply Form
Match	25% match for everything but leasing.	No required match.	x	Project Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

HUD Monitoring	HUD Monitoring Report is provided as applicable and no unresolved significant findings are identified.	HUD Monitoring Report is not provided (if applicable) or contains unresolved significant findings that should preclude applicant from inclusion.	x	Project Application
Administrative Costs	Admin costs are not greater than 10%	Admin costs greater than 10%.	x	Project Application

EVALUATION AND RANKING STANDARDS

PROJECT EFFECTIVENESS

Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Coordinated Entry Participation Points Possible:	More than 95% of project entries are from Coordinated Entry referrals 5	90-95% of project entries are from Coordinated Entry referrals 2.5	Less than 90% of project entries are from Coordinated Entry referrals 0	5	CoC Supplemental Application (Score indicated by number of points on self-assessment, question 5.)
eLOCCS Draw Downs Points Possible:	The project has completed regular quarterly draw downs in eLOCCS 5	The project missed one eLOCCS drawn down 2.5	The project missed two or more eLOCCS draw downs 0	5	Financial Assessment

LOCAL CRITERIA

Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Housing First Assessment Points Possible: 0-15	Project scores between 13 and 15 points on the Housing First Assessment 13-15	Project scores between 10 and 12 on the Housing First Assessment 8-13	Project scores less than 10 on the Housing First Assessment 0-8	14	Housing First Self-Assessment (Score indicated by number of points on self-assessment.)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Racial equity Points Possible:	Project has implemented strategies that promote racial equity in programming. 5	Project has plans to implement strategies that promote racial equity in programming. 2.5	Project does not have plans to implement strategies that promote racial equity in programming. 0	3	CoC Supplemental Application
Evidence based, systemic approach to homelessness Points Possible:	Project utilizes evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 5	Project has plans to utilize or uses some evidence-based practices in their programming 2.5	Project does not utilize evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 0	4	4CoC Supplemental Application
Culturally Specific/Responsive Programming Points Possible:	Project provides culturally specific/responsive programming 5	Project has plans to provide culturally specific/responsive programming 2.5	Project does not provide culturally specific/responsive programming 0	3	CoC Supplemental Application
Domestic Violence Policies Points Possible:	Project has implemented policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 5	Project has plans to implement policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 2.5	Project has no policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 0		CoC Supplemental Application

PERFORMANCE MEASURES (Renewal Projects Only)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Exits or retention of permanent housing (PSH only) Points Possible:	More than 93% of participants exit to a permanent destination or remain in project 10	93% of participants exit to a permanent destination or remain in project 5	Less than 93% of participants exit to a permanent destination or remain in project 0	100% 10	Annual Performance Report
Returns to Homelessness Points Possible:	Less than 15% of participants who exited to a permanent destination returned within 12 months 10	15% of participants who exited to a permanent destination returned within 12 months 5	More than 15% of participants who exited to a permanent destination returned within 12 months 0	NA	Annual Performance Report
Earned Income (HoH and Adults) Points Possible:	15% of project participants maintained or increased earned income from project entry to annual assessment 2.5	10% of project participants maintained or increased earned income from project entry to annual assessment 1.25	Less than 10% of project participants maintained or increased earned income from project entry to annual assessment 0	0% 0	Annual Performance Report
Non-employment Income (HoH and Adults)	65% of project participants maintained or increased non-employment income from project entry to annual assessment	55% of project participants maintained or increased non-employment income from project entry to annual assessment	Less than 55% of project participants maintained or increased non-employment income from project entry to annual assessment	75% 2.5	Annual Performance Report

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Points Possible:	2.5	1.25	0		
Total Points					Reviewer Comments:
Total Points Possible			Only 60 points possible for this application due to NA under returns to homelessness category.	60	
Percentage					

Organization	
Project Name	
CoC Model/Component	
Populations Served	
Date of Review	
Reviewer	

Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Exits to Permanent Housing Points Possible:	PSH: More than 93% of project leavers exit to permanent destination TH: More than 75% of participants exit to a permanent destination RRH: More than 90% of project leavers exit to permanent destination ES: More than 20% of project leavers exit to permanent destination 5	PSH: 93% of project leavers exit to permanent destination TH: 75% of participants exit to a permanent destination RRH: 90% of project leavers exit to permanent destination ES: 20% of project leavers exit to permanent destination 2.5	PSH: Less than 93% of project leavers exit to permanent destination TH: Less than 75% of participants exit to a permanent destination RRH: Less than 90% of project leavers exit to permanent destination RRH: Less than 20% of project leavers exit to permanent destination 0		Supplemental Application
DV Programming Points Possible:	Project has established program(s) specifically to support domestic violence survivors. 5	Project has plans to establish program(s) specifically to support domestic violence survivors. 2.5	Project has no plans to establish program(s) specifically to support domestic violence survivors 0		Supplemental Application
Orgs have a history of successfully working with DV survivors Points Possible:	Orgs have 3+ year experience working with DV survivors 5	Orgs have 1-3 years history working with DV survivors 2.5	Orgs have less than 1 year experience working with DV Survivors 0		Supplemental Application

**SLC MN CoC 509 –Scoring & Ranking Criteria
DV BONUS (DV)**

FY 2021 NOFA

Total Points (Add into project score tool)					Reviewer Comments:
Total Points Possible				15	

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Organization	
Project Name	
CoC Model/Component	
Populations Served	
Date of Review	
Reviewer	

THRESHOLD CRITERIA

Criteria	Eligible	Ineligible	Eligible?	Data Source(s)
Eligible entity	Nonprofits, States, local govts, instrumentalities of State/ local gov, and public housing authorities.	Any entity that does not meet criteria identified in earlier column.		Project Application/Intent to Apply Form
Eligible population	Meets HUD requirements	Does NOT meet HUD requirements		Project Application/Intent to Apply Form
Date of Project App	Application is complete and includes all required attachments and is submitted to CoC coordinator before the deadline.	Application is incomplete, does not include all required attachments and/or is submitted to CoC coordinator after the deadline.		Project Application Submission Date
HMIS	Project has capacity and plan to participate in HMIS (or other comparable database for DV providers)	Project does not have capacity and plan to participate in HMIS (or other comparable database for DV providers)		Project Application/Intent to Apply Form
Match	25% match for everything but leasing.	No required match.		Project Application
HUD Monitoring	HUD Monitoring Report is provided as applicable and no unresolved significant findings are identified.	HUD Monitoring Report is not provided (if applicable) or contains unresolved significant findings that should preclude applicant from inclusion.		Project Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Administrative Costs	Admin costs are not greater than 10%	Admin costs greater than 10%.			Project Application
EVALUATION AND RANKING STANDARDS					
PROJECT EFFECTIVENESS					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Coordinated Entry Participation	More than 95% of project entries are from Coordinated Entry referrals	90-95% of project entries are from Coordinated Entry referrals	Less than 90% of project entries are from Coordinated Entry referrals		CoC Supplemental Application (Score indicated by number of points on self-assessment, question 5.)
Points Possible:	5	2.5	0		
eLOCCS Draw Downs	The project has completed regular quarterly draw downs in eLOCCS	The project missed one eLOCCS drawn down	The project missed two or more eLOCCS drawn downs		Financial Assessment
Points Possible:	5	2.5	0		
LOCAL CRITERIA					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Housing First Assessment	Project scores between 13 and 15 points on the Housing First Assessment	Project scores between 10 and 12 on the Housing First Assessment	Project scores less than 10 on the Housing First Assessment		Housing First Self-Assessment (Score indicated by number of points on self-assessment.)
Points Possible: 0-15	13-15	8-13	0-8		
Racial equity	Project has implemented strategies that promote racial equity in programming.	Project has plans to implement strategies that promote racial equity in programming.	Project does not have plans to implement strategies that promote racial equity in programming.		CoC Supplemental Application
Points Possible:	5	2.5	0		

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Evidence based, systemic approach to homelessness Points Possible:	Project utilizes evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 5	Project has plans to utilize or uses some evidence-based practices in their programming 2.5	Project does not utilize evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 0		CoC Supplemental Application
Culturally Specific/Responsive Programming Points Possible:	Project provides culturally specific/responsive programming 5	Project has plans to provide culturally specific/responsive programming 2.5	Project does not provide culturally specific/responsive programming 0		CoC Supplemental Application
Domestic Violence Policies Points Possible:	Project has implemented policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 5	Project has plans to implement policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 2.5	Project has no policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 0		CoC Supplemental Application
PERFORMANCE MEASURES (Renewal Projects Only)					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

Exits or retention of permanent housing (PSH only) Points Possible:	More than 93% of participants exit to a permanent destination or remain in project 10	93% of participants exit to a permanent destination or remain in project 5	Less than 93% of participants exit to a permanent destination or remain in project 0		Annual Performance Report
Returns to Homelessness Points Possible:	Less than 15% of participants who exited to a permanent destination returned within 12 months 10	15% of participants who exited to a permanent destination returned within 12 months 5	More than 15% of participants who exited to a permanent destination returned within 12 months 0		Annual Performance Report
Earned Income (HoH and Adults) Points Possible:	15% of project participants maintained or increased earned income from project entry to annual assessment 2.5	10% of project participants maintained or increased earned income from project entry to annual assessment 1.25	Less than 10% of project participants maintained or increased earned income from project entry to annual assessment 0		Annual Performance Report
Non-employment Income (HoH and Adults) Points Possible:	65% of project participants maintained or increased non-employment income from project entry to annual assessment	55% of project participants maintained or increased non-employment income from project entry to annual assessment	Less than 55% of project participants maintained or increased non-employment income from project entry to annual assessment		Annual Performance Report

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
PERMANENT SUPPORTIVE HOUSING (PSH)**

FY 2021 NOFA

	2.5	1.25	0		
DV Bonus Points (See additional DV Bonus Score Sheet)				15	
Total Points					Reviewer Comments:
Total Points Possible				70 (Renewal) 45 (New) 60 (DV)	
Percentage					

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Organization				
Project Name				
CoC Model/Component				
Populations Served				
Date of Review				
Reviewer				
THRESHOLD CRITERIA				
Criteria	Eligible	Ineligible	Eligible?	Data Source(s)
Eligible entity	Nonprofits, States, local govts, instrumentalities of State/ local gov, and public housing authorities.	Any entity that does not meet criteria identified in earlier column.		Project Application/Intent to Apply Form
Eligible population	Meets HUD requirements	Does NOT meet HUD requirements		Project Application/Intent to Apply Form
Date of Project App	Application is complete and includes all required attachments and is submitted to CoC coordinator before the deadline.	Application is incomplete, does not include all required attachments and/or is submitted to CoC coordinator after the deadline.		Project Application Submission Date
HMIS	Project has capacity and plan to participate in HMIS (or other comparable database for DV providers)	Project does not have capacity and plan to participate in HMIS (or other comparable database for DV providers)		Project Application/Intent to Apply Form
Match	25% match for everything but leasing.	No required match.		Project Application
HUD Monitoring	HUD Monitoring Report is provided as applicable and no unresolved significant findings are identified.	HUD Monitoring Report is not provided (if applicable) or contains unresolved significant findings that should preclude applicant from inclusion.		Project Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Administrative Costs	Admin costs are not greater than 10%	Admin costs greater than 10%.			Project Application
EVALUATION AND RANKING STANDARDS					
PROJECT EFFECTIVENESS					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Coordinated Entry Participation	More than 95% of project entries are from Coordinated Entry referrals	90-95% of project entries are from Coordinated Entry referrals	Less than 90% of project entries are from Coordinated Entry referrals		CoC Supplemental Application (Score indicated by number of points on self-assessment, question 5.)
Points Possible:	5	2.5	0		
eLOCCS Draw Downs	The project has completed regular quarterly draw downs in eLOCCS	The project missed one eLOCCS drawn down	The project missed two or more eLOCCS drawn downs		Financial Assessment
Points Possible:	5	2.5	0		
LOCAL CRITERIA					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Housing First Assessment	Project scores between 13 and 15 points on the Housing First Assessment	Project scores between 10 and 12 on the Housing First Assessment	Project scores less than 10 on the Housing First Assessment		Housing First Self-Assessment (Score indicated by number of points on self-assessment.)
Points Possible: 0-15	13-15	8-13	0-8		
Racial equity	Project has implemented strategies that promote racial equity in programming.	Project has plans to implement strategies that promote racial equity in programming.	Project does not have plans to implement strategies that promote racial equity in programming.		CoC Supplemental Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Points Possible:	5	2.5	0		
Evidence based, systemic approach to homelessness	Project utilizes evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered)	Project has plans to utilize or uses some evidence-based practices in their programming	Project does not utilize evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered)		CoC Supplemental Application
Points Possible:	5	2.5	0		
Culturally Specific/Responsive Programming	Project provides culturally specific/responsive programming	Project has plans to provide culturally specific/responsive programming	Project does not provide culturally specific/responsive programming		CoC Supplemental Application
Points Possible:	5	2.5	0		
Domestic Violence Policies	Project has implemented policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence.	Project has plans to implement policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence.	Project has no policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence.		CoC Supplemental Application
Points Possible:	5	2.5	0		
PERFORMANCE MEASURES (Renewal Projects Only)					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

Exits to permanent housing Points Possible:	More than 90% of project leavers exit to permanent destination 10	90% of project leavers exit to permanent destination 5	Less than 90% of project leavers exit to permanent destination 0		Annual Performance Report
Returns to Homelessness Points Possible:	Less than 5% of participants who exited to a permanent destination returned within 12 months 10	5% of participants who exited to a permanent destination returned within 12 months 5	More than 5% of participants who exited to a permanent destination returned within 12 months 0		Annual Performance Report
Earned Income (HoH and Adults) Points Possible:	30% of project participants maintained or increased earned income from project entry to annual assessment 2.5	20% of project participants maintained or increased earned income from project entry to annual assessment 1.25	Less than 20% of project participants maintained or increased earned income from project entry to annual assessment 0		Annual Performance Report
Non-employment Income (HoH and Adults) Points Possible:	65% of project participants maintained or increased non-employment income from project entry to annual assessment 2.5	55% of project participants maintained or increased non-employment income from project entry to annual assessment 1.25	Less than 55% of project participants maintained or increased non-employment income from project entry to annual assessment 0		Annual Performance Report

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
RAPID RE-HOUSING (RRH)**

FY 2021 NOFA

DV Bonus Points (See additional DV Bonus Score Sheet)				15	Reviewer Comments:
Total Points					
Total Points Possible				70 (Renewal) 45 (New) 60 (DV)	
Percentage					

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Organization	
Project Name	
CoC Model/Component	
Populations Served	
Date of Review	
Reviewer	

THRESHOLD CRITERIA

Criteria	Eligible	Ineligible	Eligible?	Data Source(s)
Eligible entity	Nonprofits, States, local govts, instrumentalities of State/ local gov, and public housing authorities.	Any entity that does not meet criteria identified in earlier column.		Project Application/Intent to Apply Form
Eligible population	Meets HUD requirements	Does NOT meet HUD requirements		Project Application/Intent to Apply Form
Date of Project App	Application is complete and includes all required attachments and is submitted to CoC coordinator before the deadline.	Application is incomplete, does not include all required attachments and/or is submitted to CoC coordinator after the deadline.		Project Application Submission Date
HMIS	Project has capacity and plan to participate in HMIS (or other comparable database for DV providers)	Project does not have capacity and plan to participate in HMIS (or other comparable database for DV providers)		Project Application/Intent to Apply Form
Match	25% match for everything but leasing.	No required match.		Project Application
HUD Monitoring	HUD Monitoring Report is provided as applicable and no unresolved significant findings are identified.	HUD Monitoring Report is not provided (if applicable) or contains unresolved significant findings that should preclude applicant from inclusion.		Project Application

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Administrative Costs	Admin costs are not greater than 10%	Admin costs greater than 10%.			Project Application
EVALUATION AND RANKING STANDARDS					
PROJECT EFFECTIVENESS					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Coordinated Entry Participation	More than 95% of project entries are from Coordinated Entry referrals	90-95% of project entries are from Coordinated Entry referrals	Less than 90% of project entries are from Coordinated Entry referrals		CoC Supplemental Application (Score indicated by number of points on self-assessment, question 5.)
Points Possible:	5	2.5	0		
eLOCCS Draw Downs	The project has completed regular quarterly draw downs in eLOCCS	The project missed one eLOCCS drawn down	The project missed two or more eLOCCS drawn downs		Financial Assessment
Points Possible:	5	2.5	0		
LOCAL CRITERIA					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)
Housing First Assessment	Project scores between 13 and 15 points on the Housing First Assessment	Project scores between 10 and 12 on the Housing First Assessment	Project scores less than 10 on the Housing First Assessment		Housing First Self-Assessment (Score indicated by number of points on self-assessment.)
Points Possible: 0-15	13-15	8-13	0-8		
Racial equity	Project has implemented strategies that promote racial equity in programming.	Project has plans to implement strategies that promote racial equity in programming.	Project does not have plans to implement strategies that promote racial equity in programming.		CoC Supplemental Application
Points Possible:	5	2.5	0		

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Evidence based, systemic approach to homelessness Points Possible:	Project utilizes evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 5	Project has plans to utilize or uses some evidence-based practices in their programming 2.5	Project does not utilize evidence-based practices in their programming (i.e. harm reduction, trauma-informed, person centered) 0		CoC Supplemental Application
Culturally Specific/Responsive Programming Points Possible:	Project provides culturally specific/responsive programming 5	Project has plans to provide culturally specific/responsive programming 2.5	Project does not provide culturally specific/responsive programming 0		CoC Supplemental Application
Domestic Violence Policies Points Possible:	Project has implemented policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 5	Project has plans to implement policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 2.5	Project has no policies that promote safety for those fleeing domestic violence, human trafficking, exploitation, stalking, and other forms of violence. 0		CoC Supplemental Application
PERFORMANCE MEASURES (Renewal Projects Only)					
Criterion	Most Desirable	Desirable	Least Desirable	Score	Data Source(s)

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Exits to permanent housing Points Possible:	More than 75% of participants exit to a permanent destination 10	75% of participants exit to a permanent destination 5	Less than 75% of participants exit to a permanent destination 0		Annual Performance Report
Returns to Homelessness Points Possible:	Less than 5% of participants who exited to a permanent destination returned within 12 months 10	5% of participants who exited to a permanent destination returned within 12 months 5	More than 5% of participants who exited to a permanent destination returned within 12 months 0		Annual Performance Report
Earned Income (HoH and Adults) Points Possible:	25% of project participants maintained or increased earned income from project entry to annual assessment 2.5	15% of project participants maintained or increased earned income from project entry to annual assessment 1.25	Less than 15% of project participants maintained or increased earned income from project entry to annual assessment 0		Annual Performance Report
Non-employment Income (HoH and Adults)	50% of project participants maintained or increased non-employment income from project entry to annual assessment	40% of project participants maintained or increased non-employment income from project entry to annual assessment	Less than 40% of project participants maintained or increased non-employment income from project entry to annual assessment		Annual Performance Report

**SLC MN CoC 509 – Final Scoring & Ranking Criteria
TRANSITIONAL HOUSING (TH)**

FY 2021 NOFA

Points Possible:	2.5	1.25	0		
DV Bonus Points (See additional DV Bonus Score Sheet)				15	
Total Points					Reviewer Comments:
Total Points Possible				70 (Renewal) 45 (New) 60 (DV)	
Percentage					

Agency/Project	Project Component	Coordinated Entry Participation 0/2.5/5	eLOCCS Draw Downs 0/2.5/5	Housing First	Racial Equity 0/2.5/5	Evidence Based Approach 0/2.5/5	Culturally Responsive 0/2.5/5	DV Policies 0/2.5/5	Exits or Retention 0/5/10	Returns to Homelessness 0/5/10	Earned Income 0/1.25/2.5	Non-employment Income 0/1.25/2.5	DV Bonus Exits to Permanent	DV Bonus DV Program	DV Bonus History of Successful work with DV	ARA	Total Points	Total Possible Points	Weighted Points
Source		CoC App	Financial Ass	Self Ass	CoC App	CoC App	CoC App	CoC App	Annual Perf	Annual Perf	Annual Perf	Annual Perf							
AEOA - Bills	TH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	0.00	0.00	1.25	2.50				\$46,029	42.75	70.00	61.07%
AEOA-YF Operating	PH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	0.00	10.00	2.50	1.25				\$76,100	52.75	70.00	75.36%
AEOA-Rent Assist	PH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	0.00	10.00	2.50	0.00				\$56,775	51.50	70.00	73.57%
AEOA - Rural PH	PH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	10.00	10.00	1.25	2.50				\$149,503	62.75	70.00	89.64%
AICHO - Giimaaji	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	0.00	0.00	0.00	5.00				\$134,046	50.00	70.00	71.43%
CCHC - TH	TH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	10.00	1.25	2.50				\$128,703	67.75	70.00	96.79%
CCHC - Mem Park	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	2.50				\$50,998	56.50	60.00	94.17%
CCHC - San Marco	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	0.00	1.25	2.50				\$62,968	57.75	70.00	82.50%
CCHC - Sheilas	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	0.00	1.25	2.50				\$37,925	57.75	60.00	96.25%
CCHC - Steve O	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	10.00	2.50	2.50				\$108,192	69.00	70.00	98.57%
CHUM -St Francis PH	PH	5.00	5.00	12.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	2.50				\$290,743	54.50	70.00	77.86%
CHUM -Rapid Rehousing	RRH	5.00	5.00	12.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	0.00				\$119,979	52.00	70.00	74.29%
HDC - New San Marco/Alicia's	PH	5.00	5.00	13.00	2.50	2.50	2.50	2.50	10.00	10.00	0.00	2.50				\$69,745	55.50	70.00	79.29%
HDC - Rent Assist	PH	5.00	5.00	13.00	2.50	2.50	2.50	2.50	0.00	10.00	0.00	2.50				\$147,338	45.50	70.00	65.00%
LSS - Renaissance	TH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	5.00	0.00	2.50	2.50				\$42,466	54.00	70.00	77.14%
MAC V - Vets Place	PH	5.00	5.00	14.00	5.00	5.00	5.00	2.50	10.00	0.00	2.50	2.50				\$79,101	56.50	60.00	94.17%
MAC V - SIL	TH	5.00	5.00	14.00	5.00	5.00	5.00	2.50	0.00	10.00	2.50	2.50				\$46,797	56.50	70.00	80.71%
RMHC - Rent Assist	PH	5.00	5.00	15.00	2.50	5.00	2.50	2.50	10.00	0.00	1.25	2.50				\$435,206	51.25	70.00	73.21%
RMHC - PH IVY	PH	5.00	5.00	15.00	2.50	5.00	2.50	2.50	0.00	10.00	0.00	2.50				\$38,056	50.00	70.00	71.43%
RTH - Homeless Youth Outreach	TH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	0.00	10.00	2.50	0.00				\$38,809	57.50	70.00	82.14%
RTH - Perm hsg	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	0.00				\$435,812	55.00	70.00	78.57%
RTH - PH Chronic	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	0.00	10.00	2.50	0.00				\$270,374	57.50	70.00	82.14%
TSA - Rapid Rehousing	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	10.00	10.00	2.50	0.00				\$120,926	67.50	70.00	96.43%
TSA - Catherine	TH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	10.00	10.00	0.00	2.50				\$109,635	67.50	70.00	96.43%
HRA D - Coord Entry	SSO	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				\$85,610	0.00	70.00	0.00%
ICA-MN HMIS St Louis	HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				\$61,071	0.00	70.00	0.00%
SLC Bois Forte PSH	PH	5.00	5.00	13.00	5.00	2.50	5.00	5.00	10.00	0.00	2.50	0.00				\$56,750	53.00	60.00	88.33%
LSS Center for Changing Lives	PH	5.00	0.00	14.00	5.00	5.00	5.00	5.00	0.00	0.00	0.00	0.00				\$13,979	39.00	45.00	86.67%
TSA-DV-Bonus Coordinated Entry	SSO-CE	5.00	0.00	15.00	5.00	5.00	5.00	5.00	0.00	0.00	0.00	0.00	5.00	5.00	5.00	\$60,621	50.00	50.00	100.00%

\$3,374,257

Agency/Project	Project Component	Coordinated Entry Participation	eLOCCS Draw Downs	Housing First	Racial Equity	Evidence Based Approach	Culturally Responsive	DV Policies	Exits or Retention	Returns to Homelessness	Earned Income	Non-employment Income	DV Bonus Exits to Permanent	DV Bonus Program	DV Bonus History of Successful work with DV	ARA
Source		CoC App	Financial Ass	Self Ass	CoC App	CoC App	CoC App	CoC App	Annual Perf	Annual Perf	Annual Perf	Annual Perf				GIW
AEOA - Bills	TH	0.96	4.00	14.00	Program	Program	Plan	Plan	0.606	0.056	0.220	0.590				\$46,029
AEOA-YF Operating	PH	0.96	4.00	14.00	Program	Program	Plan	Plan	0.667	0.000	0.400	0.400				\$76,100
AEOA-Rent Assist	PH	0.96	4.00	14.00	Program	Program	Plan	Plan	0.625	0.000	0.333	0.333				\$56,775
AEOA - Rural PH	PH	0.96	4.00	14.00	Program	Program	Plan	Plan	1.000	0.000	0.100	0.700				\$149,503
AICHO - Giimaaji	PH	0.96	4.00	15.00	Program	Program	Program	Policy	0.875	0.222	0.000	0.833				\$134,046
CCHC - TH	TH	0.96	4.00	13.00	Program	Program	Program	Policy	1.000	0.029	0.333	0.571				\$128,703
CCHC - Mem Park	PH	0.96	4.00	14.00	Program	Program	Program	Policy	1.000		0.000	0.750				\$50,998
CCHC - San Marco	PH	0.96	4.00	14.00	Program	Program	Program	Policy	0.965	0.250	0.105	0.842				\$62,968
CCHC - Sheilas	PH	0.96	4.00	14.00	Program	Program	Program	Policy	1.000		0.143	0.714				\$37,925
CCHC - Steve O	PH	0.96	4.00	14.00	Program	Program	Program	Policy	0.991	0.000	0.270	0.594				\$108,192
CHUM -St Francis PH	PH	0.96	4.00	13.00	Program	Program	Program	Policy	0.938	0.200	0.000	0.733				\$290,743
CHUM -Rapid Rehousing	RRH	0.96	4.00	12.00	Program	Program	Program	Policy	1.000	0.125	0.166	0.333				\$119,979
HDC - New San Marco/Alicia's	PH	0.96	4.00	13.00	Plan	Plan	Plan	Plan	0.979	0.000	0.047	0.837				\$69,745
HDC - Rent Assist	PH	0.96	4.00	13.00	Plan	Plan	Plan	Plan	0.887	0.000	0.042	0.812				\$147,338
LSS - Renaissance	TH	0.96	4.00	14.00	Program	Program	Program	Policy	0.750	0.071	0.500	0.500				\$42,466
MAC V - Vets Place	PH	0.96	4.00	14.00	Program	Program	Program	Plan	0.909		0.273	0.727				\$79,101
MAC V - SIL	TH	0.96	4.00	14.00	Program	Program	Program	Plan	0.600	0.000	0.272	0.727				\$46,797
RMHC - Rent Assist	PH	0.96	4.00	15.00	Plan	Program	Plan	Plan	0.938	0.364	0.100	0.774				\$435,206
RMHC - PH IVY	PH	0.96	4.00	15.00	Plan	Program	Plan	Plan	0.889	0.000	0.000	0.667				\$38,056
RTH - Homeless Youth Outreach	TH	0.96	4.00	15.00	Program	Program	Program	Policy	0.625	0.000	0.250	0.250				\$38,809
RTH - Perm hsg	PH	0.96	4.00	15.00	Program	Program	Program	Policy	0.917	0.100	0.081	0.514				\$435,812
RTH - PH Chronic	PH	0.96	4.00	15.00	Program	Program	Program	Policy	0.897	0.000	0.217	0.478				\$270,374
TSA - Rapid Rehousing	RRH	0.96	4.00	15.00	Program	Program	Program	Policy	1.000	0.000	0.500	0.000				\$120,926
TSA - Catherine	TH	0.96	4.00	15.00	Program	Program	Program	Policy	0.800	0.000	0.111	0.611				\$109,635
HRA D - Coord Entry	SSO															\$85,610
ICA-MN HMIS St Louis	HMIS															\$61,071
SLC Bois Forte PSH	PH	0.96	4.00	13.00	Program	Plan	Program	Policy	0.940		0.500	0.375				\$56,750
LSS Center for Changing Lives	PH	0.96		14	Program	Program	Program	Policy								\$13,979
TSA-DV-Bonus Coordinated Entry		0.96		15	Program	Program	Program	Policy						Program	Program	\$60,621

\$3,374,257

Agency/Probject	Points	Type	Amt	Running Total	
CCHC - Steve O	69	PH	\$108,192.00	\$108,192.00	Tier One
TSA - Catherine	67.5	TH	\$109,635.00	\$217,827.00	
TSA - Rapid Rehousing	67.5	RRH	\$120,926.00	\$338,753.00	
CCHC - Sheilas	57.75	PH	\$37,925.00	\$376,678.00	
CCHC - TH	67.75	TH	\$128,703.00	\$505,381.00	
CCHC - Mem Park	56.5	PH	\$50,998.00	\$556,379.00	
MAC V - Vets Place	56.5	PH	\$79,101.00	\$635,480.00	
AEOA - Rural PH	62.75	PH	\$149,503.00	\$784,983.00	
SLC Bois Forte PSH	53	PH	\$56,750.00	\$841,733.00	
CCHC - San Marco	57.75	PH	\$62,968.00	\$904,701.00	
RTH - Homeless Youth Outreach	57.5	TH	\$38,809.00	\$943,510.00	
RTH - PH Chronic	57.5	PH	\$270,374.00	\$1,213,884.00	
MAC V - SIL	56.5	TH	\$46,797.00	\$1,260,681.00	
CHUM -St Francis PH	54.5	PH	\$290,743.00	\$1,551,424.00	
HDC - New San Marco/Alicia's	55.5	PH	\$69,745.00	\$1,621,169.00	
RTH - Perm hsg	55	PH	\$435,812.00	\$2,056,981.00	
LSS - Renaissance	54	TH	\$42,466.00	\$2,099,447.00	
AEOA-YF Operating	52.75	PH	\$76,100.00	\$2,175,547.00	
CHUM -Rapid Rehousing	52	RRH	\$119,979.00	\$2,295,526.00	
AEOA-Rent Assist	51.5	PH	\$56,775.00	\$2,352,301.00	
RMHC - Rent Assist	51.25	PH	\$435,206.00	\$2,787,507.00	
RMHC - PH IVY	50	PH	\$38,056.00	\$2,825,563.00	
AICHO - Giimaaji	50	PH	\$134,046.00	\$2,959,609.00	
HDC - Rent Assist	45.5	PH	\$147,338.00	\$3,106,947.00	
AEOA - Bills	42.75	TH	\$46,029.00	\$3,152,976.00	
HRA D - Coord Entry	0	SSO	\$85,610.00	\$3,238,586.00	
ICA-MN HMIS St Louis	0	HMIS	\$61,071.00	\$3,299,657.00	

TSA-DV-Bonus Coordinated Entry	50		\$60,621.00	\$3,360,278.00	Tier Two
LSS Center for Changing Lives	39		\$13,979.00	\$3,374,257.00	
			\$3,374,257.00		

St. Louis County CoC-MN 509

1E-5

Public Posting - Projects Rejected or Reduced

**No projects were rejected or reduced in the
SLC CoC in 2021.**

Agency/Project	Project Component	Coordinated Entry Participation 0/2.5/5	eLOCCS Draw Downs 0/2.5/5	Housing First	Racial Equity 0/2.5/5	Evidence Based Approach 0/2.5/5	Culturally Responsive 0/2.5/5	DV Policies 0/2.5/5	Exits or Retention 0/5/10	Returns to Homelessness 0/5/10	Earned Income 0/1.25/2.5	Non-employment Income 0/1.25/2.5	DV Bonus Exits to Permanent	DV Bonus DV Program	DV Bonus History of Successful work with DV	ARA	Total Points	Total Possible Points	Weighted Points
Source		CoC App	Financial Ass	Self Ass	CoC App	CoC App	CoC App	CoC App	Annual Perf	Annual Perf	Annual Perf	Annual Perf							
AEOA - Bills	TH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	0.00	0.00	1.25	2.50				\$46,029	42.75	70.00	61.07%
AEOA-YF Operating	PH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	0.00	10.00	2.50	1.25				\$76,100	52.75	70.00	75.36%
AEOA-Rent Assist	PH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	0.00	10.00	2.50	0.00				\$56,775	51.50	70.00	73.57%
AEOA - Rural PH	PH	5.00	5.00	14.00	5.00	5.00	2.50	2.50	10.00	10.00	1.25	2.50				\$149,503	62.75	70.00	89.64%
AICHO - Giimaaji	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	0.00	0.00	0.00	5.00				\$134,046	50.00	70.00	71.43%
CCHC - TH	TH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	10.00	1.25	2.50				\$128,703	67.75	70.00	96.79%
CCHC - Mem Park	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	2.50				\$50,998	56.50	60.00	94.17%
CCHC - San Marco	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	0.00	1.25	2.50				\$62,968	57.75	70.00	82.50%
CCHC - Sheilas	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	0.00	1.25	2.50				\$37,925	57.75	60.00	96.25%
CCHC - Steve O	PH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	10.00	10.00	2.50	2.50				\$108,192	69.00	70.00	98.57%
CHUM -St Francis PH	PH	5.00	5.00	12.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	2.50				\$290,743	54.50	70.00	77.86%
CHUM -Rapid Rehousing	RRH	5.00	5.00	12.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	0.00				\$119,979	52.00	70.00	74.29%
HDC - New San Marco/Alicia's	PH	5.00	5.00	13.00	2.50	2.50	2.50	2.50	10.00	10.00	0.00	2.50				\$69,745	55.50	70.00	79.29%
HDC - Rent Assist	PH	5.00	5.00	13.00	2.50	2.50	2.50	2.50	0.00	10.00	0.00	2.50				\$147,338	45.50	70.00	65.00%
LSS - Renaissance	TH	5.00	5.00	14.00	5.00	5.00	5.00	5.00	5.00	0.00	2.50	2.50				\$42,466	54.00	70.00	77.14%
MAC V - Vets Place	PH	5.00	5.00	14.00	5.00	5.00	5.00	2.50	10.00	0.00	2.50	2.50				\$79,101	56.50	60.00	94.17%
MAC V - SIL	TH	5.00	5.00	14.00	5.00	5.00	5.00	2.50	0.00	10.00	2.50	2.50				\$46,797	56.50	70.00	80.71%
RMHC - Rent Assist	PH	5.00	5.00	15.00	2.50	5.00	2.50	2.50	10.00	0.00	1.25	2.50				\$435,206	51.25	70.00	73.21%
RMHC - PH IVY	PH	5.00	5.00	15.00	2.50	5.00	2.50	2.50	0.00	10.00	0.00	2.50				\$38,056	50.00	70.00	71.43%
RTH - Homeless Youth Outreach	TH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	0.00	10.00	2.50	0.00				\$38,809	57.50	70.00	82.14%
RTH - Perm hsg	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	10.00	0.00	0.00	0.00				\$435,812	55.00	70.00	78.57%
RTH - PH Chronic	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	0.00	10.00	2.50	0.00				\$270,374	57.50	70.00	82.14%
TSA - Rapid Rehousing	PH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	10.00	10.00	2.50	0.00				\$120,926	67.50	70.00	96.43%
TSA - Catherine	TH	5.00	5.00	15.00	5.00	5.00	5.00	5.00	10.00	10.00	0.00	2.50				\$109,635	67.50	70.00	96.43%
HRA D - Coord Entry	SSO	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				\$85,610	0.00	70.00	0.00%
ICA-MN HMIS St Louis	HMIS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				\$61,071	0.00	70.00	0.00%
SLC Bois Forte PSH	PH	5.00	5.00	13.00	5.00	2.50	5.00	5.00	10.00	0.00	2.50	0.00				\$56,750	53.00	60.00	88.33%
LSS Center for Changing Lives	PH	5.00	0.00	14.00	5.00	5.00	5.00	5.00	0.00	0.00	0.00	0.00				\$13,979	39.00	45.00	86.67%
TSA-DV-Bonus Coordinated Entry	SSO-CE	5.00	0.00	15.00	5.00	5.00	5.00	5.00	0.00	0.00	0.00	0.00	5.00	5.00		\$60,621	50.00	50.00	100.00%

\$3,374,257

Agency/Project	Project Component	Coordinated Entry Participation	eLOCCS Draw Downs	Housing First	Racial Equity	Evidence Based Approach	Culturally Responsive	DV Policies	Exits or Retention	Returns to Homelessness	Earned Income	Non-employment Income	DV Bonus Exits to Permanent	DV Bonus Program	DV Bonus History of Successful work with DV	ARA
Source		CoC App	Financial Ass	Self Ass	CoC App	CoC App	CoC App	CoC App	Annual Perf	Annual Perf	Annual Perf	Annual Perf				GIW
AEOA - Bills	TH	0.96	4.00	14.00	Program	Program	Plan	Plan	0.606	0.056	0.220	0.590				\$46,029
AEOA-YF Operating	PH	0.96	4.00	14.00	Program	Program	Plan	Plan	0.667	0.000	0.400	0.400				\$76,100
AEOA-Rent Assist	PH	0.96	4.00	14.00	Program	Program	Plan	Plan	0.625	0.000	0.333	0.333				\$56,775
AEOA - Rural PH	PH	0.96	4.00	14.00	Program	Program	Plan	Plan	1.000	0.000	0.100	0.700				\$149,503
AICHO - Giimaaji	PH	0.96	4.00	15.00	Program	Program	Program	Policy	0.875	0.222	0.000	0.833				\$134,046
CCHC - TH	TH	0.96	4.00	13.00	Program	Program	Program	Policy	1.000	0.029	0.333	0.571				\$128,703
CCHC - Mem Park	PH	0.96	4.00	14.00	Program	Program	Program	Policy	1.000		0.000	0.750				\$50,998
CCHC - San Marco	PH	0.96	4.00	14.00	Program	Program	Program	Policy	0.965	0.250	0.105	0.842				\$62,968
CCHC - Sheilas	PH	0.96	4.00	14.00	Program	Program	Program	Policy	1.000		0.143	0.714				\$37,925
CCHC - Steve O	PH	0.96	4.00	14.00	Program	Program	Program	Policy	0.991	0.000	0.270	0.594				\$108,192
CHUM -St Francis PH	PH	0.96	4.00	13.00	Program	Program	Program	Policy	0.938	0.200	0.000	0.733				\$290,743
CHUM -Rapid Rehousing	RRH	0.96	4.00	12.00	Program	Program	Program	Policy	1.000	0.125	0.166	0.333				\$119,979
HDC - New San Marco/Alicia's	PH	0.96	4.00	13.00	Plan	Plan	Plan	Plan	0.979	0.000	0.047	0.837				\$69,745
HDC - Rent Assist	PH	0.96	4.00	13.00	Plan	Plan	Plan	Plan	0.887	0.000	0.042	0.812				\$147,338
LSS - Renaissance	TH	0.96	4.00	14.00	Program	Program	Program	Policy	0.750	0.071	0.500	0.500				\$42,466
MAC V - Vets Place	PH	0.96	4.00	14.00	Program	Program	Program	Plan	0.909		0.273	0.727				\$79,101
MAC V - SIL	TH	0.96	4.00	14.00	Program	Program	Program	Plan	0.600	0.000	0.272	0.727				\$46,797
RMHC - Rent Assist	PH	0.96	4.00	15.00	Plan	Program	Plan	Plan	0.938	0.364	0.100	0.774				\$435,206
RMHC - PH IVY	PH	0.96	4.00	15.00	Plan	Program	Plan	Plan	0.889	0.000	0.000	0.667				\$38,056
RTH - Homeless Youth Outreach	TH	0.96	4.00	15.00	Program	Program	Program	Policy	0.625	0.000	0.250	0.250				\$38,809
RTH - Perm hsg	PH	0.96	4.00	15.00	Program	Program	Program	Policy	0.917	0.100	0.081	0.514				\$435,812
RTH - PH Chronic	PH	0.96	4.00	15.00	Program	Program	Program	Policy	0.897	0.000	0.217	0.478				\$270,374
TSA - Rapid Rehousing	RRH	0.96	4.00	15.00	Program	Program	Program	Policy	1.000	0.000	0.500	0.000				\$120,926
TSA - Catherine	TH	0.96	4.00	15.00	Program	Program	Program	Policy	0.800	0.000	0.111	0.611				\$109,635
HRA D - Coord Entry	SSO															\$85,610
ICA-MN HMIS St Louis	HMIS															\$61,071
SLC Bois Forte PSH	PH	0.96	4.00	13.00	Program	Plan	Program	Policy	0.940		0.500	0.375				\$56,750
LSS Center for Changing Lives	PH	0.96		14	Program	Program	Program	Policy								\$13,979
TSA-DV-Bonus Coordinated Entry		0.96		15	Program	Program	Program	Policy						Program	Program	\$60,621

\$3,374,257

Agency/Probject	Points	Type	Amt	Running Total	
CCHC - Steve O	69	PH	\$108,192.00	\$108,192.00	Tier One
TSA - Catherine	67.5	TH	\$109,635.00	\$217,827.00	
TSA - Rapid Rehousing	67.5	RRH	\$120,926.00	\$338,753.00	
CCHC - Sheilas	57.75	PH	\$37,925.00	\$376,678.00	
CCHC - TH	67.75	TH	\$128,703.00	\$505,381.00	
CCHC - Mem Park	56.5	PH	\$50,998.00	\$556,379.00	
MAC V - Vets Place	56.5	PH	\$79,101.00	\$635,480.00	
AEOA - Rural PH	62.75	PH	\$149,503.00	\$784,983.00	
SLC Bois Forte PSH	53	PH	\$56,750.00	\$841,733.00	
CCHC - San Marco	57.75	PH	\$62,968.00	\$904,701.00	
RTH - Homeless Youth Outreach	57.5	TH	\$38,809.00	\$943,510.00	
RTH - PH Chronic	57.5	PH	\$270,374.00	\$1,213,884.00	
MAC V - SIL	56.5	TH	\$46,797.00	\$1,260,681.00	
CHUM -St Francis PH	54.5	PH	\$290,743.00	\$1,551,424.00	
HDC - New San Marco/Alicia's	55.5	PH	\$69,745.00	\$1,621,169.00	
RTH - Perm hsg	55	PH	\$435,812.00	\$2,056,981.00	
LSS - Renaissance	54	TH	\$42,466.00	\$2,099,447.00	
AEOA-YF Operating	52.75	PH	\$76,100.00	\$2,175,547.00	
CHUM -Rapid Rehousing	52	RRH	\$119,979.00	\$2,295,526.00	
AEOA-Rent Assist	51.5	PH	\$56,775.00	\$2,352,301.00	
RMHC - Rent Assist	51.25	PH	\$435,206.00	\$2,787,507.00	
RMHC - PH IVY	50	PH	\$38,056.00	\$2,825,563.00	
AICHO - Giimaaji	50	PH	\$134,046.00	\$2,959,609.00	
HDC - Rent Assist	45.5	PH	\$147,338.00	\$3,106,947.00	
AEOA - Bills	42.75	TH	\$46,029.00	\$3,152,976.00	
HRA D - Coord Entry	0	SSO	\$85,610.00	\$3,238,586.00	
ICA-MN HMIS St Louis	0	HMIS	\$61,071.00	\$3,299,657.00	

TSA-DV-Bonus Coordinated Entry	50		\$60,621.00	\$3,360,278.00	Tier Two
LSS Center for Changing Lives	39		\$13,979.00	\$3,374,257.00	
			\$3,374,257.00		

St. Louis County CoC-MN 509

1E-5a

Public Posting – Projects Accepted

HEALTH & HUMAN SERVICE CONFERENCE

ARTICLE AND CALENDAR DETAILS

 Include Archived Items

TITLE	MODIFIED DATE	DOWNLOAD
FINAL FY2021 NOFO Collaborative Application	11/12/2021	Download
DRAFT FY2021 NOFO Collaborative Application	11/5/2021	Download
Final FY2021 Project Ranking	10/21/2021	Download

Draft FY 2021 Project Ranking

The attached project ranking list is currently in draft form pending any appeals and final review and approval by the SLC CoC Governance Committee, Housing and Homeless Advisory Committee, on 10/21/2021.

Narrative & Justification:

For the FY2021 CoC Notice of Funding Opportunity (NOFO), HUD is allowing CoCs to put 100% of the Annual Budget Request (ABR)

Agency/Probject	Points	Type	Amt	Running Total	
CCHC - Steve O	69	PH	\$108,192.00	\$108,192.00	Tier One
TSA - Catherine	67.5	TH	\$109,635.00	\$217,827.00	
TSA - Rapid Rehousing	67.5	RRH	\$120,926.00	\$338,753.00	
CCHC - Sheilas	57.75	PH	\$37,925.00	\$376,678.00	
CCHC - TH	67.75	TH	\$128,703.00	\$505,381.00	
CCHC - Mem Park	56.5	PH	\$50,998.00	\$556,379.00	
MAC V - Vets Place	56.5	PH	\$79,101.00	\$635,480.00	
AEOA - Rural PH	62.75	PH	\$149,503.00	\$784,983.00	
SLC Bois Forte PSH	53	PH	\$56,750.00	\$841,733.00	
CCHC - San Marco	57.75	PH	\$62,968.00	\$904,701.00	
RTH - Homeless Youth Outreach	57.5	TH	\$38,809.00	\$943,510.00	
RTH - PH Chronic	57.5	PH	\$270,374.00	\$1,213,884.00	
MAC V - SIL	56.5	TH	\$46,797.00	\$1,260,681.00	
CHUM -St Francis PH	54.5	PH	\$290,743.00	\$1,551,424.00	
HDC - New San Marco/Alicia's	55.5	PH	\$69,745.00	\$1,621,169.00	
RTH - Perm hsg	55	PH	\$435,812.00	\$2,056,981.00	
LSS - Renaissance	54	TH	\$42,466.00	\$2,099,447.00	
AEOA-YF Operating	52.75	PH	\$76,100.00	\$2,175,547.00	
CHUM -Rapid Rehousing	52	RRH	\$119,979.00	\$2,295,526.00	
AEOA-Rent Assist	51.5	PH	\$56,775.00	\$2,352,301.00	
RMHC - Rent Assist	51.25	PH	\$435,206.00	\$2,787,507.00	
RMHC - PH IVY	50	PH	\$38,056.00	\$2,825,563.00	
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LSS Center for Changing Lives	39		\$13,979.00	\$3,374,257.00	
			\$3,374,257.00		

CoC NOFO Final Project Ranking & CoC Nondiscrimination Policy Draft



Courtney Cochran

To

Bcc adam@rthousing.org; 'alden.kascak-harth@hdchrc.org'; angela.neal@aeoa.org ; 'angie.skogstad@lssmn.org'; 'ashley.luna@life-house.org'; awilcox@centercityhousing.org; bbowen@centercityhousing.org; 'bfylstra@lasnem.org'; 'bnewman@centercityhousing.org'; brad.gustason@hdchrc.org; cfinley@soarcareers.org; 'Charleen.Heuer@hdchrc.org'; 'cjourdain@boisforte-nsn.gov'; 'Clundberg@centercityhousing.org'; 'ColleenK@centercityhousing.org'; + 166 others

[Reply](#) [Reply All](#) [Forward](#) [...](#)

Thu 10/21/2021 3:50 PM



Draft of SLC CoC Nondiscrimination Policy.docx
72 KB



FINAL SLC CoC Project Ranking FY2021.pdf
89 KB

Open PDFs in Adobe Acrobat x

Hello SLC CoC!

I am emailing to share the finalized CoC NOFO project ranking, which was formed by the CoC Ranking & Review Committee on 10/06/2021, open to appeals, and approved by Heading Home Advisory Council on 10/21/2021.

Additionally, I am sharing a draft of the SLC CoC Nondiscrimination policy, which will be finalized and voted in a Special Meeting of the Heading Home Advisory Committee on 11/10/2021 from 1pm-2pm via Microsoft Teams (link below). This meeting will also be used to review and approve the full CoC Collaborative Application and has been rescheduled due to time sensitive grant approval deadlines. Please send questions and feedback to me and/or attend the 11/10/2021 meeting to provide feedback.

Thank you!

Courtney

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Join with a video conferencing device

stlouiscountymn@m.webex.com

Video Conference ID: 114 795 449 0

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FY2021 SLC CoC (MN-509) Project Ranking Narrative & Justification

For the FY2021 CoC Notice of Funding Opportunity (NOFO), HUD is allowing CoCs to put 100 percent of Annual Renewal Demand (ARD) into Tier I in the Ranking & review Process. This means that we do not need to make any cuts to our renewal projects for FY 2021. Considering this, no reordering of the FY2021 Project Ranking occurred. The order of this project ranking is based on systems performance measures and scores affiliated with question in the SLC CoC (MN-509) Supplemental Application. All scores were reviewed and approved by the Ranking & Review Committee.

After renewal housing projects were ranked, the CoC's HMIS Grant and SSO-Coordinated Entry grant were placed in Tier One. This action is based on CoC policy objectives to ensure a functioning Coordinated Entry System and a Homeless Management Information System (HMIS). Bonus project applications were included in ranking and placed at the bottom of Tier Two or below all renewal projects in the project ranking. This is based on the CoC Ranking & Review policy to prioritize renewal projects.

SLC CoC recently adopted a reallocation policy (as a part of our ranking & review policy), which allows the Ranking & Review committee to reallocate a portion of or all a project's funding to new project. Projects with a history of low performance or returned funds are subject to review for reallocation during every NOFO cycle. No projects were recommended for reallocation by the Ranking & Review Committee this year. Projects with a history of low funds and/low performance are encouraged to review this policy and discuss further with the CoC Coordinator.

SLC CoC's local priorities of racial equity, housing first, and culturally responsive programming were all factored into scoring this year. These priorities are consistent with HUD's FY2021 priorities as well. Additionally, SLC CoC adopted the HUD priority of trauma-informed policies and procedures surrounding domestic violence. SLC CoC will continue to offer support on improving these components of our local housing programs. Please see below for how to file a formal appeal with the CoC. Outside of appeals, please feel free to reach out to the CoC Coordinator for support related to improvement of policies and systems performance measures for your project(s).

Appeals process:

Although a local appeals process is not required by the U.S. Department of Housing and Urban Development (HUD), this CoC offers a local appeals process. Applicants that can appeal include those applications that: a) are unranked, b) dispute scoring, c) dispute ranking, or d) disagree with the Ranking and Review Committee's decision to reallocate some or all their funding. Projects wishing to appeal must submit the appeal in writing using the St. Louis CoC Appeals form, found at the end of the attached Ranking & Review Policy. A signed Appeals Form and any relevant evidence must be submitted for each project being appealed. Email Appeals form to CoCHomelessPrograms@StLouisCountyMN.gov by 10/15/2021 at the latest. The Appeals Committee reviews appeals and extends an invitation to a brief in-person session, as needed. All agencies filing an appeal must be prepared to rapidly respond to requests from the

FY2021 SLC CoC (MN-509) Project Ranking Narrative & Justification

Appeals Committee. The Appeals Committee will inform appealing agencies of its decision 10/20/2021.

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ARTICLE AND CALENDAR DETAILS

2021 NOFA DOCUMENTS

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218-461-8505
Deb Holman
8am-8pm
[Website](#)
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TITLE	MODIFIED DATE	DOWNLOAD
DRAFT FY2021 NOFO Collaborative Application	11/5/2021	Download
Final FY2021 Project Ranking	10/21/2021	Download

Draft FY 2021 Project Ranking
The attached project ranking list is currently in draft form pending any appeals and final review and approval by the SLC CoC Governance Committee, Housing Advisory Committee, on 10/21/2021.

Narrative & Justification:
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10/11/2021 [Download](#)

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Appeals process:
Although a local appeals process is not required

Coordinator for support related to improvement of policies and systems performance measures for your project(s).

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[Q&A Session on 2021 CoC NOFO](#)

9/10/2021

Download

Additional Files:

- [NOFO Q&A Session](#)

FY2021 SLC CoC (MN-509) Project Ranking Narrative & Justification

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FY2021 SLC CoC (MN-509) Project Ranking Narrative & Justification

Appeals Committee. The Appeals Committee will inform appealing agencies of its decision 10/20/2021.

CoC Project Ranking

Courtney Cochran
To: Kyra San Marcos (k.sanmarcos@centercityhousing.org); Nancy Cashman

Reply Reply All Forward Fri 10/2/2021 1:37 PM

- DRAFT FY2021 Project Ranking.pdf 89 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
- CCHC.pdf 103 KB

Open PDFs in Adobe Acrobat

Hello Kira & Nancy,

Please find attached Center City Housing Corp.'s Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

For the FY2021 CoC Notice of Funding Opportunity (NOFO), HUD is allowing CoCs to put 100 percent of Annual Renewal Demand (ARD) into Tier I in the Ranking & review Process. This means that we do not need to make any cuts to our renewal projects for FY 2021. Considering this, no reordering of the FY2021 Project Ranking occurred. The order of this project ranking is based on systems performance measures and scores affiliated with question in the SLC CoC (MN-509) Supplemental Application. All scores were reviewed and approved by the Ranking & Review Committee.

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Appeals process:

CoC Project Ranking

Courtney Cochran
To: Pamela Hughes; Steve Nelson

Reply Reply All Forward Fri 10/8/2021 1:35 PM

- Bf New Moon.pdf 96 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
- DRAFT FY2021 Project Ranking.pdf 82 KB

Open PDFs in Adobe Acrobat

Hello Pam & Steve,

Please find attached Bois Forte's Project score and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

CoC Project Ranking

Courtney Cochran
To: 'Michelle LeBeau'

Reply Reply All Forward Fri 10/8/2021 2:17 PM

AICHO.pdf 93 KB DRAFT FY2021 Project Ranking.pdf 69 KB FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

Hello Michelle & Daryl,

Please find attached AICHO's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

CoC Project Ranking

Courtney Cochran
To: 'angela.neal@aesa.org' (angela.neal@aesa.org/)

Reply Reply All Forward Fri 10/8/2021 3:30 PM

AEOA.pdf 60 KB FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB DRAFT FY2021 Project Ranking.pdf 69 KB

Open PDFs in Adobe Acrobat

Hello Angie,

Please find attached AEOA's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

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CoC Project Ranking

Courtney Cochran
To: 'John Cole'

Reply Reply All Forward Fri 10/8/2021 1:39 PM

DRAFT FY2021 Project Ranking.pdf 87 KB FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB CHUM1.pdf 93 KB

Open PDFs in Adobe Acrobat

Hello John,

Please find attached CHUM1's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

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CoC Project Ranking

Courtney Cochran
To: Adam Verne

Reply Reply All Forward
Fri 10/3/2021 1:47 PM

- RHHC.pdf 101 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
- DRAFT FY2021 Project Ranking.pdf 69 KB

Open PDFs in Adobe Acrobat

Hello Adam,

Please find attached Range Transitional Housing's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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SLC CoC's local priorities of racial equity, housing first, and culturally responsive programming were all factored into scoring this year. These priorities are consistent with HUD's FY2021 priorities as well. Additionally, SLC CoC adopted the HUD priority of trauma-informed policies and procedures surrounding domestic violence. SLC CoC will continue to offer support on improving these components of our local housing programs. Please see below for how to file a formal appeal with the CoC. Outside of appeals, please feel free to reach out to the CoC Coordinator for support related to improvement of policies and systems performance measures for your project(s).

Appeals process:

Although a local appeals process is not required by the U.S. Department of Housing and Urban Development (HUD), this CoC offers a local appeals process. Applicants that can appeal include those applications that: a) are

CoC Project Ranking

Courtney Cochran
To: Jennifer Krenz

Reply Reply All Forward
Fri 10/3/2021 1:46 PM

- RHHC.pdf 99 KB
- DRAFT FY2021 Project Ranking.pdf 69 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

Hello Jennifer,

Please find attached Range Mental Health Center's project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

CoC Project Ranking

Courtney Cochran
To: Nathaniel Saltz, Kevin Belcher

Reply Reply All Forward
Fri 10/3/2021 1:43 PM

- DRAFT FY2021 Project Ranking.pdf 69 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
- MACV.pdf 53 KB

Open PDFs in Adobe Acrobat

Hello Nathaniel & Kevin,

Please find attached MAC-V's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

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CoC Project Ranking

Courtney Cochran
To: Kelly Leoby, Dawn Stykes

Reply, Reply All, Forward
Fri 10/16/2021 1:42 PM

- HDC.pdf 101 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
DRAFT FY2021 Project Ranking.pdf 69 KB

Open PDFs in Adobe Acrobat

Hello Kelly & Dawn,

Please find attached HDC's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

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CoC Project Ranking

Courtney Cochran
To: Demetri Vinca

Reply, Reply All, Forward
Fri 10/16/2021 2:00 PM

- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
DRAFT FY2021 Project Ranking.pdf 69 KB

Open PDFs in Adobe Acrobat

Hello Demetri,

Please find attached ICA's Project ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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CoC Project Ranking

Courtney Cochran
To: Lenelle Hrabik

Reply, Reply All, Forward
Fri 10/8/2021 1:59 PM

- DRAFT FY2021 Project Ranking.pdf 69 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

Hello Lenelle,

Please find attached Duluth HRA's Project ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions.

Thank you! Thank you!

All the best,
Courtney

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CoC Project Ranking

Courtney Cochran
To: Brad J. Gustason

Reply Reply All Forward Fri 10/2/2021 1:40 PM

- HDC.pdf 101 KB
- DRAFT FY2021 Project Ranking.pdf 69 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

Hello Brad,

Please find attached HDC's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

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CoC Project Ranking

Courtney Cochran
To: Teri Ellison, Rosalyn Horn

Reply Reply All Forward Fri 10/8/2021 1:49 PM

- DRAFT FY2021 Project Ranking.pdf 69 KB
- ISA.pdf 100 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

Hello Captain Teri & Rosalyn,

Please find attached Salvation Army's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

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All the best,
Courtney

Narrative & Justification:

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CoC Project Ranking

Courtney Cochran
To: Adam Venne'

Reply Reply All Forward
Fri 10/8/2021 1:47 PM

RTH.pdf 101 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
DRAFT FY2021 Project Ranking.pdf 89 KB

Open PDFs in Adobe Acrobat

Hello Adam,

Please find attached Range Transitional Housing's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

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All the best,
Courtney

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CoC Project Ranking

Courtney Cochran
To: Jennifer Krenz

Reply Reply All Forward
Fri 10/8/2021 1:46 PM

RMHC.pdf 99 KB
DRAFT FY2021 Project Ranking.pdf 89 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

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Appeals process:

CoC Project Ranking



Courtney Cochran

To: Nathaniel Saltz, Kevin Beichler



Reply Reply All Forward Fri 10/8/2021 1:43 PM

Open PDFs in Adobe Acrobat

Hello Nathaniel & Kevin,

Please find attached MAC-V's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

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All the best,
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CoC Project Ranking



Courtney Cochran

To: Kelly Looby, Dawn Stykes (Dawn.Stykes@tssmn.org)



Reply Reply All Forward Fri 10/8/2021 1:42 PM

Open PDFs in Adobe Acrobat

Hello Kelly & Dawn,

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All the best,
Courtney

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CoC Project Ranking

Courtney Cochran
To: Demetri Vincze

Reply Reply All Forward
Fri 10/8/2021 2:00 PM

FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
DRAFT FY2021 Project Ranking.pdf 89 KB

Open PDFs in Adobe Acrobat

Hello Demetri,

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All the best,
Courtney

Narrative & Justification:

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Appeals process:

Although a local appeals process is not required by the U.S. Department of Housing and Urban Development (HUD), this CoC offers a local appeals process. Applicants that can appeal include those applications that: a) are

CoC Project Ranking

Courtney Cochran
To: Lenelle Hrabik

Reply Reply All Forward
Fri 10/8/2021 1:58 PM

DRAFT FY2021 Project Ranking.pdf 89 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

Hello Lenelle,

Please find attached Duluth HRA's Project ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

For the FY2021 CoC Notice of Funding Opportunity (NOFO), HUD is allowing CoCs to put 100 percent of Annual Renewal Demand (ARD) into Tier I in the Ranking & review Process. This means that we do not need to make any cuts to our renewal projects for FY 2021. Considering this, no reordering of the FY2021 Project Ranking occurred. The order of this project ranking is based on systems performance measures and scores affiliated with question in the SLC CoC (MN-509) Supplemental Application. All scores were reviewed and approved by the Ranking & Review Committee.

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CoC Project Ranking

Courtney Cochran
To Brad J. Gustason

HDC.pdf 101 KB
DRAFT FY2021 Project Ranking.pdf 89 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Reply Reply All Forward

Fri 10/8/2021 1:40 PM

Open PDFs in Adobe Acrobat

Hello Brad,

Please find attached HDC's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

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CoC Project Ranking

Courtney Cochran
To John Cole

DRAFT FY2021 Project Ranking.pdf 89 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
CHUM.pdf 98 KB

Reply Reply All Forward

Fri 10/8/2021 1:39 PM

Open PDFs in Adobe Acrobat

Hello John,

Please find attached CHUM's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

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CoC Project Ranking



Courtney Cochran

To: Kyra San Marcos (kkaalberg@centercityhousing.org); Nancy Cashman

Reply Reply All Forward

Fri 10/8/2021 1:37 PM

- DRAFT FY2021 Project Ranking.pdf 89 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
- CCHC.pdf 105 KB

Open PDFs in Adobe Acrobat

Hello Kira & Nancy,

Please find attached Center City Housing Corp.'s Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

For the FY2021 CoC Notice of Funding Opportunity (NOFO), HUD is allowing CoCs to put 100 percent of Annual Renewal Demand (ARD) into Tier I in the Ranking & review Process. This means that we do not need to make any cuts to our renewal projects for FY 2021. Considering this, no reordering of the FY2021 Project Ranking occurred. The order of this project ranking is based on systems performance measures and scores affiliated with question in the SLC CoC (MN-509) Supplemental Application. All scores were reviewed and approved by the Ranking & Review Committee.

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Appeals process:

CoC Project Ranking



Courtney Cochran

To: Pamela Hughes; Steve Nelson

Reply Reply All Forward

Fri 10/8/2021 1:35 PM

- BF New Moon.pdf 96 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
- DRAFT FY2021 Project Ranking.pdf 89 KB

Open PDFs in Adobe Acrobat

Hello Pam & Steve,

Please find attached Bois Forte's Project score and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

CoC Project Ranking

Courtney Cochran
To: Michelle LeBeau

AICHO.pdf 96 KB
DRAFT FY2021 Project Ranking.pdf 89 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Reply Reply All Forward Fri 10/8/2021 2:17 PM

Open PDFs in Adobe Acrobat

Hello Michelle & Daryl,

Please find attached AICHO's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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Appeals process:

CoC Project Ranking

Courtney Cochran
To: "angela.neal@aeoa.org" (angela.neal@aeoa.org)

AEOA.pdf 80 KB
FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB
DRAFT FY2021 Project Ranking.pdf 89 KB

Reply Reply All Forward Fri 10/8/2021 1:30 PM

Open PDFs in Adobe Acrobat

Hello Angie,

Please find attached AEOA's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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CoC Project Ranking



Courtney Cochran
To Teri Ellison; Rosalyn Horn

Reply Reply All Forward

Fri 10/8/2021 1:49 PM

- DRAFT FY2021 Project Ranking.pdf 89 KB
- TSA.pdf 100 KB
- FINAL 2021 SLC Ranking & Review Policy.pdf 226 KB

Open PDFs in Adobe Acrobat

Hello Captain Teri & Rosalyn,

Please find attached Salvation Army's Project scores and ranking for the FY 2021 HUD NOFO process. Please see below for the SLC CoC Ranking & Review Committee's narrative & justification for all scoring and ranking decisions. Please reach out with any questions on this and see attached for more information if you would like to appeal your project(s) score or ranking.

Thank you! Thank you!

All the best,
Courtney

Narrative & Justification:

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St. Louis County CoC-MN 509

1E-6

**Web Posting – CoC-Approved Consolidated
Application**

Draft of FY2021 CoC NOFO



Courtney Cochran

To

Bcc adam@rthousing.org; 'alden.kascak-harth@hdchrc.org; angela.neal@aeoa.org; 'angie.skogstad@lssmn.org; 'ashley.luna@life-house.org; awilcox@centercityhousing.org; bbowen@centercityhousing.org; 'bfylstra@lasnem.org; 'bnewman@centercityhousing.org; brad.gustason@hdchrc.org; cfinley@soarcareers.org; 'Charleen.Heuer@hdchrc.org; 'cjourdain@boisforte-nsn.gov; 'Clundberg@centercityhousing.org; + 188 others

[Reply](#) [Reply All](#) [Forward](#) [More](#)

Fri 11/5/2021 4:39 PM

DRAFT FY2021 NOFO Narrative (no attachments).pdf 137 KB	Draft of SLC CoC Nondiscrimination Policy.docx 72 KB
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Open PDFs in Adobe Acrobat ×

Hello SLC CoC Housing Providers,

I have enclosed a draft of the FY2021 CoC Notice of Funding Opportunity (NOFO) full Narrative for community review. This document does not include the full attachment, which will be added prior to the final application posting on 11/12/2021. The attached application will be discussed and reviewed on 11/10/2021 from 1pm to 2pm in a special meeting of the Heading Home Advisory Committee (the CoC Governance Committee). The Draft CoC Nondiscrimination Policy (attached) will also be discussed and voted on in this meeting. If you would like to join this meeting, please see below for the Microsoft Teams invite to join this meeting. If you cannot make this meeting, but would like to provide feedback, please reach out to me via email. I will do my best to accommodate meeting requests and all community feedback with the quick timeline for NOFO submission.

Thank you, thank you to everyone who took the time to contribute to this process and provide key information to strengthen our CoC application.

Best,
Courtney

Courtney Cochran, MSW, LGSW
Pronouns: She/Her/Hers
SLC Continuum of Care (CoC) Coordinator
320 West Second Street, 101
Duluth, MN 55802
P: 218-725-5158

Final SLC CoC Collaborative Application



Courtney Cochran

To

Bcc [adam@rthousing.org](#); [alden.kascak-harth@hdchrc.org](#); [angela.neal@aeoa.org](#); [angie.skogstad@lssmn.org](#); [ashley.luna@life-house.org](#); [awilcox@centercityhousing.org](#); [bbowen@centercityhousing.org](#); [bfylstra@lasnem.org](#); [bnewman@centercityhousing.org](#); [brad.gustason@hdchrc.org](#); [cfinley@soarcareers.org](#); [Charleen.Heuer@hdchrc.org](#); [cjourdain@boisforte-nsn.gov](#); [Clundberg@centercityhousing.org](#); [ColleenK@centercityhousing.org](#); [cpehl@chumduluth.org](#); [daijaj@aicho.org](#); [dawn.schwantke@hdchrc.org](#); [dawn.schwantke@hdchrc.org](#); [Deb Holman](#); [Douglas.Happy@hdchr.org](#); [Drew-ShaineLLC@outlook.com](#); [duluthcatholicworker@gmail.com](#) ([duluthcatholicworker@gmail.com](#)); [elise.strader@hdchrc.org](#); [erich.lutz@life-house.org](#); [gretchen@rthousing.org](#); [hannah.barnes@aeoa.org](#); [hlindula@lasnem.org](#);

Reply Reply All Forward ...

Fri 11/12/2021 4:17 PM

FINAL FY2021 CoC NOFO Collaborative Application.pdf 19 MB
FY2021 CoC NOFO Priority List eSnaps.pdf 174 KB

Open PDFs in Adobe Acrobat

Hello SLC CoC folks,

Please see attached for the final SLC CoC FY2021 NOFO Collaborative application & Project Priority List. These documents are also available on the [CoC Website](#) at any time. This application to HUD was approved by the CoC Governance Board—Heading Home Advisory Council---on 11/10/2021.

Thank you!

All the best,
Courtney

Courtney Cochran, MSW, LGSW
Pronouns: She/Her/Hers
SLC Continuum of Care (CoC) Coordinator
320 West Second Street, 101
Duluth, MN 55802
P: 218-725-5158

SERVICE CONFERENCE

ARTICLE AND CALENDAR DETAILS

Include Archived Items

TITLE	MODIFIED DATE	DOWNLOAD
<u>FINAL FY2021 NOFO Collaborative Application</u>	11/12/2021	<u>Download</u>
<u>DRAFT FY2021 NOFO Collaborative Application</u>	11/5/2021	<u>Download</u>
<u>Final FY2021 Project Ranking</u>	10/21/2021	<u>Download</u>

Draft FY 2021 Project Ranking

The attached project ranking list is currently in draft form pending any appeals and final review and approval by the SLC CoC Governance Committee, Housing and Homeless Advisory Committee, on 10/21/2021.

Narrative & Justification:

For the FY2021 CoC Notice of Funding Opportunity (NOFO), HUD is allowing CoCs to put 100 percent of Annual Renewal Demand (ARD) into Tier I in the Ranking & review Process. This means that we do not need to make any cuts to our renewal projects for FY 2021. Considering this, no reordering of the FY2021 Project Ranking occurred. The order of this project ranking is based on systems performance measures and scores affiliated with question in the SLC CoC (MN-509) Supplemental Application. All scores were reviewed and approved by the Ranking & Review Committee.

St. Louis County CoC-MN 509

3A-1a

Housing Leveraging Commitments



HOUSING AND REDEVELOPMENT AUTHORITY

OF DULUTH, MINNESOTA

222 EAST SECOND STREET

P.O. BOX 16900 • DULUTH, MINNESOTA 55816-0900
PHONE 218/529-6300 • FAX 218/529-6344 • TTY 218/529-6321



May 31, 2013

Maureen Warren
Vice-President for Special Projects
Lutheran Social Service of Minnesota
2485 Como Ave
St. Paul, MN 55108

Dear Maureen:

The Duluth HRA is pleased to inform you that at its May 28th meeting, the Board of Commissioners passed Resolution 3377-13 approving your submission for authorization to receive Section 8 Vouchers for project based rental assistance at the Center for Changing Lives. Once we receive your full application we will forward it to HUD for approval. After we received HUD's approval ten vouchers will be made available to be used at this development.

The HRA looks forward to working with you on this endeavor.

Should you have any questions, please contact me at 218-529-6320.

Sincerely,

A handwritten signature in cursive script that reads "Pam Benson".

Pam Benson
Director of Housing Services



**HOUSING AND REDEVELOPMENT AUTHORITY
OF DULUTH, MINNESOTA**

222 EAST SECOND STREET
P.O. BOX 16900 • DULUTH, MINNESOTA 55816-0900
PHONE 218/529-6300 • FAX 218/529-6344 • TTY 218/529-6321



CERTIFICATE OF RECORDING OFFICER

I, Jill Knutson-Kaske, being the duly appointed and qualified acting Executive Director of the Housing and Redevelopment Authority of Duluth, Minnesota, do hereby verify that the attached Resolution was duly and regularly adopted at a duly constituted meeting of the aforesaid Authority, and that the attached Resolution is a true, full and correct transcript of the original thereof as so adopted.

IN WITNESS WHEREOF, I have hereunto set my hand this 18th day of March, 2016.

A handwritten signature in blue ink, reading 'Jill Knutson-Kaske', is written over a horizontal line.

Executive Director

**RESOLUTION NO. 3377-13
APPROVING PROPOSALS FOR PROJECT-BASED
SECTION 8 RENTAL ASSISTANCE PROGRAM
FOR THE LUTHERAN SOCIAL SERVICE**

WHEREAS, the Housing and Redevelopment Authority of Duluth, MN (HRA) announced the availability of approximately 10-15 units of subsidy under its Section 8 Project-Based Rental Assistance Program, and

WHEREAS, the HRA wishes to improve the existing rental housing stock and increase the supply of affordable rental housing available to low income households, and

WHEREAS, HRA goals for the program are to contribute to the upgrading and long-term viability of the City's housing stock; increase the supply of affordable housing and location choice for low income households; integrate housing and supportive services; and promote the coordination and leveraging of resources,

NOW, THEREFORE BE IT RESOLVED, that the Board of Commissioners do hereby authorize the Executive Director to allocate up to 10 housing choice vouchers to project-based use, for Lutheran Social Service subject to HUD approval.

_____ Dept. Head

May 28, 2013

_____ Executive Director

STATEMENT OF PURPOSE:

This Resolution authorizes the Executive Director to allocate 10 housing choice vouchers to project-based use for the development of new project-based housing subject to HUD approval.